NAVARRO COLLEGE DISTRICT CORSICANA, TEXAS

Annual Comprehensive Financial Report Years Ended August 31, 2025 and 2024



Prepared by: Navarro College District Finance Department

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INTRODUCTORY SECTION



Vice President of Finance



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NAVARRO COLLEGE MEXIA 901 N. MLK Jr. Blvd. Mexia, TX 76667 (254) 562-3848 To the Honorable Chairman, Board of Trustees, District President, and Citizens

of the Navarro College District:

December 11, 2025

The following comprehensive annual financial report of Navarro College (the "District") for the fiscal year ending August 31, 2025 is hereby submitted.

Management assumes full responsibility for the completeness and reliability of the information contained in this report. A comprehensive framework of internal control has been established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatement.

Whitley Penn, LLP, Certified Public Accountants, issued a ("clean") opinion on the District's financial statements for the years ended August 31, 2025 and 2024. The report of independent auditors is located at the front of the financial section of this report.

In addition to this transmittal letter, the management's discussion and analysis (MD&A), immediately following the report of independent auditors, which provides a narrative introduction, overview, and analysis of the basic financial statements should be read.

PROFILE OF THE DISTRICT

The District was established as a public community college in an election held in Navarro County, Texas, on July 16, 1946. The District operates as a community college under the Constitution of the State of Texas and the Texas Education Code. An elected seven-member Board of Trustees (hereinafter called the "Board") governs the District. At each election (the second Saturday in May in odd-numbered years), two Trustees are elected, one at-large and one for a single place, to serve six-year terms. Every third election, three Trustees are elected, with one elected at-large. The Board holds regularly scheduled meetings on the fourth Thursday of each month unless otherwise announced. Board meetings are held in the Bulldog Board Room located in the Dr. Kenneth Walker Dining Hall and Deli at Navarro College-Corsicana unless otherwise provided in the notice of meeting posted in compliance with the public notice requirements.

The Board has the final authority to determine and interpret the policies that govern the District, limited only by the State legislature, the courts, and the will of the people as expressed in Board of Trustee elections. All Board meetings comply with the Open Meetings Act. When agenda items require action, a majority vote of a quorum (four members) of the Board of Trustees is needed.

In general, the Board provides policy direction and capital goals for the District consistent with the District's role and mission. Statutory regulations specifying the Board's responsibilities include general Board business, ordering elections and issuing bonds, appointing the District President, adopting each year's budget, and setting the tax rate for each fiscal year.

LOCAL ECONOMY AND OUTLOOK

Navarro College is strategically positioned for growth. Its main Corsicana campus is located on Interstate 45, midway between the major metropolitan areas of Dallas and Houston, and on State Highway 31, between Waco and Tyler. This prime geographical location, combined with additional campuses in Ellis County, positions the college to draw students from the rapidly expanding Dallas-Fort Worth metroplex. The district's economy is diversified, with a strong foundation in manufacturing, agriculture, and mineral production (including oil, gas, sand, and gravel). The local economy has shown modest but steady growth in recent years, with gains in both jobs and income.

While statewide community college enrollment is trending up, Navarro College's performance has been mixed. Preliminary data for fall 2024 shows a slight 0.1% increase in overall student enrollment despite a 0.8% decrease in full-term enrollment. This contrasts with the broader statewide trend, which saw a 5.4% average increase in community college enrollment from the previous year.

When compared to its accountability peer group—which includes Amarillo, Blinn, Central Texas, Del Mar, Laredo, North Central, South Plains, and Tyler Junior colleges—Navarro's enrollment changes are modest. The peer group experienced significant fluctuations, ranging from an 8.4% increase at Laredo College to a 2.4% decline at Blinn College, with the group's average increase at 1.6%.

Navarro County

Navarro College-Corsicana is in Navarro County, Texas. Corsicana is an agricultural, industrial and commercial center. The area has the longest continuous oil flow in Texas with a total production of more than 200 million barrels since 1895. The Corsicana oil field's success demonstrated the potential for oil production in the state, leading to further exploration and the eventual growth of Texas as a major oil-producing region.

Corsicana, Texas, offers a variety of recreational activities including fishing, boating, and picnicking at 13 parks, 2 golf courses, 49 tennis courts, and 3 lakes, including Richland Chambers, which is the third largest lake in the State of Texas. Cultural attractions include the Cook Center Planetarium, the Pearce Museum at Navarro College, and live performances at the Palace Theatre, The Warehouse Living Arts Center, and Corsicana Opry. The historic downtown area offers unique shops and dining, and the city hosts annual events like Derrick Days, celebrating its oil heritage.

The estimated population of Navarro was 56,533 with the city of Corsicana having a census 2020 population of 25,344. The median income in Navarro County was \$29,000 in 2023. The unemployment rate in Navarro County was 4.1% in 2024.* Corsicana is home to more than sixty industries, which includes information technology, manufacturers, processors, and distribution centers. Several Fortune 500 or publicly traded companies call Corsicana their home, including Russell Stover Candies Inc. (candy manufacturing and outlet store), Pactiv (food packaging) and Kohl's (distribution center).

Other major employers include True Value Distribution Center (hardware), Firestone Building Products (roofing products), Guardian Industries Corporation (float glass manufacturing), Collin Street Bakery (foods manufacturing and outlet store), Oil City Iron Works (castings), and Corsicana Mattress (bedding and furniture).

*Note: September 22, 2025, from https://datacommons.org/place/geoId/48349?q=navarro+county

Major Employers

The following is a list of Corsicana's leading private sector employers:

Private Employer	Sector
Russell Stover Candies	Manufacturing
Watkins Construction	Energy
Navarro Regional Hospital	Healthcare
Walmart Super Center	Retail
Guardian Industries	Manufacturing

Corsicana Mattress	Manufacturing
Oil City Iron Works	Manufacturing
Pactiv	Packaging
Kohl's Distribution Center	Distribution/Warehousing
True Value Hardware	Distribution/Warehousing
Tremco CPG and Nudura	Chemical
Collin Street Bakery	Food Services
Angels at Home	Home Health Care
Morgan Corp.	Truck Body Fabrication
Audubon Metals Texas	Manufacturing
Polyguard	Waterproofing/Barriers
Community National Bank & Trust	Banking/Financial Services
Heritage Oaks	Retirement/Healthcare
Industrial Pipe-Plasson	Manufacturing
Crestline Plastic Pipe Co.	Manufacturing
Navarro Pecan	Confectionery Wholesaler
Holcim Building Envelope	Manufacturing
Greenbrier Rail	Manufacturing
Enterprise Precast Concrete	Manufacturing/Construction

The following is a list of Corsicana's leading public sector employers:

Public Employer	Sector
Corsicana ISD	Education
Navarro College	Education
Navarro County	Government
City of Corsicana	Government

Note: Retrieved July 17, 2025, from https://www.cityofcorsicana.com/605/Business-Services

Ellis County

Navarro College-Waxahachie and Navarro College-Midlothian are in Ellis County. The North Central Texas Council of Governments projects that Ellis County, a major part of our service area, will continue to grow dramatically. The estimated 2024 population in Ellis County was 232,387. The median age in Ellis County was 36.3 in 2023. The median income in Ellis County was \$43,008 in 2023. The unemployment rate in Ellis County was 4% in 2024. The 2023 population of Waxahachie was 47,201, and the 2023 estimated population of Midlothian was 41,500. *

*Note: Retrieved September 22, 2025, from https://datacommons.org/place/geoId/48139?q=Ellis+County%2C+TX%2C+USA

The City of Waxahachie is conveniently located just south of the Dallas-Fort Worth Metroplex, at the crossroads of I-35 East and U.S. Highway 287. Waxahachie hosts numerous festivals and events year-round, including the Bob Phillips Texas Country Reporter Festival, Crepe Myrtle Festival, and Waxahachie's Cinco de Mayo Festival. Historic events include the Gingerbread Trail Tour of Homes, the Annual Chautauqua Assembly, the WWII Veterans Day Reenactment, and the Christmas Candlelight Tour of Homes. Waxahachie continues to be an attractive location for developers and individuals. The city provides a 25% tax exemption, up to \$25,000, to rehabilitate historic properties with approval from the Heritage Preservation Commission. Commercial development in Waxahachie includes a 100,000 square foot expansion of Cardinal Insulating Glass, a significant expansion for an additional professional development wing at Baylor Scott and White Hospital, and groundbreaking on a new

tower. ClearSky Rehabilitation Hospital of Waxahachie, a new 30-bed medical rehabilitation hospital, opened in 2023 near U.S. Highway 287 Bypass and Brown Street in Waxahachie, Texas.

A California firm bought 575 acres in Waxahachie for a massive industrial project. The property will be equipped to handle multiple buildings of more than 1 million square feet (about the area of Chicago's Millennium Park). Dallas Cowboys owner Jerry Jones has initiated significant development projects south of Dallas.

After purchasing significant acreage in Waxahachie two years ago, Jerry Jones' investment and development firm Blue Star Land is starting construction on an industrial center at the 120-acre site. The 638,000 square foot warehouse has been built just off the intersection of Interstate 35E and Highway 287, across from the Waxahachie Civic Center. Fanatics, a major distributions company has their ribbon cutting in August 2025. This warehouse is responsible for fulfilling orders from various retail and digital platforms, including its flagship site, Fanatics.com. The warehouse will create nearly 250 jobs, according to the outlet.

This is the first step in what will be Blue Star Land's first significant mixed-use project south of Dallas. Jones' firm plans to develop the 120 acres in partnership with Lincoln Property Company. Their plans include a 70-acre business park with residential, industrial, retail and commercial buildings.

Baylor Scott and White Waxahachie has recently obtained Magnet Status with Distinction, the first Hospital in Texas to do so. The organization continues to expand with new buildings and services.

Midlothian is a growing community in northwest Ellis County, centrally located south of both Dallas and Fort Worth. The city is very active, hosting several civic events and activities throughout the year, including the Midlothian Heritage Day, Midlo Fest, and Midlothian Marketplace. Due to its central location at the intersection of two major state highways, U.S. Highways 287 and 67, transportation accessibility is a unique asset for expanding businesses. Midlothian is also in proximity to four interstate highways: I-20, I-35E, I-35W, and I-45. Rail transportation is a significant strength of the area, with both Union Pacific and BNSF Railway serving the region. Major employers in Midlothian include Gerdau, Midlothian ISD, Target Corporation, Walmart, the City of Midlothian, Ash Grove Cement, Holcim US Inc., Methodist Medical Center, Martin Marietta Materials, Ennis Inc., Texas Industries Inc., Martech Inc., MidTexas International, Navarro College, Dynegy, Niagara LaSalle Corporation, QuikTrip Warehouse, Qualico Steel, Buckley Oil Company, and Chemtrade. Midlothian is currently in a two-year agreement with Google for the development of a \$500 million data center in the city's Railport Business Park. Projections from Google indicate a five-phase project, with each phase representing a capital investment of \$500 million. Methodist Midlothian Hospital opened in October 2020, located on Highway 287 across from Navarro College-Midlothian. With plans to expand the emergency room department in 2026, the five-story acute care hospital features 80 beds and includes an additional three-story professional building adjacent to the hospital complex.

The City of Red Oak is nestled on the northern fringe of Ellis County at the intersection of I-35 East and FM 667. Red Oak hosts numerous events each year, including the North Ellis County Business & Community Expo, the Fall Festival, and the Christmas in Red Oak Festival & Parade. Just a few minutes south of downtown Dallas, Red Oak residents and visitors have immediate access to world-class arts, culture, entertainment, and sports. Red Oak is home to an impressive portfolio of industries, including Triumph Aerospace Structures (advanced technology and manufacturing, defense, aviation, and aerospace), National Freight Industries (transportation, logistics, distribution, and warehousing), and Knapheide Truck Equipment Center Dallas (truck bodies, quote requests, and parts).

Ennis is located 25 miles south of downtown Dallas on I-45. It has a historic downtown that offers family fun year-round. Recreational activities include skiing, fishing, swimming, and camping at the U.S. Army Corps of Engineers Bardwell Lake. Ennis continues to be a Main Street City, hosting a farmer's market and the Lights of Ennis Christmas Celebration. Tourists are drawn to the 40-mile "Official Texas Bluebonnet Trail" and the National Polka Festival held each May. The Texas Motorplex, located on Highway 287, is home to the world speed record of 333.95 mph. The Texas Motorplex hosts the annual NHRA Fall National Auto Racing event and more than 90 other racing events. Sugar Ridge Winery, Galaxy Drive-In Theatre, the Czech Museum, and Ennis All-Star Bowl are other attractions in the vicinity. Major businesses in Ennis include Advanced Drainage Systems, CVS Pharmacy Distribution Center, Dynegy Power Plant, Ennis Extruded Products, Inc., Leggett & Platt Corp. Inc., Lowe's Distribution Center, PetSmart Distribution Center, Polyguard Products, Inc., Sterilite Corp. of Texas, and TeleTech.

Top employers of Waxahachie per the City of Waxahachie:

Employers with 1,000 and More Employees	
Baylor Scott & White Medical Center at Waxahachie	Baylor Scott & White Medical Center at Waxahachie
Waxahachie Independent School District	Waxahachie Independent School District
Employers with 500 - 999 Employees	
Dart Container Corp	Dart Container Corp
Ellis County	Ellis County
Walgreen Company	Walgreen Company
Employers with 250 - 499 Employees	
Cardinal IG	Cardinal IG
City of Waxahachie	City of Waxahachie
Owens Corning Fiberglass	Owens Corning Fiberglass
UNIVAR	UNIVAR
Employers with 100 - 249 Employees	
A.E.P. Industries	A.E.P. Industries
Berry Global	Berry Global
C. R. Laurence	C. R. Laurence
Cabinet Specialists	Cabinet Specialists
Cardinal CG	Cardinal CG
Ellis County	Ellis County
Fortra Fiber Cement (James Hardie)	Fortra Fiber Cement (James Hardie)
Georgia Pacific	Georgia Pacific
HEB Grocery Store	HEB Grocery Store
International Extrusion	International Extrusion
Kinro (Lippert Components)	Kinro (Lippert Components)
Southwestern Assemblies of God University	Southwestern Assemblies of God University
Employers with 50-99 Employees	
National Freight, Inc.	National Freight, Inc.
CMC Construction Services	CMC Construction Services
Coal City Cob Company	Coal City Cob Company
Lifoam Industries, LLC.	Lifoam Industries, LLC.
Navarro College-Waxahachie	Navarro College-Waxahachie
International Paper	International Paper

Note: Retrieved July 14, 2025 from

https://www.waxahachie.com/departments/economic development new/site location center/top employers.php

Top employers of Midlothian per the City of Midlothian:

Company	Employee Count	Industry
Gerdau	1,000-1,250	Manufacturing
Target	1,000-1,250	Wholesale Trade
Methodist Hospital	300-500	Medical
Sunrider Manufacturing	300-500	Manufacturing
SunOpta	300-500	Manufacturing
HomeZone Furniture	300-500	Headquarters
Martin Marietta	100-250	Manufacturing
Ash Grove	100-250	Manufacturing
Lafarge-Holcim	100-250	Manufacturing
Malouf	100-250	Wholesale Trade
QuikTrip Distribution	100-250	Wholesale Trade
Google	50-100	Data Center

^{*}Note: Retrieved July 14, 2025, Reprinted from https://midlothian-tx.org/workforce-education/

Limestone County

Navarro College-Mexia is located on North Martin Luther King Boulevard (Hwy 14) in Mexia, the largest city in Limestone County. Limestone County is approximately 30 miles east of Waco, Texas, and has a total area of 933 square miles with an estimated population in 2024 of 22,569. The median age in Limestone County was 42 in 2023. The median income in Limestone County was \$30,542 in 2024. The unemployment rate in Limestone County was 4.4% in 2024 Groesbeck, located approximately 12 miles west of Mexia, is the Limestone County seat. The estimated population for the city of Mexia in 2024 was 6,920. *

Limestone County is a historic area, once home to the Tawakoni (or Tehuacana) and Waco Indians. During the Great Depression, the Civilian Conservation Corps built Fort Parker State Recreation Area on the site of the Fort Parker Massacre, one of the most famous Indian attacks in Texas. The city of Mexia is an agribusiness and trade center, featuring a hospital, a newspaper, multiple small businesses, an industrial park, skilled care facilities, nursing homes, the Limestone County Airport, and the Gibbs Memorial Library. The Mexia State Supported Living Center, a 215-acre state-supported facility, provides campus-based direct services to 218 individuals with intellectual or developmental disabilities and is a major employer in the area with approximately 1,285 employees. Additional employers include Walmart, HEB, Parkview Hospital/Clinic, the independent school district, other retailers, manufacturing companies such as Carry-On Trailer and SWARCO, and a coal mine in the small town of Kosse. The area is predominantly utilized for farming and ranching. Mexia is also well known for being the home town of famous composer and country music singer, Cindy Walker.

*Note: Retrieved September 22, 2025, from https://datacommons.org/place/geold/48293?q=Limestone+County%2C+TX%2C+USA

Major Employers in Limestone County:

Mexia State Supported Living Center	State facility in Mexia
Mexia ISD	Public Education
Groesbeck ISD	Public Education
Wal-Mart	Corporation
Parkview Regional Hospital	Health care
Limestone Medical Center	Health care
Limestone County Detention Center	County facility in Groesbeck

Carry-On Trailer	Manufacturer in Mexia
Fibrix	Manufacturer in Groesbeck
SWARCO	Manufacturer in Mexia

Freestone County

Freestone County

Although there is no Navarro College location in Freestone County, Navarro College provides services for the citizens and high schools within the county. Freestone County is located 90 miles south of Dallas on I-45 and U.S. Highway 84 and has a total area of 892 square miles, with a 2024 estimated population of 20,654, of which 3,570 reside in the city of Teague as of the 2024. The median age in Freestone County was 41.8 in 2023. The median income in Freestone County was \$33,359 in 2024. The unemployment rate in Freestone County was 5.2% in 2024.* Other cities in Freestone County are Fairfield, Wortham, and Streetman. Local attractions in Freestone County include the Tri-County Golf Club, the B-RI Railroad Museum, and the Freestone County Historical Museum. Freestone County is primarily a livestock county with limited row-crop farming and significant oil and gas production. Major employers include the Boyd Unit prison, a Texas Correctional facility, Burlington Northern-Santa Fe Railroad, Brookshire Brothers, healthcare facilities, manufacturers, and respective school districts.

*Note: Retrieved September 22, 2025, from

https://datacommons.org/place/geoId/48161?q=Freestone+County%2C+TX%2C+USA

Leon County

Navarro College does not have a location in Leon County, but it provides services for the citizens and high schools within the county. Leon County is about 60 miles northeast of College Station, Texas, and has an area of 1,081 square miles with a 2024 estimated population of 16,698. The median age in Leon County was 44.3 in 2023. The median income in Leon County was \$32,731 in 2023. The unemployment rate in Leon County was 4.7% in 2024. The county seat is Centerville, which had a 2023 estimated population of 995*. Other cities in Leon County include Buffalo, Jewett, Marquez, and Leona. Fort Boggy State Park is a popular attraction. Nucor Steel is one of the largest employers in the county, with annual revenue between \$500 million and \$1 billion, employing approximately 250 to 500 people at any given time. The Champion Ranch, located near Centerville, is a large ranching facility and peach orchard that provides livestock to area rodeo and stock shows and sponsors scholarships for area 4H and FFA students.

*Note: Retrieved September 22, 2025, from https://datacommons.org/place/geold/48289?q=Leon+County%2C+TX%2C+USA

COMMUNITY OUTREACH AND PARTNERSHIPS

The Navarro College District is committed to providing educational and social opportunities for students at a reasonable cost. Student Financial Aid personnel actively assist students with all facets of financial aid to help fund their educational expenses. A total of \$26.9 million in awards was processed in fiscal year 2025. Navarro College aims to provide high quality educational experiences for all students and to establish a nurturing learning environment to promote responsible citizenship. The District maintains a warm and supportive climate that builds a sense of community among learners. The College pledges to remain accountable as an institution of higher learning and as a custodian of the public trust.

Navarro College continues to meet the needs of the community in developing a professional workforce by expanding the educational training opportunities to its residents. Some examples of our programs include the following:

The Navarro College Cook Education Center is equipped with a 60-foot domed planetarium, one of the largest in the state of Texas. Visitors experience the thrill of space exploration and the power of the human imagination in science and technology through a variety of educational planetarium programs. In addition to supporting Navarro College as a multi-faceted audio-visual theater and classroom, the Planetarium continues to serve as an important educational resource and magnet for the 31 surrounding K-12 independent school districts, serving thousands of students annually. The Planetarium also presents public programs on a weekly basis, and hosts physics classes each week. The Planetarium was recently updated with new sound and projection systems, as well as all new seating.

- Also located in the Cook Education Center is the Pearce Museum, which houses and interprets three collections of national importance, including the Pearce Civil War collection of over 16,000 letters, journals and other first-person accounts of this critical period of our nation's history. The document collection includes letters written by President Lincoln, a number of generals, and other leading historical figures of the period, as well as common soldiers and their family members left behind on the home front. Several collections of Texas family letters cover an extended period of the War. One of the largest collections of Civil War documents in the nation, the Pearce collection is a balanced one, documenting both the Northern and Southern experiences of the war and has been used by dozens of scholarly writers and researchers. The Museum's Curator of Collections assists with many research requests weekly. The Pearce Civil War collection has been valued at over \$4 million dollars. It is interpreted in a large, multimedia gallery filled with exhibits and artifacts on a variety of aspects of the Civil War experience, immersing the Museum's many public and school tour visitors in a highly sensory way.
- The Pearce Western Art collection is displayed and interpreted in a separate set of galleries which resemble a Southwestern adobe-style home. The collection includes over 300 original oil paintings, bronze sculptures, and other original works of art by leading contemporary masters of the Western Art genre. The collection has been called one of the great collections of this genre in the country. The Pearce family left an endowment which has enabled the Navarro College Foundation to continue to purchase new works to add to the collection, in keeping with Mr. & Mrs. Pearce's goal of supporting "up and coming artists" and new directions in Western Art. The Western Art Collection was recently re-appraised and is worth over \$5,700,000 (it has tripled in value since the original purchases). This includes a single masterpiece painting, Grandfather Speaks, which is valued at \$1,200,000. The Pearce Museum hosts several special exhibitions a year, including themed selections from the permanent collection, invitational and juried shows by visiting artists, and traveling exhibitions. Student and faculty art shows, and a juried show of Texas artists, are annual traditions and draw a wide audience. Lectures by visiting scholars, living history days and dramatic presentations are part of a robust series of special events hosted by the Pearce Museum each year.
- An additional exhibit gallery was added to the Pearce Museum in 2015, The Hunter-Gatherers of the Blackland Prairie. This gallery houses interactive displays which interpret and house Navarro College's Robert Reading Collection of over 44,000 catalogued and organized prehistoric Native American artifacts. It tells the story of the ancient people who populated Central Texas thousands of years ago and how they lived their lives. The gallery also houses three mysterious large carved stones, named the Malakoff heads for the nearby quarry where they were discovered in the 1930s. A Corsicana relative of the quarry owners donated one of these heads to Navarro College and the two others were transferred from the University of Texas in 2015. This gallery is especially popular with the many K-12 school groups that visit the Pearce Museum each year as part of our school programs.
- The Pearce Museum also maintains the Navarro College's own archives of historical materials, photographs, and records of the College's 79-year history. The Museum mounts annual exhibits featuring items from these collections, usually in conjunction with alumni reunions and events. The Pearce Museum welcomes visitors from around world for guided tours and special programs Monday-Saturday all year round. These visitors include Navarro College students, staff and faculty, individuals and families, adult groups and organized K-12 school groups who participate in several customized education programs relating to United States history, art, Texas history, natural history, and other topics. The educational programs have been designed by professional educators and align with state TEKS requirements. The education and public programs are made possibly by the support of 15 dedicated volunteers, who spend hundreds of hours each year training and presenting tours and programs to a variety of audiences.
- Museum staff work closely with an increasing number of Navarro College faculty to enhance instruction in a variety of courses, including history, civics, fine art, art appreciation, science, math, English, and drama. The Museum has a particularly strong partnership with the Fine Arts department, and houses and co-hosts annual Student and Faculty art shows and programs. The Pearce Museum and its staff also provide support to NC special events such Dancing for Our Stars and alumni reunions, as well as district-wide activities such as orientation and prospective student tours. The Museum continues to serve as an invaluable asset to Navarro College and the Corsicana community.
- The District's cooperative agreement with John Deere continues to attract students from across Texas and neighboring states who wish to pursue a degree in Agriculture Mechanization Technology. The two-year Associate in Applied Science program is facilitated by two full-time faculty and prepares students to become John Deere technicians, along with requisite skills to successfully manage future technological advancements in the farm equipment industry. Forty-two students were enrolled in the program in the 2024-2025 academic year.
- Career and Technical Education students in Cosmetology, John Deere Tech, and Welding Technology, participated in
 the Skills USA State Competition. The state event was held in Corpus Christi, Texas, April 2 5, 2025. Navarro College
 students won 2 gold medals, 6 silver medals and 3 bronze medalists. The state Champions, in Esthetics and Diesel
 Equipment Technology, participated in the SkillsUSA Nationals Conference in Atlanta, Georgia in June 2025.

- Fire Science, Emergency Medical Technician, Paramedic, and Police Academy graduates provide a trained protective services workforce to the cities, municipalities, and agencies within the College's service areas, and to the entire State of Texas.
- The Basic Peace Officer Course offered by the Navarro College Police Academy consists of 779 hours, of which 736 hours are required by the Texas Commission on Law Enforcement (TCOLE) curriculum. The program is designed to prepare students to pass the Peace Officer licensing exam given at the end of the program. The course consists of 43 topics ranging from 1 hour to 74 hours in length. Approximately one-third of the class is devoted to developing physical skills required to become a peace officer. The Police Academy also offers an array of in-service courses to current officers who are state mandated to complete 40 hours of training every two years. The Police Academy offers approximately 50 in-service courses each year. In 2024 and 2025 the Navarro College Police Academy pass rates for the Basic Peace Officer Licensing Exam were 95.56% and 98.9% respectively.
- Navarro College has been awarded a Texas Reskilling and Upskilling for Education (TRUE) grants totaling \$479,160 and a Jobs for Education in Texas (JET) grant totaling \$349,009 The TRUE grant has assisted in extending program offerings throughout the Navarro College district through the creation of a new Federation for Advanced Manufacturing for Education (FAME) chapter, new forklift certification course, a new NCCER Electrical Level 1 Certification course, and the integration of NC3 industry-recognized certifications in the welding technology program and NCCER Electrical Level 1 course. The JET and TRUE grant funding has resulted in significant capital investments in electrical training systems, a plasma welding cutter and robotics.
- Workforce training provided onsite for local employer partners has included occupational safety, basic
 manufacturing skills specific to each employer partner, workplace communication and diversity training. Training
 provided for local high school partners includes career exploration activities such as CTE Explore and Innovation Days
 to identify and connect with potential industries within each community. Navarro College also provides continuing
 education opportunities for local law enforcement and first responders through in-service training in partnership
 with the Police Academy as well as continuing education training contracts with local fire departments for EMTs.
 Continuing Education programs include workplace training initiatives, customized corporate training, courses, and
 programs available through ed2go, career training and certificate programs. Certificate programs in Allied Health
 include Certified Nurse Aide, Certified Clinical Medical Assistant, Medication Aide, EKG Technician, Patient Care
 Technician, Healthcare Analytics and Phlebotomy.
- Navarro College was awarded \$251,004 from the Perkins Basic Grant for the 2024-2025 academic year (re-allocation not included in this original award amount). Carl Perkins funds are distributed among Career/Technical Education (CTE) programs across all locations. The Perkins Basic Grant supports Navarro College in educating and training students who enroll in CTE courses and programs in preparation for high-skill, high-wage, or high-demand occupations.
- Explore CTE is an annual open house event for high school students hosted by the Perkins CTE Success Center staff. Due to a vacancy in the Perkins Success Center Director position, a scaled-down version, Mini CTE Explore, was held at Navarro College Waxahachie on April 30. Approximately 50 area high school students attended the Mini Explore CTE where they were exposed to all career and technical programs at Navarro College. This event allowed students to visually see a pathway from college to employment. Perkins CTE Success Center also hosted a Welding Showcase in Spring 2025 to allow dual credit students to compete and demonstrate their welding acumen, along with industry partners, Air Gas and Lincoln Electric, sharing career exploration opportunities for dual credit students.
- The Navarro College Physical Therapist program has been accredited since 2016, with an annual enrollment rate of 24 students. In 2016, the program received the highest number of years for initial accreditation. The program boasts a 100% passing rate for both the licensure board exams and employment rate within 6 months of completion since its inception. The program completed its more recent accreditation in 2022 and received a 10-year reaccreditation.
- The Associate Degree Nursing (ADN) Program participated in an on-site visit in February 2025 from the Accreditation
 Commission for Education in Nursing (ACEN) as a part of its reaccreditation process. The Board of Commissioners
 granted continuing accreditation to the program with no recommendations.
- The Medical Lab Technology (MLT) Program participated in an on-site visit in February 2019 from the National Accrediting Agency for Clinical Laboratory Sciences (NAACL) as a part of its reaccreditation process. The Board of Directors granted continuing accreditation to the program for ten (10) years. The next evaluation visit will be scheduled for Spring 2029.
- The Navarro College Occupational Therapy Assistant (OTA) Program is accredited by the Accreditation Council for Occupational Therapy Education (ACOTE). The last onsite visit in 2016 resulted in a 10-year reaccreditation, the highest level awarded. The OTA program, available at the Corsicana and Midlothian locations, was ranked #2 in

Texas by universities.com for all OTA offering colleges and universities. The next accreditation visit is scheduled for November 2025.

- The Licensed Vocational Nursing Program (LVN) is offered in Mexia, Corsicana and Midlothian Waxahachie. All
 programs meet the Texas Board of Nursing requirements for LVN Certificates. Demand has remained strong in all
 programs across the service area. Pass rates on the nursing NCLEX remain above the state and national norms.
- The Bachelor's Degree in Nursing (BSN) enrolled its first cohort of students in August 2023. Fourteen (14) students graduated in August 2024. The second cohort began with an anticipated graduation of 18 students in August 2025. Additionally, the Program began the process to expand to Navarro College Waxahachie in 2025. The BSN Program has met all regional and national accreditation standards.
- The Department of Business Services is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft, or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits likely to be derived, and 2) the valuation of costs and benefits requires estimates and judgments by management.
- Each year during June-July, administrators and the Board of Trustees participate in a budget workshop reviewing
 cost analysis and enrollment and state funding projections. It is at this workshop that annual and long-term capital
 budgets and future construction projects are reviewed and funding sources are identified. This workshop is also
 used to review revenue and expenditure projections and compare them to enrollment forecasts. Also included are
 the annual review of outstanding bond issues, their call dates, and possible refunding advantages and disadvantages.
- As a recipient of federal, state, and local financial awards, the District also is responsible for providing an adequate internal control structure to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic review and evaluation by management, internal audit, and the independent auditors of Navarro College District. As a part of the District's single audit, limited tests are conducted to determine the adequacy of the internal control structure, including the portion related to federal and state financial award programs and to determine if the District has complied with applicable laws and regulations. The results of the District's single audit for the fiscal year ended August 31, 2023, provided no instances of material weakness in the internal control structure.
- In addition, the Business Services staff maintain budgetary controls. The objective of these budgetary controls is to
 ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Navarro
 College Board of Trustees. Activities of all funds are included in the annual appropriated budget. The District also
 maintains an encumbrance accounting system as a technique of accomplishing budgetary control. Encumbered
 amounts lapse at fiscal year-end; however, encumbrances are generally re-appropriated as part of the subsequent
 year's budget.
- State statutes require an annual audit by independent certified public accountants. In FY 2019, the College solicited
 a Request for Qualifications (RFQ) and after a thorough review of respondents, selected and engaged Whitley Penn,
 LLP as its independent audit firm for an initial three-year period.

RELEVANT FINANCIAL POLICIES

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MAJOR INITIATIVES

Academic Program Enhancements:

The District has been recognized as a leader in higher education. The identification and development of new strategies continue to enhance the academic program offerings as evidenced by the following:

- Navarro College continues its partnership with Texas A&M University Commerce. The partnership has produced 4,496 graduates, including 2,228 Bachelor of Science in Education/Interdisciplinary Studies, 460 Bachelor in Applied Arts and Sciences (BAAS), 180 Bachelor of Science in Criminal Justice, 246 Bachelor of General Studies (BGS), 104 Bachelor of Business Administration (BBA), 24 Bachelor of Science in Liberal Studies (BSLS), 14 in Bachelor of Science in Computer Science, 3 in Bachelor of Science in Environmental Science, 55 in Bachelor of Science in Learning & Technology, 21 in Bachelor of Science in Global E-Learning, and 211 Master's degrees conferred through Spring 2025.
- Navarro College has partnered with the Waxahachie Independent School District (WISD) since 2007 to offer an Early College High School called Waxahachie Global High (WGH). WGH is also a T-STEM academy, which has won multiple recognitions from the state. A total of 323 students are currently registered with Navarro College through this program for at least one dual credit course, and in spring 2025, fifty-four (54) students graduated with their associate degree and one (1) earned a certificate in May (2025). The District offers dual credit courses at most high schools in Ellis, Navarro, Limestone, Freestone, and Leon counties. In the fall of 2024, thirty-five (35) high schools offered dual credit courses, with approximately 2,850 students participating district wide. Many of our partnering schools enroll cohorts of students to work toward a degree or certificate. In Spring 2025, approximately 380 dual credit students earned a Navarro College degree or certificate.
- Band Directors Dr. Joshua Buckrucker and Timothy Nutting, Choral Director Dr. Cindy Harrison, theatre professor Dr. Shellie O'Neal, and art professor Laura Briseno continue the success of Navarro's strong fine arts programs. Their individual programs combine a total of approximately 251 enrollments between fall and spring semester of 2024-2025. The Navarro College Band performed at the UIL State marching competition as a showcase band for participating high schools, providing an effective recruiting tool for Navarro College. Navarro College had 11 All State Musicians at TMEA Conference and six choral students qualify for the TTCCDA Honor Choir.

Athletic Program Achievements

Navarro College offers a large and competitive intercollegiate athletic program that includes basketball, baseball, esports, softball, football, cheerleading and volleyball.

• The basketball team finished the 2024-25 year with a record of 19-13 and were Region XIV Tournament quarterfinalists. Four student-athletes transferred to NCAA four-year universities.

- The baseball team completed the spring 2025 season with a record of 19-28. Thirteen players moved on to play at four-year institutions.
- The soccer team finished the season with a 16-2-1 record and were conference champions and runners up in the Region XIV Championship. They qualified for the NJCAA National Tournament and finished ranked #1 in the country in the final NJCAA poll. Nine student-athletes transferred to four-year institutions to compete.
- The softball team won the Mid-South District tournament and earned a berth in the NJCAA National Tournament in Yuma, AZ. Eleven student-athletes transferred to university programs at the completion of the academic year.
- The football team finished with a 9-2 record for the 2024 season. Navarro won the SWJCFC Regional Championship and brought home the Roark Montgomery Memorial trophy. They won the TIPS Champs Heart of Texas Bowl in Commerce, TX with a 31-0 win over Coffeyville College (KS). The 2024 team sent twenty players to four-year universities.
- The cheer team competed in the NCA National Championships in Daytona Beach, FL. They won the NCA championship title in both the Junior College Advanced Co-ed and Game Day Open divisions. Thirteen cheerleaders went on to university programs.
- The volleyball team finished the 2024 season with a 21-13 record. They finished the season as the conference and region runners-up. They received a bid to participate in the NJCAA national tournament. Seven players transferred to a university program.
- The esports team completed another successful season competing as members of the NJCAAE. They had three groups qualify for the national championships with all three advancing to the round of 16 in the tournament. Four students transferred to four-year universities after the academic term.
- Academics are stressed by the Navarro College administration and coaching staff. Success is evidenced by having 50 athletes earn Academic All-American recognition by the NJCAA and 75 athletes named to the 2019-2025 Region XIV All-Academic Team. The Softball, Volleyball, Soccer, Baseball, and Basketball teams earned recognition as NJCAA Academic Teams of the Year. Each athletic team was also heavily involved in other areas as our student athletes volunteered with over 4000 hours of community service projects in 2024-25.

Construction and Facilities Improvements Projects

In 2024-2025 several improvements were completed on the four College locations. These included the following:

Continued Projects from FY 2024

- Albritton Renovation
- RV Tech
- Waxahachie Cosmetology
 - Expected completion by August 31
- Roof Repairs & Replacement
 - Completed February 2025
- Gibson Hall HVAC
 - Completed February 2025

FY 2025

Completed

- Lactation Rooms
 - Waxahachie
 - Midlothian
- OnMed CareStation
- Electrical Plugs SEC Athletic Training Room
- East Wing Projects
 - Marketing
- John Deere Flooring
- Dining Hall
 - Carpet in Bulldog Board Room

- Flower Beds at all three entrances
- Bain Center Courtyard
- Maintenance House at 3351 W 2nd Ave
- East Wing of Albritton Building
 - Roof
 - o Chiller
- Cook Center
 - o Replaced roll up door on the gift shop to sliding glass door
 - Roof replacement over Hallway
- Housing exterior lighting
- Waxahachie Restrooms in Building A
- Cosmetology
 - Corsicana Ventilation System
 - Waxahachie Added an additional classroom

Continuing Projects into FY 2026

- Cook Center Mortar repair
- SEC Mortar repair
- East Wing Fire Alarm

AWARDS AND ACKNOWLEDGEMENTS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Navarro College for its comprehensive annual financial report for the fiscal year ended August 31, 2024. This was the twenty-third consecutive year (FY2001 through FY2024) that the College has achieved this prestigious award. To be awarded a Certificate of Achievement, a government entity must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a one-year period only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting the report to the GFOA to determine its eligibility for another certificate.

Preparing this report could not have been accomplished without the efficient and dedicated services of the Business Services staff. In addition, the Vice Presidents and various members of the President's Leadership team provided information for inclusion in the transmittal letter that benefit the overall comprehensiveness of the report. Appreciation is also expressed to the accounting firm of Whitley Penn, LLP for their assistance in the timely completion of the audit. Due credit should also be given to the Board of Trustees and the District President, Dr. Kevin G. Fegan for their interest in planning and conducting the operations of the District in a professional manner.

Respectfully submitted,

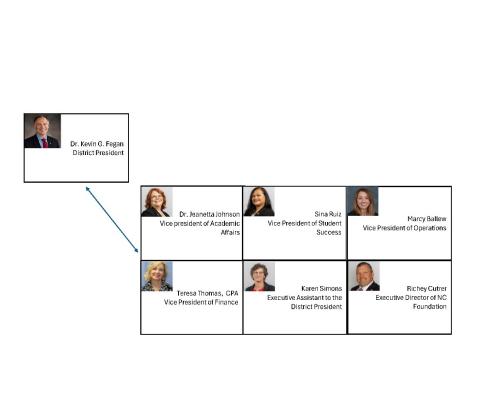
Luca Thomas

Teresa Thomas, CPA Vice President for Finance

NAVARRO COLLEGE DISTRICT ORGANIZATION CHART

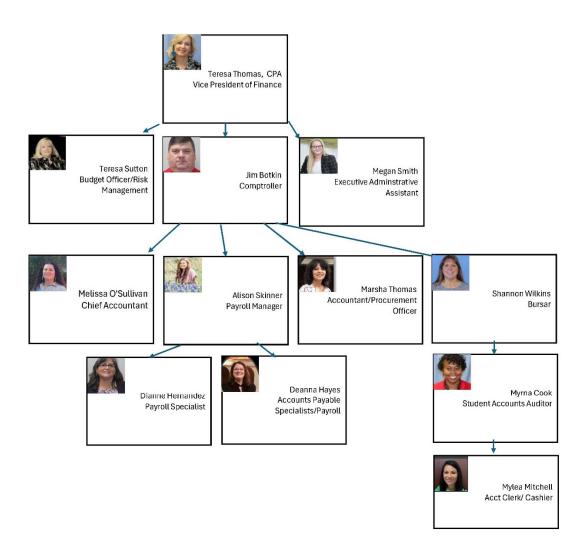
DISTRICT ADMINISTRATION





NAVARRO COLLEGE DISTRICT ORGANIZATION CHART

FINANCE AND ADMINISTRATION



PRINCIPAL OFFICIALS

Year Ended August 31, 2025

Board of Trustees

Officers

Phil Judson Chairman
Richard L. Aldama Vice-Chairman
Faith D. Boyd Secretary/Treasurer

Members		Term Expires	
Richard L. Aldama	Corsicana, Texas	2027	
A. L. Atkeisson	Kerens, Texas	2027	
Faith D. Boyd	Corsicana, Texas	2031	
Phil Judson	Corsicana, Texas	2029	
John Paul Ross	Frost, Texas	2031	
Loran Seely	Corsicana, Texas	2031	
Kim C. Wyatt	Corsicana, Texas	2029	

President's Direct Reports

Kevin G. Fegan, Ed.D. District President

Jeanetta Johnson, Ed.D. Vice President, Academic Affairs

Teresa Thomas, CPA Vice President, Finance

Sina Ruiz Vice President, Student Services Marcy Ballew Vice President, Operations

Richard Cutrer Executive Director of NC Foundation
Karen Simons Executive Assistant to the President

Business Officers

Teresa Thomas, CPA Vice President, Finance

Jim BotkinComptrollerAlison SkinnerPayroll Manager

Teresa Sutton Budget Officer/Risk Management

NAVARRO COLLEGE DISTRICT BOARD OF TRUSTEES



Pictured left to right: John Paul Ross, Loran Seely, Richard L. Aldama, Dr. Kevin G. Fegan, Phil Judson, Faith D. Boyd, K.C. Wyatt, and A.L. Atkeisson

District President



Kevin G. Fegan, Ed.D.



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Navarro College Texas

For its Annual Comprehensive Financial Report For the Fiscal Year Ended

August 31, 2024

Christopher P. Morrill

Executive Director/CEO

FINANCIAL SECTION





Houston Office 3737 Buffalo Speedway Suite 1600 Houston, Texas 77098 713 621 1515 Main

whitleypenn.com

INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees Navarro College District

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the business-type activities of Navarro College District (the "District") as of and for the years ended August 31, 2025 and 2024, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, based on our audit and the report of other auditors, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the District as of August 31, 2025 and 2024, and the respective changes in financial position, and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the discretely presented component unit financial statements of Navarro College Foundation, Inc. (the "Foundation") as of and for the years ended August 31, 2025 and 2024. Those financial statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Foundation, is based solely on the report of the other auditors. The financial statements of the Foundation were not audited in accordance with *Government Auditing Standards*.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and
 design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis,
 evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's
 internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial
 doubt about the District's ability to continue as a going concern for a reasonable period of time

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, pension information, and other post-employment benefit information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with the sufficient evidence to express an opinion or provide any assurance.

To the Board of Trustees Navarro College District

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. Supplemental Schedules A through D as required by the Texas Higher Education Coordinating Board's (THECB) Budget Requirements and Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The Schedule of Expenditures of Federal Awards (Schedule E), as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and the Schedule of Expenditures of State Awards (Schedule F), as required by the Texas Grant Management Standards, are also presented for additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, Supplemental Schedules A through D, the Schedule of Expenditures of Federal Awards (Schedule E), and the Schedule of Expenditures of State Awards (Schedule F) are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 11, 2025 on our consideration of the District's internal control over financial reporting and on our tests on its compliance with certain provision of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Governmental Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Houston, Texas December 11, 2025

Whitley FERN LLP



NAVARRO COLLEGE DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Navarro College District (the District), we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal years ended August 31, 2025 and 2024. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on starting on page i of this report.

Financial Highlights

- The assets and deferred outflows of resources of the District exceeded liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$54,431,818 (net position). Of this amount, \$(5,632,777) is unrestricted net position. This deficit is caused by the implementation of Governmental Accounting Standards Board Statement No. 75, Accounting and Financial Reporting for Post-Employment Benefits Other Than Pensions ("GASB No. 75") and reflects the District's proportionate share of the other post-employment benefit (OPEB) liability in the District's financial statements. This implementation does not affect the financial stability of the District or how the District conducts its financial decision-making. Rather, the District is reflecting its portion of the liability that the State of Texas manages and operates.
- The District's net pension liability totaled \$9,800,297, a decrease of \$1,533,333 in comparison to the prior year. This amount represents the District's portion of the Teacher Retirement System's ("TRS") net pension liability.
- The District's net OPEB liability totaled \$23,682,373, an increase of \$1,774,550 in comparison to the prior year. This amount represents the District's portion of the Employee Retirement System's ("ERS") net OPEB liability.
- The District's total bonded debt decreased by \$1,975,000 during the current fiscal year.
- Total net position of the District reflected an increase of \$11,004,491 to a total of \$54,431,818 as of August 31, 2025.

Overview of the Financial Statements and Financial Analysis

The District is proud to present its financial statements for the fiscal years ended August 31, 2025 and 2024. There are three financial statements presented: Statement of Net Position; Statement of Revenues, Expenses, and Changes in Net Position; and Statement of Cash Flows. As demonstrated by the statements and schedules included in the financial section of this report, the District continues meeting its responsibility for sound financial management.

Statements of Net Position

The Statement of Net Position presents the assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position of the District as of the end of the fiscal year. The Statement of Net Position is a point-of-time financial statement. The purpose of the Statement of Net Position is to present to the readers of the financial statements a fiscal snapshot of the District. The Statement of Net Position presents end-of-year data concerning Assets (current and non-current), Deferred Outflows of Resources, Liabilities (current and non-current), Deferred Inflows of Resources, and Net Position. The difference between current and non-current assets will be discussed in the footnotes to the financial statements. The District has elected to follow the recommendation of the Texas Higher Education Coordinating Board to present the Statement of Net Position in the balance sheet format. From the data presented, readers of the Statement of Net Position are able to determine the assets available to continue the operations of the institution. They also are able to determine how much the District owes vendors and lending institutions.

MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

Statements of Net Position

				Amount of	Percentage
		August 31,		Change	of Change
	2025	2024	2023	2024 to 2025	2023 to 2024
Assets					
Current assets	\$ 51,797,937	\$ 45,271,188	\$ 41,276,687	\$ 6,526,749	14.42%
Capital assets	67,831,328	67,357,662	70,875,592	473,666	0.70%
Total Assets	119,629,265	112,628,850	112,152,279	7,000,415	6.22%
Total Deferred Outflows					
of Resources	3,965,402	5,536,065	7,858,202	(1,570,663)	(28.37%)
Liabilities					
Current liabilities	20,447,036	19,707,829	19,475,494	739,207	3.75%
Noncurrent liabilities	40,410,424	43,918,216	47,906,080	(3,507,792)	(7.99%)
Total Liabilities	60,857,460	63,626,045	67,381,574	(2,768,585)	(4.35%)
Total Deferred Inflows					
of Resources	8,305,389	11,111,543	11,880,142	(2,806,154)	(25.25%)
Net Position					
Net investment in					
capital assets	59,032,642	54,633,652	54,423,518	4,398,990	8.05%
Restricted - expendable	1,031,953	713,536	495,639	318,417	44.63%
Unrestricted	(5,632,777)	(11,919,861)	(14,170,392)	6,287,084	(52.74%)
Total Net Position	\$ 54,431,818	\$ 43,427,327	\$ 40,748,765	\$ 11,004,491	25.34%

Net position is divided into three major categories. The first category, net investment in capital assets, provides the District's equity in property, plant, and equipment owned by the District. The next net position category is restricted net position, which is divided into two categories, nonexpendable and expendable. Nonexpendable restricted net position are funds required to be retained in perpetuity. Expendable restricted net position is available for expenditure by the District but must be spent for purposes as determined by donors and/or external entities that have placed time or purpose restrictions on the use of the assets. The final category is unrestricted net position. Unrestricted net position is available to the District for any lawful purpose of the District. None of the net position is restricted by enabling legislation.

Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

Financial Analysis from 2024 to 2025

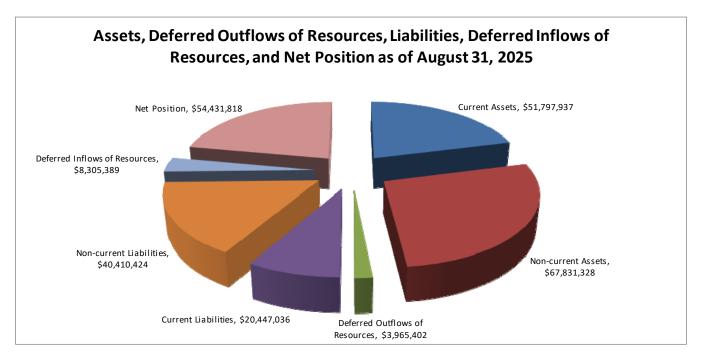
Current assets increased to \$51,797,937 from \$45,271,188, for an increase of \$6,526,749 or 14.42%. Decreases were noted in accounts receivable and inventories of \$(1,210,373) and \$(65,253). These decreases were offset by increases in cash and cash equivalents and prepaid expenses of \$7,627,483 and \$174,892, respectively.

Capital assets increased by \$473,666 or 0.70% after amortization/depreciation. This increase in capital assets is a result of the District's capital assets additions exceeding the annual increase of accumulated amortization/depreciation of \$5,921,880.

Total liabilities decreased to \$60,857,460 from \$63,626,045 for a decrease of \$(2,768,585) or (4.35%). Decreases were noted in funds held for others of \$(35,167), unearned revenue of \$(268,197), compensated absences of \$(57,240), accrued claims and judgements of \$(39,299), leases payable of \$(120,216), SBITA payable of \$(1,524,263), notes payable of \$(270,000), and net pension liability of \$(1,533,333). These decreases were offset by increases of \$1,240,255 in accounts payable, \$114,325 in accrued liabilities, and \$1,774,550 in net OPEB liability. The decreases in loan payable of (\$75,000) and bonds payable of (\$1,975,000) are due to forgiveness of debt and scheduled debt service payments, respectively.

Deferred outflows of resources decreased by \$(1,570,663) or (28.37%) and deferred inflows of resources decreased by \$(2,806,154) or (25.25%) as a result of GASB 68 and GASB 75 adjustments related to pension and OPEB activity.

In summary, the total net position of the District reflected an increase of \$11,004,491 to a total of \$54,431,818 as of August 31, 2025. This change can be attributed to increases of \$4,398,990, \$318,417, \$6,287,084 in net investment in capital assets, expendable restricted net position, and unrestricted net position, respectively.



MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

Financial Analysis from 2023 to 2024

Current assets increased to \$45,271,188 from \$41,276,687, for an increase of \$3,994,501 or 9.68%. Decreases were noted in inventories of \$(269,262). This decrease is offset by increases in cash and cash equivalents, accounts receivable, and prepaid expenses of \$1,250,494, \$2,752,489, and \$260,780, respectively.

Capital assets decreased by \$3,517,930 or 4.96% after amortization/depreciation. This decrease in capital assets is a result of the District's annual increase of accumulated amortization/depreciation of \$5,965,538 exceeding capital assets additions and the retirement of construction in progress and equipment.

Total liabilities decreased to \$63,626,045 from \$67,381,574 for a decrease of \$(3,755,529) or (5.57%). Decreases were noted in accounts payable of \$(837,419), accrued liabilities of \$(439,125), funds held for others of \$(28,693), leases payable of \$(138,242), SBITA payable of \$(1,368,976), notes payable of \$(255,000), and net OPEB liability of \$(2,494,451). These decreases were offset by increases of \$1,355,343 in unearned revenue, \$41,968 in accrued claims and judgements, \$789,126 in compensated absences, and \$1,624,940 in net pension liability. The decreases in loan payable of (\$75,000) and bonds payable of (\$1,930,000) are due to forgiveness of debt and scheduled debt service payments, respectively.

Deferred outflows of resources decreased by \$(2,322,137) or (29.55%) and deferred inflows of resources decreased by (768,599) or (6.47%) as a result of GASB 68 and GASB 75 adjustments related to pension and OPEB activity.

In summary, the total net position of the District reflected an increase of \$3,180,271 to a total of \$43,427,327 as of August 31, 2024. This change can be attributed to increases of \$210,134, \$217,897, \$2,250,531 in net investment in capital assets, expendable restricted net position, and unrestricted net position, respectively.

Statements of Revenues, Expenses, and Changes in Net Position

Changes in total net position as presented on the Statement of Net Position are based on the activity presented in the Statement of Revenues, Expenses, and Changes in Net Position. The statement includes five sections: operating revenues, non-operating revenues, operating expenses, non-operating expenses, and other revenues (expenses) and gains (losses). The purpose of the statement is to present the revenues received by the District, operating and non-operating, and any other revenues, expenses, gains, and losses received or spent by the District.

Generally, operating revenues are received for providing goods and services to the various customers and constituencies of the District. Operating expenses are those expenses paid to acquire or produce the goods and services provided in return for the operating revenues and to carry out the mission of the District. Non-operating revenues are revenues received for which goods and services are not provided.

NAVARRO COLLEGE DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

Statements of Revenues, Expenses, and Changes in Net Position

	2025	2024	2023	Amount of Change 2024 to 2025	Percentage Change 2024 to 2025
Operating Revenues					
Tuition and fees	\$ 13,533,382	\$ 12,513,742	\$ 14,267,885	\$ 1,019,640	8.15%
Sales and services	5,288,671	6,109,543	7,198,241	(820,872)	(13.44%)
Other operating revenues	176,762	336,121	168,546	(159,359)	(47.41%)
Total Operating Revenues	18,998,815	18,959,406	21,634,672	39,409	0.21%
Nonoperating Revenues					
State appropriations Maintenance ad valorem	20,523,330	20,694,889	15,299,872	(171,559)	(0.83%)
property taxes	7,662,082	6,893,672	5,996,083	768,410	11.15%
Grants and contracts	18,850,093	16,094,544	14,966,672	2,755,549	17.12%
Gifts	2,824,248	1,210,143	1,268,832	1,614,105	133.38%
Investment income	379,504	215,557	156,542	163,947	76.06%
Other non-operating revenues	313,146	887,942	229,602	(574,796)	(64.73%)
Total Nonoperating Revenues	50,552,403	45,996,747	37,917,603	4,555,656	9.90%
Total Revenues	69,551,218	64,956,153	59,552,275	4,595,065	7.07%
Operating Expenses					
Instruction	17,545,130	17,338,255	15,255,110	206,875	1.19%
Public service	351,525	385,842	367,358	(34,317)	(8.89%)
Academic support	3,588,381	3,612,898	3,162,100	(24,517)	(0.68%)
Student services	3,842,633	4,099,720	3,073,780	(257,087)	(6.27%)
Institutional support Operation and maintenance	8,925,181	8,418,543	14,525,922	506,638	6.02%
of plant	4,752,487	4,414,563	4,393,081	337,924	7.65%
Scholarships and fellowships	3,070,119	7,417,688	8,333,202	(4,347,569)	(58.61%)
Auxiliary enterprises	10,289,394	9,814,186	8,717,758	475,208	4.84%
Amortization/depreciation	5,921,880	5,965,538	5,840,942	(43,658)	(0.73%)
Total Operating Expenses	58,286,730	61,467,233	63,669,253	(3,180,503)	(5.17%)
Nonoperating Expenses					
Interest on capital related debt	259,997	308,649	511,998	(48,652)	(15.76%)
Total Nonoperating Expenses	259,997	308,649	511,998	(48,652)	(15.76%)
Total Expenses	58,546,727	61,775,882	64,181,251	(3,229,155)	(5.23%)
Change in net position	11,004,491	3,180,271	(4,628,976)	7,824,220	246.02%
Beginning Net Position	43,427,327	* <u>40,247,056</u>	* 45,377,741	3,180,271	7.90%
Ending Net Position	\$ 54,431,818	\$ 43,427,327	\$ 40,748,765	\$ 11,004,491	25.34%

^{*} Restated for implementation of Statement No. GASB 101, Compensated Absences .

MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

Financial Analysis from 2024 to 2025

The Statement of Revenues, Expenses, and Changes in Net Position reflects an increase in net position of \$11,004,491. Operating revenues increased \$39,409 or 0.21%.

Non-operating revenues increased by \$4,555,656 or 9.90%. Increases were noted in ad valorem taxes of \$768,410 or 11.15%, grants and contracts of \$2,755,549 or 17.12%, gifts of \$1,614,105 or 133.38%, and investment income of \$163,947 or 76.06%. These increases are offset by decreases of (171,559) or (0.83%) in state appropriations and by (574,796) or (64.73%) in other non-operating revenues.

Overall operating expenses decreased by (3,180,503) or (5.17%). This decrease is due to changes in the following categories: public service of (34,317), academic support of (24,517), student services of (257,087), scholarships and fellowships of (4,347,569), and amortization/depreciation of (43,658). These decreases are offset by increases in instruction of (24,875,87), institutional support of (34,875,87), and auxiliary enterprises of (34,875,87).

Non-operating expenses of interest on capital-related debt decreased by (\$48,652) or (15.76%) as a result of regularly scheduled debt service interest payments.

In summary, operational activities provided the District with an increase of \$11,004,491 which increased net position to a total of \$54,431,818 at August 31, 2025.

Financial Analysis from 2023 to 2024

The Statement of Revenues, Expenses, and Changes in Net Position reflects an increase in net position of \$3,180,271. Operating revenues decreased (\$2,675,266) or (12.37%).

Non-operating revenues increased by \$8,079,144 or 21.31%. Increases were noted in state appropriations of \$5,395,017 or 35.26%, ad valorem taxes of \$897,589 or 14.97%, grants and contracts of \$1,127,872 or 7.54%, investment income of \$59,015 or 37.70%, and other non-operating revenue of \$658,340 or 286.73%. These increases are partially offset by a decrease of \$(58,689) or (4.63%) in gifts.

Overall operating expenses decreased by \$(2,202,020) or (3.46%). This decrease is due to changes in the following categories: (\$6,107,379) in institutional support and (\$915,514) in scholarships and fellowships. These decreases are offset by increases in instruction of \$2,083,145, public service of \$18,484, academic support of \$450,798, student services of \$1,025,940, operation and maintenance of plant of \$21,482, auxiliary enterprises of \$1,096,428, and amortization/depreciation of \$124,596.

Non-operating expenses of interest on capital-related debt decreased by (\$203,349) or (39.72%) as a result of regularly scheduled debt service interest payments.

In summary, operational activities provided the District with an increase of \$3,180,271 which increased net position to a total of \$43,427,327 at August 31, 2024.

MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

Statements of Cash Flows

The final statement presented by the District is the Statement of Cash Flows. GASB Nos. 34 and 35 added this additional statement to the annual financial report. The Statement of Cash Flows presents detailed information about the cash activity of the District during the year. The first section of the Statement of Cash Flows reflects operating cash flows and shows the net cash used by the operating activities of the District. The second section reflects cash flows from noncapital financing activities. This section reflects the cash received and spent for non-operating, non-investing, and noncapital financing purposes. The third section reflects cash flows from capital and related financing activities. This section captures the cash used to purchase capital assets and make debt payments, as well as receipt of bond proceeds. The fourth section reflects the cash flows from investing activities and shows the purchases, proceeds, and interest received from investing activities.

Navarro College District Statements of Cash Flows Years Ended August 31,

				Amount of Change 2024 to	Percentage of Change 2024 to
	2025	2024	2023	2025	2025
Cash provided by (used for):					
Operating activities	\$ (26,094,920)	\$ (32,477,539)	\$ (32,801,227)	\$ 6,382,619	(19.65%)
Noncapital financing activities	43,962,584	39,738,372	34,387,696	4,224,212	10.63%
Capital and related financing					
activities	(10,639,002)	(6,245,213)	(11,362,944)	(4,393,789)	70.35%
Investing activities	398,821	234,874	218,793	163,947	69.80%
Net change in cash	7,627,483	1,250,494	(9,557,682)	6,376,989	509.96%
Cash, Beginning of Year	26,381,747	25,131,253	34,688,935	1,250,494	4.98%
Cash, End of Year	\$ 34,009,230	\$ 26,381,747	\$ 25,131,253	\$ 7,627,483	28.91%

Financial Analysis from 2024 to 2025

An analysis of cash flows shows an overall increase of \$7,627,483 or 28.91% for fiscal year 2025. The District ended fiscal year 2025 with \$34,009,230 in cash, compared to \$26,381,747 at the end of fiscal year 2024.

Financial Analysis from 2023 to 2024

An analysis of cash flows shows an overall increase of \$1,250,494 or 4.98% for fiscal year 2024. The District ended fiscal year 2024 with \$26,381,747 in cash, compared to \$25,131,253 at the end of fiscal year 2023.

Debt Administration, Capital Assets, Cash, & Risk Management

Debt Administration

As of August 31, 2025, the District had \$5,710,000 of revenue bonds outstanding.

As of August 31, 2025, the forgivable loan balance from the Midlothian Economic Development Center (MEDC) was \$450,000.

For additional information concerning Debt Administration, see Notes 7 and 8 in the notes to the financial statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

Capital Assets

For additional information concerning Capital Assets, see Note 6 in the notes to the financial statements.

Risk Management

The Campus Safety and Preparation Committee conducted quarterly meetings during Fall semester 2024 and Spring semester 2025, a subcommittee met monthly.

- The Navarro College Emergency Operations Plan (EOP) is reviewed annually and updated, as necessary. It was submitted to the Texas School Safety Center for review fall of 2024... The institution also adopted its Cyber Security Annex in August of 2024 and will submit it for review, at the request of the TxSSC, in October of 2024.
- Online training was provided for both students and staff regarding the Standard Response Protocol for emergencies and Sexual Misconduct Training each semester. In addition to building specific, face to face trainings provided in January of 2025.
- Online risk management training for student organizations and their sponsors was provided.
- Online training for staff was provided Spring 2024 for Open Records, Distracted Driving, and Slips, Trips and Falls.
- Successful safety drills were conducted during the Fall 2024 and Spring 2025 semesters on all four Navarro College locations.
- The WatchDog Alert Notification System was tested each semester (Fall 2024 and Spring 2025 semesters, once as a system test and again during a standard response protocol drill).
- The Lynx Panic Button system has been installed on all staff computers. Should an emergency arise on any of the
 four campuses, Navarro College Police Officers and College administration are notified of the precise location of the
 emergency immediately by activating two buttons on staff's computer keyboard. In addition to the keyboard style
 alarm activation, at retail and other strategic locations a panic button was also installed for the LYNX alarm system.

Economic Outlook

Navarro College demonstrated resilience and adaptability in navigating a year marked by numerous legislative changes and a shift in the state funding model. Despite these significant operational shifts, the college's ability to exceed 5% of the annual semester credit hour projections highlights its effective strategic planning and commitment to student success

Under the House Bill 8 Model, Navarro College secured \$16,224,847 in guaranteed funding for fiscal year 2025.

This funding was allocated as follows:

Base Tier: \$3,517,614

Performance Tier: \$12,707,233

This includes a special disbursement to be paid in September 2025 by the Texas Higher Education Coordinating Board (THECB) to settle the remaining 0.03% of the prior year's funding. Additionally, the college received a prior year close-out adjustment of \$1,707,882 that was recorded in FY2024. Additional state appropriations include reimbursement for health insurance, optional retirement plans, teacher retirement on-behalf payments and FAST (financial aid swift transfer) funding.

Looking ahead, the college anticipates securing \$16,427,906 for fiscal year 2026, including base-tier funding of \$3,389,155, performance-tier funding of \$13,038,751. Additionally, the college anticipates receiving a previous year's close-out adjustment of \$312,456.

MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

Beyond funding, the college is actively engaged in several key strategic initiatives. The college is preparing for its SACSCOC reaffirmation, having recently completed the on-site committee visit with no recommendations; the final board approval is anticipated in June 2026. Furthermore, the college is transitioning its student information system from Ellucian Colleague to Oracle Student Management (OSM) and Student Financial Planning (SFP), with implementation progress expected over the next couple of years. In support of student success, the college is implementing its Quality Enhancement Plan, RISE, to promote retention, persistence, and completion ultimately. New personnel are being added, including the College Navigator role, to focus on the retention and success of Pre-BSN Majors as part of a revamp to prioritize outcomes and completion. The college is also participating in Texas Pathways to support Adult Learners. Finally, Navarro College is actively monitoring legislative changes, assessing the potential impact of revamping federal financial aid, identifying students' highest basic needs, and assessing pro formas for student hierarchy groups to develop an analysis using the state's forecasted funding model and invest in personnel to increase completion for at-risk populations.

These proactive measures demonstrate Navarro College's commitment to financial sustainability, student success, and effective resource management. By understanding these factors and analyzing the college's financial performance, the Leadership Team can provide valuable insights to support the college's ongoing efforts to enhance student outcomes and maintain financial stability.

Request for Information

This financial report is designed to provide a general overview of the Navarro College District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Office of the Comptroller, Navarro College, 3200 West 7th Avenue, Corsicana, Texas 75110.



BASIC FINANCIAL STATEMENTS

		Government	Component Unit			
		ollege District	Navarro College			
	2025	2024	2025	2024		
Assets						
Current Assets:	ć 24.000.220	ć 26.204.747	ć 52.04F	ć 44.540		
Cash and cash equivalents	\$ 34,009,230	\$ 26,381,747	\$ 53,015	\$ 44,518		
Restricted cash and cash equivalents	12.750.014	14.001.207	531,885	345,442		
Accounts receivable, net	13,750,914	14,961,287	-	-		
Prepaid expenses	2,271,250	2,096,358	- 200 122	- 205 021		
Investments Inventories	1 700 542	1 021 700	266,132	265,831		
	1,766,543 51,797,937	1,831,796 45,271,188	951.022	- - -		
Total Current Assets	51,/97,937	45,271,188	851,032	655,791		
Noncurrent Assets:						
Long-term investments	-	-	5,403,733	4,975,366		
Capital assets, net	67,831,328	67,357,662	7,356,187	7,342,937		
Total Noncurrent Assets	67,831,328	67,357,662	12,759,920	12,318,303		
Total Assets	119,629,265	112,628,850	13,610,952	12,974,094		
Deferred Outflows of Resources						
Deferred charge on refunding	4,893	44,048	_	_		
Deferred outflows related to pensions	2,116,133	4,089,691	_	_		
Deferred outflows related to OPEB	1,844,376	1,402,326	_	_		
Total Outflows of Resources	3,965,402	5,536,065				
		3,555,555				
Liabilities						
Current Liabilities:		450 540		2.425		
Accounts payable	1,392,795	152,540	44,230	2,135		
Accrued liabilities	1,887,160	1,772,835	-	-		
Funds held for others	362,767	397,934	-	-		
Unearned revenue	12,036,779	12,304,976	-	-		
Accrued compensated absences	420.224	420.024				
- current portion	430,334	438,924	-	-		
Leases payable - current portion	11,803	120,216	-	-		
SBITA payable - current portion	1,358,133	1,662,612	-	-		
Notes payable - current portion Net OPEB liability - current portion	275,000	270,000	-	-		
Bonds payable - current portion	672,265 2,020,000	612,792 1,975,000	-	-		
Total Current Liabilities	20,447,036	19,707,829	44,230	2,135		
	20,447,030	13,707,023	44,230	2,133		
Noncurrent Liabilities:						
Accrued compensated absences	2,437,072	2,485,722	-	-		
Accrued claims and judgments	24,304	63,603	-	-		
Leases payable	-	11,803	-	-		
SBITA payable	88,643	1,308,427	-	-		
Loan payable	450,000	525,000	-	-		
Notes payable	910,000	1,185,000	-	-		
Net pension liability	9,800,297	11,333,630	-	-		
Net OPEB liability	23,010,108	21,295,031	-	-		
Bonds payable	3,690,000	5,710,000				
Total Noncurrent Liabilities	40,410,424	43,918,216				
Total Liabilities	60,857,460	63,626,045	44,230	2,135		

	Primary Government					Component Unit			
		Navarro Col	lege I	District	Navarro College Foundation, Inc.				
		2025	2024		2025			2024	
Deferred Inflows of Resources Deferred inflows related to leases	\$	485,220	\$	524,038	\$	_	\$	_	
Deferred inflows related to leases Deferred inflows related to OPEB	Ţ	911,354 6,908,815	Y	1,301,695 9,285,810	Y	-	Ţ	-	
Total Deferred Inflows of Resources	8,305,389			11,111,543		-		-	
Net Position									
Net investment in capital assets Restricted for:		59,032,642		54,633,652		7,356,187		7,342,937	
Nonexpendable: Scholarships and fellowships Pearce Museum		-		-		391,600 1,337,296		391,600 1,337,296	
Expendable: Scholarships and fellowships		681,548		357,183		4,162,906		3,591,912	
Debt service Unrestricted		350,405 (5,632,777)		356,353 (11,919,861)		318,733		308,214	
Total Net Position	\$	54,431,818	\$	43,427,327	\$	13,566,722	\$	12,971,959	



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STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION For the Years Ended August 31, 2025 and 2024

	Primary G	overnment	Component Unit			
	Navarro Co	llege District	Navarro College F	Foundation, Inc.		
	2025	2024	2025	2024		
Operating Revenues Tuition and fees (net of scholarship allowances and discounts of \$6,043,106 and						
\$5,134,186, respectively)	\$ 13,533,382	\$ 12,513,742	\$ -	\$ -		
Gifts	-	-	1,917,860	1,330,783		
Sales and services of educational activities Auxiliary enterprises (net of scholarship allowances and discounts of \$2,749,617	43,829	618,634	-	-		
and \$2,360,080, respectively)	5,244,842	5,490,909	-	-		
Other operating revenues	176,762	336,121	-	-		
Total Operating Revenues	18,998,815	18,959,406	1,917,860	1,330,783		
Operating Expenses						
Instruction	17,545,130	17,338,255	-	-		
Public service	351,525	385,842	-	-		
Academic support	3,588,381	3,612,898	-	-		
Student services	3,842,633	4,099,720	-	-		
Institutional support	8,925,181	8,418,543	839,143	787,224		
Operation and maintenance of plant	4,752,487	4,414,563	-	-		
Scholarships and fellowships	3,070,119	7,417,688	380,373	380,708		
Auxiliary enterprises	10,289,394	9,814,186	-	-		
Amortization/depreciation	5,921,880	5,965,538	<u> </u>	-		
Total Operating Expenses	58,286,730	61,467,233	1,219,516	1,167,932		
Operating income (loss)	(39,287,915)	(42,507,827)	698,344	162,851		
Nonoperating Revenues (Expenses)						
State appropriations	20,523,330	20,694,889	-	-		
Ad valorem property taxes for maintenance						
and operations	7,662,082	6,893,672	-	-		
Federal grants and contracts	16,009,838	14,515,512	-	-		
State grants and contracts	2,665,420	1,533,303	-	-		
Local grants and contracts	174,835	45,729	-	-		
Investment income	379,504	215,557	553,819	757,402		
Gifts	2,824,248	1,210,143	-	-		
Interest on capital asset-related debt	(259,997)	(308,649)	-	-		
Other nonoperating revenues (expenses), net	313,146	887,942	(657,400)	(161,142)		
Net Nonoperating Revenues (Expenses)	50,292,406	45,688,098	(103,581)	596,260		
Increase (decrease) in net position	11,004,491	3,180,271	594,763	759,111		
Net Position - Beginning of Year, as Previously Reported	44,016,262	40,748,765	12,971,959	\$ 12,212,848		
Restatement (Note 23)	(588,935)	(501,709)	<u> </u>	-		
Net Position - Beginning of Year, as Restated	43,427,327	40,247,056	-	-		
Net Position - End of Year	\$ 54,431,818	\$ 43,427,327	\$ 13,566,722	\$ 12,971,959		

STATEMENTS OF CASH FLOWS

For the Years Ended August 31, 2025 and 2024

		overnment
		llege District
	2025	2024
Cash Flows From Operating Activities	4 40 007 050	40.000.005
Receipts from students and other customers	\$ 19,997,259	\$ 19,300,096
Receipts from third-party student loans	7,720,981	9,221,916
Receipts from gifts and others for other than capital purposes	3,137,394	2,098,085
Other receipts	176,762	336,121
Loans issued to students	(7,989,178)	(7,848,129)
Payments to employees	(30,832,221)	(26,923,164)
Payments to suppliers and students	(18,305,917)	(28,662,464)
Net Cash Provided By (Used In) Operating Activities	(26,094,920)	(32,477,539)
Cash Flows From Noncapital Financing Activities		
Receipts of state appropriations	17,450,409	15,475,085
Receipts from ad valorem property taxes for maintenance and operation	7,662,082	6,820,473
Receipts of grants and contracts	18,850,093	17,442,814
Net Cash Provided By (Used In) Noncapital Financing Activities	43,962,584	39,738,372
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Cash Flows From Capital And Related Financing Activities		
Purchases of capital assets (including leases and subscriptions)	(6,298,636)	(1,989,723)
Payments on capital debt (bonds, notes, leases, SBITA) principal	(4,082,496)	(3,927,411)
Payments on capital debt (bonds, notes, leases, SBITA) interest	(257,870)	(328,079)
Net Cash Provided By (Used In) Capital And Related Financing Activities	(10,639,002)	(6,245,213)
Cash Flows From Investing Activities		
Receipts from interest on investments	398,821	234,874
Net Cash Provided By (Used In) Investing Activities	398,821	234,874
net cash i rovided by (osed iii) investing Activities	330,021	234,074
Net increase (decrease) in cash and cash equivalents	7,627,483	1,250,494
Cash and Cash Equivalents - Beginning of Year	26,381,747	25,131,253
Cash and Cash Equivalents - End of Year	\$ 34,009,230	\$ 26,381,747
Reconciliation of Operating Loss to Net Cash		
Used In Operating Activities:		
•	¢ (20.207.01E)	¢ (42 E07 927)
Operating income (loss) Adjustments to reconcile operating income (loss)	\$ (39,287,915)	\$ (42,507,827)
to net cash used in operating activities:		
Amortization/Depreciation expense	E 021 000	E 06E E20
On-behalf payments	5,921,880	5,965,538
Receipts from gifts and others for other than capital purposes	3,072,921	3,673,704
Change in assets, deferred outflows of resources, liabilities,	3,137,394	2,098,085
and deferred inflows of resources:	4 240 272	(2.752.400)
(Increase) decrease in receivables, net	1,210,373	(2,752,489)
(Increase) decrease in prepaid expenses	(174,892)	(260,780)
(Increase) decrease in inventories	65,253	269,262
(Increase) decrease in deferred outflows of resources - pension	1,973,558	(327,569)
(Increase) decrease in deferred outflows of resources - OPEB	(442,050)	2,610,552
Increase (decrease) in accounts payable	1,240,255	(837,419)
Increase (decrease) in accrued liabilities	114,325	(439,125)
Increase (decrease) in funds held for others	(35,167)	(28,693)
Increase (decrease) in unearned revenue	(268,197)	1,355,343
Increase (decrease) in accrued compensated absences	(57,240)	287,417
Increase (decrease) in accrued claims and judgments	(39,299)	41,968
Increase (decrease) in net pension liability	(1,533,333)	1,624,940
Increase (decrease) in net OPEB liability	1,774,550	(2,494,451)
Increase (decrease) in deferred inflows of resources - pension	(390,341)	(612,632)
Increase (decrease) in deferred inflows of resources - OPEB	(2,376,995)	(143,363)
Net Cash Used in Operating Activities	\$ (26,094,920)	\$ (32,477,539)
Noncash Investing, Capital and Financing Activities:	ć 2.072.05 <i>:</i>	A 2.572.70:
State appropriations on-behalf payments	\$ 3,072,921	\$ 3,673,704
Initiation of subscription agreements	\$ 189,118	\$ 330,784
Forgiveness of Loan Payable	\$ 75,000	\$ 75,000

NAVARRO COLLEGE DISTRICT NOTES TO FINANCIAL STATEMENTS

Note 1 - Nature of Operations and Reporting Entity

Navarro College District (the District) was established in 1946, in accordance with the laws of the State of Texas, to serve the education needs of Navarro, Freestone, Limestone, Ellis and Leon Counties. The District is considered to be a special-purpose, primary government according to the definition in Governmental Accounting Standards Board (GASB) Statement No. 61, *The Financial Reporting Entity Omnibus: An Amendment of GASB Statements No. 14 and No. 34.* While the District receives funding from local, state, and federal sources and must comply with the spending, reporting, and record-keeping requirements of these entities, it is not a component unit of any other governmental entity. The accompanying financial statements present the District and its component unit. The discretely presented component unit (described below) is reported in a separate column to emphasize that it is legally separate from the District.

Navarro College Foundation, Inc. (the Foundation) is a legally separate, tax-exempt entity organized to solicit and receive support for purposes of developing and extending the facilities of the District and enhancing the educational opportunities of residents in the geographical area the District serves. The District does not control the timing or amount of receipts from the Foundation. The Foundation is considered a component unit of the District and is discretely presented in the District's financial statements due to the following:

- The majority of resources, or income thereon that the Foundation holds and invests, are for the benefit of the District
 or its constituents.
- The net position of the Foundation compared to the District is significant.
- Substantially all resources held by the Foundation can only be used by, or for the benefit of, the District.
- The Foundation has historically provided resources to the District or its constituents.

The Foundation made contributions to the District in the amount of \$824,603 in fiscal year 2025, including scholarships of \$167,203 and \$657,400 in support of various activities at the District.

The Foundation made contributions to the District in the amount of \$348,694 in fiscal year 2024, including scholarships of \$187,552 and \$161,142 in support of various activities at the District.

Complete financial statements for the Foundation can be obtained from the Foundation office at 3100 W. Collin, Corsicana, Texas 75110.

The District is reported as a special-purpose government engaged in business-type activities. The significant accounting policies followed by the District in preparing these financial statements are in accordance with the accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB). The accompanying financial statements are also in accordance with the Texas Higher Education Coordinating Board's *Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges*.

Note 2 - Summary of Significant Accounting Policies

A. Basis of Accounting

The financial statements of the District have been prepared on the accrual basis, whereby all revenues are recorded when earned and all expenses are recorded when they have been reduced to a legal or contractual obligation to pay. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 2 - Summary of Significant Accounting Policies (continued)

A. Basis of Accounting (continued)

Operating revenues and expenses generally result from providing services in connection with the District's principal ongoing operations. The District distinguishes operating revenues and expenses from non-operating items. The primary consideration in classifying revenues and expenses is how individual transactions are categorized for purposes of preparing the statement of cash flows. Transactions for which cash flows are reported as capital and related financial activities, noncapital financing activities, or investing activities are reported as components of non-operating income. The principal operating revenues of the District result from providing educational services to students, and consist of tuition and fees, as well as sales of auxiliary goods and services (i.e. bookstore merchandise, meals, and housing). Operating expenses include the cost of providing educational services, auxiliary goods and services, and administrative expenses. All revenues and expenses not meeting this definition - including gifts, contributions, and grants from non-exchange and exchange-like transactions are reported as non-operating revenues and expenses. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

The financial statements of the Foundation have been prepared on the accrual basis of accounting. The Foundation is a nonprofit organization that reports under Financial Accounting Standards Board (FASB) standards. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information in the District's financial reporting entity for these differences.

B. Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditures of funds are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration. Under Texas law, appropriations lapse at August 31; and encumbrances outstanding at that time are to be either canceled or appropriately provided for in the subsequent year's budget.

C. Tuition Discounting

Student tuition and fee revenues, and certain other revenues from students, are reported net of scholarship allowances and discounts in the statements of revenues, expenses, and changes in net position. Scholarship allowances and discounts are the difference between the stated charge for goods and services provided by the District and the amount that is paid by students. Certain governmental grants, such as Pell grants, and other federal, state or nongovernmental programs are recorded as non-operating revenues in the District's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees and other student charges, the District has recorded a scholarship allowance and discount.

Texas Public Education Grants: Certain tuition amounts must be set aside for use as scholarships by qualifying students. This set aside, called the Texas Public Education Grant (TPEG), is shown with tuition and fee revenue amounts as a separate set aside amount (TEC §56.033). When the award is used by the student for tuition and fees, the District records the amount as tuition discount. If the amount is dispersed directly to the student, the District records the amount as a scholarship expense.

Title IV, Higher Education Act Program Funds: Certain Title IV HEA Program funds are received by the District to pass through to the students. When the award is used by the student for tuition and fees, the District records the amount as tuition discount. If the amount is dispersed directly to the student, the District records the amount as a scholarship expense.

Other Tuition Discounts: The District awards tuition and fee scholarships from institutional funds to students who qualify. When these amounts are used for tuition and fees, the District records the amount as a tuition discount. If the amount is dispersed directly to the student, the District records the amount as a scholarship expense.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 2 - Summary of Significant Accounting Policies (continued)

D. Cash and Cash Equivalents

The District considers cash and cash equivalents as cash on hand, demand deposits, certificates of deposit, and balances in public funds investment pools.

E. Inventories

Inventories consist of bookstore stock, gift shop stock, and food service supplies. Inventories held for resale are reported at the lower of cost or market. Inventories of supplies are valued at cost under the first-in, first-out method and are charged to expense as consumed.

F. Restricted Cash and Cash Equivalents

Restricted cash and cash equivalents consist of unspent proceeds from revenue bonds that are restricted for construction.

G. Capital Assets

Capital assets, which include land, collections, buildings, library books, furniture and equipment, right-to-use lease assets, right-to-use subscription assets, and other improvements, are defined by the District as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of greater than one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation. Renovations to buildings and other improvements that significantly increase the value or extend the useful life of such assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of an asset or materially extend asset lives are charged to operating expense in the year in which the expense is incurred. The District reports amortization/depreciation under a single line item as a business-type unit.

Amortization/Depreciation is computed using the straight-line method over the following estimated useful lives:

Buildings50 yearsOther improvements20 yearsLibrary books8 yearsFurniture and equipment5 - 10 yearsRight-to-use lease assetLease termRight-to use subscription assetSubscription term

H. Unearned Revenue

Unearned revenue of the District at August 31, 2025 and 2024, consists of the following amounts which have not yet been earned:

	 2025	2024
Tuition and fees Auxiliary	\$ 9,194,443 2,842,336	\$ 9,731,089 2,573,887
	\$ 12,036,779	\$ 12,304,976

NOTES TO FINANCIAL STATEMENTS (continued)

Note 2 - Summary of Significant Accounting Policies (continued)

I. Deferred Inflows of Resources

A deferred inflow of resources is an acquisition of a government's net assets (an increase in assets in excess of any related increase in liabilities or a decrease in liabilities in excess of any related decrease in assets) by the government that is applicable to a future reporting period. The District has three items that qualify for reporting in this category:

Deferred inflows of resources for pension - Deferred inflows result primarily from (1) changes in actuarial assumptions; (2) differences between expected and actual actuarial experiences and (3) changes in the District's proportional share of pension liabilities. The pension related deferred inflows will be amortized over the expected remaining service lives of all employees (active and inactive employees) that are provided with pensions through the pension plan.

Deferred inflows of resources for OPEB - Deferred inflows result primarily from (1) changes in actuarial assumptions; (2) differences between expected and actual actuarial experiences and (3) changes in the District's proportional share of OPEB liabilities. These OPEB related deferred inflows will be amortized over the expected remaining service lives of all employees (active and inactive employees) that are provided with OPEB benefits through the OPEB plan.

Deferred inflows of resources for leases - This deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

J. Deferred Outflows of Resources

A deferred outflow of resources is a consumption of a government's net assets (a decrease in assets in excess of any related decrease in liabilities or an increase in liabilities in excess of any related increase in assets) by the government that is applicable to a future reporting period. The District has three items that qualify for reporting in this category:

Deferred outflows of resources for refunding - This deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

Deferred outflows of resources for pension - This deferred outflow results from pension plan contributions made after the measurement date of the net pension liability and the results of (1) differences between projected and actual earnings on pension plan investments; (2) changes in actuarial assumptions; (3) differences between expected and actual actuarial experiences and (4) changes in the District's proportional share of pension liabilities. The deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the next fiscal year. The deferred outflows resulting from differences between projected and actual earnings on pension plan investments will be amortized over a closed five-year period. The remaining pension related deferred outflows will be amortized over the expected remaining service lives of all employees (active and inactive employees) that are provided with pensions through the pension plan.

Deferred outflows of resources for OPEB - This deferred outflow results from OPEB plan contributions made after the measurement date of the net OPEB liability and the results of (1) differences between projected and actual earnings on OPEB plan investments; (2) changes in actuarial assumptions; (3) differences between expected and actual actuarial experiences and (4) changes in the District's proportional share of OPEB liabilities. The deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the next fiscal year. The deferred outflows resulting from differences between projected and actual earnings on OPEB plan investments will be amortized over a closed five-year period. The remaining OPEB related deferred outflows will be amortized over the expected remaining service lives of all employees (active and inactive employees) that are provided with benefits through the OPEB plan.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 2 - Summary of Significant Accounting Policies (continued)

K. Pensions

The fiduciary net position of the Teacher Retirement System of Texas (TRS) has been determined based on the flow of economic resource measurement focus and full accrual basis of accounting. This includes, for purposes of measuring the net pension liability: deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, and information about assets, and liabilities and additions to/deductions from TRS's fiduciary net position. Benefit payments (including refunds of employee contributions) are recognized when due and payable, in accordance with the benefit terms. Investments are reported at fair value.

L. Other Post-Employment Benefits (OPEB)

The fiduciary net position of the Employees Retirement System of Texas (ERS) State Retiree Health Plan (SRHP) has been determined using the flow of economic resources measurement focus and full accrual basis of accounting. This includes, for purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to other post-employment benefits; OPEB expense; and information about assets, liabilities and additions to/deductions from SRHP's fiduciary net position. Benefit payments are recognized when due and are payable in accordance with the benefit terms.

M. Leases

Lessee: The District is a lessee for noncancellable leases of buildings and equipment. The District recognizes an intangible right-to-use lease asset (lease asset) and a lease liability and in the financial statements. The District recognizes lease liabilities with an initial, individual value of \$5,000 or more.

At the commencement of a lease, the District initially measures the lease liability at the present value of payments expected to be made during the lease term. Subsequently, the lease liability is reduced by the principal portion of lease payments made. The lease asset is initially measured as the initial amount of the lease liability, adjusted for lease payments made at or before the lease commencement date, plus certain initial direct costs. Subsequently, the lease asset is amortized on a straight-line basis over its useful life.

Key estimates and judgments related to leases include how the District determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments.

- The District uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the
 lessor is not provided, the District generally uses its estimated incremental borrowing rate as the discount rate for
 leases.
- The lease term includes the noncancellable period of the lease. Lease payments included in the measurement of the lease liability are composed of fixed payments and purchase option price that the District is reasonably certain to exercise.

The District monitors changes in circumstances that would require are measurement of its lease and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

Lease assets are reported with other capital assets and lease liabilities are reported with long-term debt on the statement of net position.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 2 - Summary of Significant Accounting Policies (continued)

M. Leases (continued)

Lessor: The District is a lessor for noncancellable leases of space for a cellphone and telecommunications tower. The District recognizes a lease receivable and a deferred inflow of resources in the financial statements.

At the commencement of a lease, the District initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Key estimates and judgments include how the District determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts.

- The District uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease. Lease receipts included in the measurement of the lease receivable is composed of fixed payments from the lessee.

The District monitors changes in circumstances that would require a remeasurement of its lease, and will remeasure the lease receivable and deferred inflows of resources if certain changes occur that are expected to significantly affect the amount of the lease receivable.

N. Subscription-Based Information Technology Arrangements (SBITA)

The District is under contracts for SBITA for various financial and educational software. The agreements/contracts are noncancellable and the District recognizes a SBITA liability and an intangible right-to-use SBITA asset in the government-wide financial statements. The District recognizes SBITA liabilities with an initial, individual value of \$5,000 or more.

At the commencement of the SBITA, the District initially measures the SBITA liability at the present value of payments expected to be made during the SBITA term. Subsequently, the SBITA liability is reduced by the principal portion of SBITA payments made. The SBITA asset is initially measured as the initial amount of the SBITA liability, adjusted for payments made at or before the SBITA commencement date, plus certain initial direct costs. Subsequently, the SBITA asset is amortized on a straight-line basis over its useful life. Key estimates and judgments related to SBITA include how the District determines (1) the discount rate it uses to discount the expected SBITA payments to present value, (2) SBITA term, and (3) SBITA payments.

- The District uses the interest rate charged by the SBITA vendor as the discount rate. When the interest rate charged by the SBITA vendor is not provided, the District generally uses its estimated incremental borrowing rate as the discount rate for SBITAs.
- The SBITA term includes the noncancellable period of the SBITA and payments included in the measurement of the SBITA liability are composed of fixed payments and purchase option price that the District is reasonably certain to exercise.

The District monitors changes in circumstances that would require a remeasurement of its SBITA and will remeasure the SBITA asset and liability if certain changes occur that are expected to significantly affect the amount of the SBITA liability.

SBITA assets are reported with other capital assets and SBITA liabilities are reported with long-term debt on the statement of net position.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 2 - Summary of Significant Accounting Policies (continued)

O. Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant items subject to such estimates and assumptions include the carrying amount of capital assets, valuation allowances for receivables, and certain accrued liabilities. Accordingly, the District is aware that actual results could differ from those estimates.

P. Implementation of Accounting New Standards

The following GASB pronouncements were applicable and implemented during fiscal year 2025.

GASB issued Statement No. 101, Compensated Absences, was issued in June 2022. The primary objective of this Statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. That objective is achieved by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures. The requirements of this Statement are effective for fiscal years beginning after December 15, 2023, and all reporting periods thereafter. The requirements of this statement were implemented in 2025 and the impact is reflected in the financial statements. See Notes 11 and 23 for more details.

GASB issued Statement No. 102, Certain Risk Disclosures, in December 2023. The primary objective of this Statement is to provide users of government financial statements with essential information about risks related to a government's vulnerabilities due to certain concentrations or constraints. The requirements of this Statement are effective for fiscal years beginning after June 15, 2024, and all reporting periods thereafter Management has evaluated the applicability of this Statement and determined that it does not have an impact on the financial statements for the fiscal year ended August 31, 2025.

Q. Reclassifications

Certain accounts in the prior year financial statements have been classified for comparative purposes to conform to the presentation in the current year financial statements.

Note 3 - Authorized Investments

The District is authorized to invest in obligations and instruments as defined in the Public Funds Investment Act (Sec. 2256.001 Texas Government Code). Such investments include (1) obligations of the United States or its agencies, (2) direct obligations of the State of Texas or its agencies, (3) obligations of political subdivisions rated not less than A by a national investment rating firm, (4) certificates of deposit, and (5) other instruments and obligations authorized by statute. The District is also required to follow specific investment practices prescribed by the Public Funds Investment Act (the Act) related to establishment of appropriate investment policies and management reports.

Under its local policy, the District is authorized to invest in (1) obligations of the United States or its agencies, (2) certificates of deposit, (3) savings and loan deposits, (4) prime commercial paper that has a stated maturity of 270 days or less and is rated not less than A-1 or P-1 by at least two nationally recognized credit rating agencies, and (5) investment grade obligations of state and local governments, and public authorities.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 4 - Deposits and Investments

Deposits of the District at August 31, 2025 and 2024, consist of the following:

		2025		2024
Domand denocits	ċ	26,631,950	ċ	22,115,506
Demand deposits	Ş	, ,	Ş	, ,
Local government investment pool		7,371,245		1,785,346
Certificates of deposit		-		2,475,000
Petty cash on hand		6,035		5,895
Total Deposits	\$	34,009,230	\$	26,381,747

As of August 31, 2025, the District's cash and cash equivalents included balance in the Texas Short Term Asset Reserve Program (TexSTAR). TexSTAR has been organized in conformity with the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code, and the Public Funds Investment Act, Chapter 2256 of the Texas Government Code (the "PFIA"). These two acts provide for the creation of public funds investment pools (including TexSTAR) and authorize eligible governmental entities to invest their public funds and funds under their control through the investment pools. TexSTAR is governed by a board of directors.

J.P. Morgan Investment Management Inc. (JPMIM), Hilltop Securities Inc. (HTS), and Hilltop Securities Asset Management, LLC (HSAM) serve as Administrators for TexSTAR under a contract that may be extended periodically to a term of two years or less. JPMIM provides investment management services, HTS provides marketing and distribution, and HSAM provides participant and administrative services for TexSTAR. JPMIM is an investment adviser registered under the Investment Advisers Act of 1940, as amended, and a subsidiary of JPMorgan Chase & Co. HTS is a registered broker dealer, member of the Financial Industry Regulatory Authority, Municipal Securities Rulemaking Board and Securities Investor Protection Corporation. The parent company of HTS and HSAM is Hilltop Holdings Inc.

TexSTAR will seek to maintain a credit rating no lower than AAA, AAAm, or the equivalent by at least one nationally recognized rating agency. In compliance with Section 2256.016(h) of the Public Funds Investment Act, TexSTAR will operate to maintain a AAA, AAA-m or equivalent rating for the fund from at least one nationally recognized rating agency. As of August 31, 2025, the fund was rated AAAm by Standard and Poor's Rating Service.

The value of District portions in TexSTAR are the same as the value of the shares. The external pooled funds use amortized cost rather than fair value to report net position to compute share price. Accordingly, the fair value of the positions of the pooled funds is the same as the value of the external pool shares. The funds are structured similar to a money market mutual fund which allows shareholders the ability to deposit or withdraw funds on a daily basis. Interest rates are also adjusted on a daily basis. Such funds seek to maintain a constant net asset value of \$1, although this cannot be fully guaranteed. TexSTAR pooled funds had a weighted average maturity of 44 days at August 31, 2025. However, the District can redeem its share position within one day when necessary.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 4 - Deposits and Investments (continued)

Deposits and investments of the Foundation at August 31, 2025 and 2024, consist of the following:

	 2025	2024		
Deposits				
Demand deposits	\$ 584,900	\$	389,960	
Total Deposits	584,900		389,960	
Investments				
Cash equivalents	210,175		220,857	
Certificates of deposit	501,265		414,033	
U. S. government securities	824,362		617,585	
Corporate bonds	699,676		793,407	
Marketable equity securities	3,416,921		3,181,342	
Other investments	17,466		13,973	
Total Investments	5,669,865		5,241,197	
Total Deposits and Investments	\$ 6,254,765	\$	5,631,157	

The Foundation categorizes fair value measurements of its investments based on the hierarchy established by generally accepted accounting principles. The fair value hierarchy, which has three levels, is based on the valuation inputs used to measure an asset's fair value: Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

The Foundation has the following investments that are measured at fair value:

			Fair Value Measurements at Reporting Date Using								
Description August 31, 2025		Acti	oted Prices in ve Markets for entical Assets (Level 1)	Significant Other Observable Inputs (Level 2)		Significant Unobservable Input (Level 3)					
Available-											
for-sale- securities	\$	5,669,865	\$	5,669,865	\$		\$	-			
Total	\$	5,669,865	\$	5,669,865	\$		\$	<u>-</u>			

NOTES TO FINANCIAL STATEMENTS (continued)

Note 4 - Deposits and Investments (continued)

			Fair Value Measurements at Reporting Date Using								
Description	Description August 31, 2024			ted Prices in Markets for Stical Assets Level 1)	Observ	icant Other vable Inputs evel 2)	Unobserv	ificant rable Inputs vel 3)			
Available- for-sale-											
securities	\$	5,241,197	\$	5,241,197	\$		\$				
Total	\$	5,241,197	\$	5,241,197	\$		\$				

Interest Rate Risk. Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. In accordance with its investment policy, the District manages its exposure to declines in fair values by limiting the weighted average maturity of its investment portfolio. Commercial paper must have a stated maturity of 270 days or less. The maximum allowable stated maturity of any other individual investment is generally five years.

Credit Risk. For an investment, credit risk is the risk that an investment issuer or other counterparty to an investment will not fulfill obligations related to the investment. It is the District's general policy to limit its investments in a manner that ensures the preservation of capital in the overall portfolio. Commercial paper must be rated not less than A-1 or P-1 by at least two nationally recognized credit rating agencies. The District has no other specific policies that limit credit risk.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investments in the securities of a single issuer. The District generally limits the amount which may be invested in any one issuer to 10% of the portfolio.

Custodial Credit Risk. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District does not have a custodial credit risk.

Interest Rate and Credit Risks of Navarro College Foundation, Inc. The Foundation does not have a specific policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Also, the Foundation does not have a specific policy to limit the risk that an issuer or other counterparty to its investments will not fulfill its obligations.

Note 5 - Accounts Receivable

Accounts receivable at August 31, 2025 and 2024, consist of the following:

	2025	2024
Tuition and fees	\$ 3,974,022	\$ 8,602,611
Ad valorem property taxes	486,575	481,428
Federal and state grants	7,594,082	4,787,616
Interest	(6,948)	33,924
Leases	522,077	555,076
Auxiliary and other	2,592,622	1,912,148
	15,162,430	16,372,803
Less allowance for doubtful accounts	(1,411,516)	(1,411,516)
Accounts Receivable, Net	\$ 13,750,914	\$ 14,961,287

NOTES TO FINANCIAL STATEMENTS (continued)

Note 6 - Capital Assets

Capital asset activity for the District for the year ended August 31, 2025, follows:

	Balance September 1, 2024 Additions		Additions	Transfers and Retirements	Balance August 31, 2025	
Capital Assets, Not Being						
Depreciated:						
Land	\$	2,899,969	\$	-	\$ -	\$ 2,899,969
Collections		434,339		-	-	434,339
Construction in progress		226,194		1,768,218		1,994,412
Total Capital Assets, Not Being						
Depreciated		3,560,502		1,768,218		 5,328,720
Capital Assets, Being Amortized/Depreciated:						
Buildings and building improvements		74,311,842		2,858,902	-	77,170,744
Other real estate improvements		13,800,778		32,865		13,833,643
Total Buildings and Other Real						
Estate Improvements		88,112,620		2,891,767	-	91,004,387
Library books		1,725,025		12,051	-	1,737,076
Furniture and equipment		19,040,766		1,562,041	(889,165)	19,713,642
Right-to-use lease assets - buildings		135,879		-	(135,879)	-
Right-to-use lease assets - equipment		299,025		-	(45,102)	253,923
Right-to-use subscription assets		11,463,013		189,118	(1,105,516)	10,546,615
Total Capital Assets, Being Amortized/Depreciated		120,776,328		4,654,977	(2,175,662)	 123,255,643
Less Accumulated Amortization/Depreciation:						
Buildings and building improvements		(31,006,008)		(1,290,167)	-	(32,296,175)
Other real estate improvements		(6,340,586)		(341,345)		(6,681,931)
Total Buildings and Other Real						
Estate Improvements		(37,346,594)		(1,631,512)	-	(38,978,106)
Library books		(1,407,582)		(7,749)	-	(1,415,331)
Furniture and equipment		(11,357,043)		(1,653,854)	861,516	(12,149,381)
Right-to-use lease assets - buildings		(90,586)		(45,293)	135,879	-
Right-to-use lease assets - equipment		(218,001)		(70,800)	45,102	(243,699)
Right-to-use subscription assets		(6,559,362)		(2,512,672)	1,105,516	(7,966,518)
Total Accumulated Amortization/Depreciation		(56,979,168)		(5,921,880)	2,148,013	 (60,753,035)
Total Capital Assets, Being Amortized/ Depreciated (Net)		63,797,160		(1,266,903)	(27,649)	 62,502,608
Total Capital Assets, Net	\$	67,357,662	\$	501,315	\$ (27,649)	\$ 67,831,328

NOTES TO FINANCIAL STATEMENTS (continued)

Note 6 - Capital Assets (continued)

Capital asset activity for the District for the year ended August 31, 2024, follows:

	Se	Balance ptember 1, 2023	Additions	Transfers and Retirements		Balance August 31, 2024
Capital Assets, Not Being		_				_
Depreciated:						
Land	\$	2,899,969	\$ -	\$	-	\$ 2,899,969
Collections		434,339	-		-	434,339
Construction in progress		315,000	226,194		(315,000)	226,194
Total Capital Assets, Not Being						
Depreciated		3,649,308	 226,194		(315,000)	 3,560,502
Capital Assets, Being Amortized/Depreciated:						
Buildings and building improvements		74,098,065	254,537		(40,760)	74,311,842
Other real estate improvements		12,948,149	 537,629		315,000	13,800,778
Total Buildings and Other Real						
Estate Improvements		87,046,214	792,166		274,240	88,112,620
Library books		1,719,564	5,461		-	1,725,025
Furniture and equipment		17,960,574	1,080,192		-	19,040,766
Right-to-use lease assets - buildings		493,565	-		(357,686)	135,879
Right-to-use lease assets - equipment		479,927	-		(180,902)	299,025
Right-to-use subscription assets		9,962,106	330,784		1,170,123	11,463,013
Total Capital Assets, Being Amortized/Depreciated		117,661,950	 2,208,603		905,775	 120,776,328
Less Accumulated Amortization/Depreciation:						
Buildings and building improvements		(29,759,629)	(1,274,503)		28,124	(31,006,008)
Other real estate improvements		(5,676,722)	(663,864)		-	(6,340,586)
Total Buildings and Other Real						
Estate Improvements		(35,436,351)	(1,938,367)		-	(37,346,594)
Library books		(1,398,548)	(9,034)		-	(1,407,582)
Furniture and equipment		(9,936,664)	(1,420,379)		-	(11,357,043)
Right-to-use lease assets - buildings		(383,331)	(90,388)		383,133	(90,586)
Right-to-use lease assets - equipment		(326,870)	(72,033)		180,902	(218,001)
Right-to-use subscription assets		(2,953,902)	(2,435,337)		(1,170,123)	(6,559,362)
Total Accumulated Amortization/Depreciation		(50,435,666)	(5,965,538)		(606,088)	 (56,979,168)
Total Capital Assets, Being Amortized/						
Depreciated (Net)		67,226,284	 (3,756,935)		299,687	 63,797,160
Total Capital Assets, Net	\$	70,875,592	\$ (3,530,741)	\$	(15,313)	\$ 67,357,662

NOTES TO FINANCIAL STATEMENTS (continued)

Note 6 - Capital Assets (continued)

The calculation of Net Investments in Capital Assets as presented at Exhibit 1, follows:

	August 31, 2025	August 31, 2024
Capital Assets, Net of Depreciation/Amortization	\$ 67,831,328	\$ 67,357,662
Less:		
Leases payable	(11,803)	(132,019)
Subscription payable	(1,446,776)	(2,971,039)
Loan payable	(450,000)	(525,000)
Notes payable	(1,185,000)	(1,455,000)
Revenue bonds payable	(5,710,000)	(7,685,000)
Capital-related payables	-	-
Deferred gain on refunding	-	-
Plus:		
Deferred charge on refunding	4,893	44,048
Unspent bond proceeds		
Net Investment in Capital Assets per Exhibit 1	\$ 59,032,642	\$ 54,633,652

Capital asset activity for the Foundation for the year ended August 31, 2025, follows:

	Balance September 1			Transfers and	Balance August 31,
	2024		tions	Retirements	 2025
Capital Assets, Not Being					
Depreciated:					
Collections	\$ 7,342,937	7 \$	13,250	\$ -	\$ 7,356,187
Total Capital Assets, Not Being					
Depreciated	7,342,937	7	13,250		 7,356,187
Total Capital Assets	\$ 7,342,937	7 \$	13,250	\$ -	\$ 7,356,187

Capital asset activity for the Foundation for the year ended August 31, 2024, follows:

	Balance September 1,		Transfers and	Balance August 31,
	2023	Additions	Retirements	2024
Capital Assets, Not Being				
Depreciated:				
Collections	\$ 7,320,787	\$ 22,150	\$ -	\$ 7,342,937
Total Capital Assets, Not Being				
Depreciated	7,320,787	22,150		7,342,937
Total Capital Assets	\$ 7,320,787	\$ 22,150	\$ -	\$ 7,342,937

NOTES TO FINANCIAL STATEMENTS (continued)

Note 7 - Long-Term Liabilities

Long-term liability activity for the year ended August 31, 2025, follows:

		Balance				Balance		Due		
	Se	ptember 1,				August 31,		Within		
		2024	Additions	Reductions		2025		2025		One Year
Bonds and Loan Payable:										
Revenue bonds	\$	7,685,000	\$ -	\$ (1,975,000)	\$	5,710,000	\$	2,020,000		
Loan payable		525,000	-	(75,000)		450,000		_		
Total Bonds and										
Loan Payable		8,210,000	-	(2,050,000)		6,160,000		2,020,000		
Lease payable		132,019	-	(120,216)		11,803		11,803		
SBITA payable		2,971,039	193,017	(1,717,280)		1,446,776		1,358,133		
Notes payable		1,455,000	-	(270,000)		1,185,000		275,000		
Other liabilities:										
Net pension liability		11,333,630	-	(1,533,333)		9,800,297		-		
Net OPEB liability		21,907,823	1,774,550	-		23,682,373		672,265		
Compensated absences		2,924,646	-	(57,240)		2,867,406		430,334		
Claims and judgments		63,603	-	 (39,299)		24,304				
	\$	48,997,760	\$ 1,967,567	\$ (5,787,368)	\$	45,177,959	\$	4,767,535		

Long-term liability activity for the year ended August 31, 2024, follows:

		Balance				Balance		Due
	S	eptember 1,				August 31,		Within
		2023	 Additions	Reductions 2024		One Year		
Bonds and Loan Payable:								
Revenue bonds	\$	9,615,000	\$ -	\$	(1,930,000)	\$ 7,685,000	\$	1,975,000
Loan payable		600,000	 -		(75,000)	525,000		_
Total Bonds and								
Loan Payable		10,215,000	 -		(2,005,000)	8,210,000		1,975,000
Lease payable		270,261	-		(138,242)	132,019		120,216
SBITA payable		4,340,015	330,784		(1,699,760)	2,971,039		1,662,612
Notes payable		1,710,000	-		(255,000)	1,455,000		270,000
Other liabilities:								
Net pension liability		9,708,690	1,624,940		-	11,333,630		-
Net OPEB liability		24,402,274	-		(2,494,451)	21,907,823		612,792
Compensated absences		2,637,229	287,417		-	2,924,646		438,697
Claims and judgments		21,635	 41,968			63,603		
	\$	53,305,104	\$ 2,285,109	\$	(6,592,453)	\$ 48,997,760	\$	5,079,317

NOTES TO FINANCIAL STATEMENTS (continued)

Note 7 - Long-Term Liabilities (continued)

In accordance with GASB Statement No. 101, Compensated Absences, the change in compensated absences is a net presentation.

Revenue bonds at August 31, 2025 and 2024, which were all issued to provide funds for the acquisition and construction of major capital facilities, are comprised of the following individual issues:

	 2025	2024
\$3,550,000 series 2006 revenue bonds due in annual installments of \$95,000 to \$245,000 through May 2027; interest at 3.7%	\$ 245,000	\$ 485,000
\$3,550,000 series 2007 revenue bonds due in annual installments of \$120,000 to \$250,000 through May 2027; interest at 4.08%	490,000	720,000
\$9,770,000 series 2022 revenue refunding bonds due in annual installments of \$375,000 to		
\$1,595,000 through May 2029; interest at 2.04%	4,975,000	 6,480,000
	\$ 5,710,000	\$ 7,685,000

Debt service requirements as of August 31, 2025, follows:

For the Year Ending	Revenue Bonds							
August 31,	Principal		Interest			Total		
2026	\$	2,020,000	\$	130,548	\$	2,150,548		
2027		1,810,000		80,376		1,890,376		
2028		1,595,000		38,352		1,633,352		
2029		285,000		285,000 5		5,814	290,81	
	\$	5,710,000	\$	255,090	\$	5,965,090		

The District has pledged certain future tuition and fees to repay \$5.7 million in revenue bonds issued from 2006 to 2022. Proceeds from the bonds provided financing for the construction of classroom buildings and dormitories. Annual principal and interest payments on the bonds are expected to require approximately 20% of the pledged tuition and fees. As of August 31, 2025, the total principal and interest remaining to be paid on the bonds is \$6.0 million. Principal and interest paid for the current year and total pledged tuition and fees were \$2.2 million and \$8.3 million, respectively.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 7 - Long-Term Liabilities (continued)

Loan Payable

The District entered into a \$1,500,000 loan agreement with the Corporation for the Economic Development of Midlothian on July 24, 2009, which is forgivable under certain conditions. If these conditions are not met and maintained during a 20-year period, the remaining outstanding loan balance may be demanded and, if not paid in full within ten days of the date of such demand, will accrue interest at a rate of 4.5% per year. The Corporation for Economic Development of Midlothian agreed to make the 20-year forgivable loan to the District in order to construct a 25,000 sq. ft. classroom/workforce training facility on the Midlothian Navarro College Campus site. During fiscal year 2025, the Economic Development of Midlothian forgave \$75,000 of the loan balance.

Notes Payable

In 2004, the District entered into a purchase agreement for \$4,750,000 with the City of Midlothian, Texas to finance the construction of a building to be used for educational training by the District. The City of Midlothian, Texas sold combination tax and revenue bonds to pay for construction and other costs. The bonds are payable by the District pursuant to the purchase agreement between the City of Midlothian, Texas and the District. The annual principal payments remaining range from \$245,000 to \$315,000 with annual interest rates of 2.000% to 3.125%. The note matures in August 2029.

The future principal and interest payments as of August 31, 2025, follows:

 Notes Pa				
 Principal		Interest		Total
\$ 275,000	\$	39,076	\$	314,076
290,000		28,076		318,076
305,000		19,376		324,376
 315,000		9,844		324,844
\$ 1,185,000	\$	96,372	\$	1,281,372
\$	\$ 275,000 290,000 305,000 315,000	Principal I \$ 275,000 \$ 290,000 \$ 305,000 \$ 315,000 \$	\$ 275,000 \$ 39,076 290,000 28,076 305,000 19,376 315,000 9,844	Principal Interest \$ 275,000 \$ 39,076 \$ 290,000 28,076 305,000 19,376 315,000 9,844

Note 8 - Leases

For the years ended August 31, 2025 and 2024, the financial statements include the adoption of GASB Statement No. 87, *Leases*. The primary objective of this statement is to enhance the relevance and consistency of information about governments' leasing activities. This statement establishes a single model for lease accounting based on the principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources. For additional information, refer to the disclosures below.

Lessee

As of August 31, 2025, the District had six active leases. The leases have payments that range from \$3,593 to \$65,956 and interest rates that range from 0.4493% to 9.2380%. As of August 31, 2025, the total combined value of the lease liability is \$11,083, the total combined value of the short-term lease liability is \$11,803. The combined value of the right to use asset, as of August 31, 2025, of \$253,923 with accumulated amortization of \$243,699 is included within the lease class activities table found below. The leases had \$0 of variable payments and \$0 of other payments, not included in the lease liability, within the fiscal year.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 8 – Leases (continued)

Lessee (continued)

Asset Class	Lease	Asset Value	cumulated nortization
Equipment	\$	253,923	\$ 243,699
	\$	253,923	\$ 243,699

The future principal and interest payments as of August 31, 2025, follows:

Principal	14				
Timelpai	Int	erest	Total		
11,803	\$	89	\$	11,892	
11,803	\$	89	\$	11,892	
	11,803	11,803 \$	11,803 \$ 89	11,803 \$ 89 \$	

Lessor

In 2018, the District entered into a tower lease agreement with a telecommunications company. The term of the lease is 10 years, \$4,100 paid monthly, with an annual interest rate of 3.0%. The lease matures in February 2038. The value of the receivable and deferred inflow of resources as of August 31, 2025, are \$522,077 and \$485,220, respectively. During 2025, the District recognized lease revenue and interest income of \$32,999 and \$16,201, respectively. The lessee has the option to renew the agreement for two (2) additional five (5) year terms.

Principal and interest expected to maturity as of August 31, 2025, follows:

P	rincipal		Interest		Total
\$	34,498	\$	15,194	\$	49,692
	36,050		14,134		50,184
	37,146		13,038		50,184
	38,276		11,908		50,184
	39,440		10,744		50,184
	215,942		34,978		250,920
	120,725		4,735		125,460
\$	522,077	\$	104,731	\$	626,808
	\$ \$	36,050 37,146 38,276 39,440 215,942 120,725	\$ 34,498 \$ 36,050 37,146 38,276 39,440 215,942 120,725	\$ 34,498 \$ 15,194 36,050 14,134 37,146 13,038 38,276 11,908 39,440 10,744 215,942 34,978 120,725 4,735	\$ 34,498 \$ 15,194 \$ 36,050 14,134 37,146 13,038 38,276 11,908 39,440 10,744 215,942 34,978 120,725 4,735

NOTES TO FINANCIAL STATEMENTS (continued)

Note 9 - Subscription-Based Information Technology Arrangements

For the years ended August 31, 2025 and 2024, the financial statements include the adoption of GASB Statement No. 96, *Subscription- Based Information Technology Arrangements*. The primary objective of this statement is to enhance the relevance and consistency of information about governments' subscription activities. This statement establishes a single model for subscription accounting based on the principle that subscriptions are financings of the right to use an underlying asset. Under this Statement, an organization is required to recognize a subscription liability and an intangible right-to-use subscription asset. For additional information, refer to the disclosures below.

As of August 31, 2025, the District had 7 active subscriptions. The subscriptions have payments that range from \$600 to \$953,843 and interest rates that range from 0.00% to 3.0410%. As of August 31, 2025, the total combined value of the subscription liability is \$1,446,776, and the total combined value of the short-term subscription liability is \$1,358,133. The combined value of the right to use asset, as of August 31, 2025, of \$10,546,615 with accumulated amortization of \$7,966,518 is included within the subscription class activities table found below. The subscriptions had \$0 of variable payments and \$0 of other payments, not included in the subscription liability, within the fiscal year.

	Subs	scription Asset	Ac	cumulated
Asset Class		Value		mortization
Software	\$	10,546,615	\$	7,966,518

The future principal and interest SBITA payments as of August 31, 2025, follows:

For the Year Ending	SBITAs					
August 31,	Principal		Interest		Total	
2026	\$	1,358,133	\$	9,864	\$	1,367,997
2027		48,473		2,096		50,569
2028		19,854		936		20,790
2029		20,316		474		20,790
	\$	1,446,776	\$	13,370	\$	1,460,146

NOTES TO FINANCIAL STATEMENTS (continued)

Note 10 - Employees' Retirement Plan

Plan Description

The District participates in a multiple-employer, cost-sharing, defined benefit pension plan that has a special funding situation. The plan is administered by the Teacher Retirement System of Texas (TRS). TRS's defined benefit pension plan is established and administered in accordance with the Texas Constitution, Article XVI, Section 67 and Texas Government Code, Title 8, Subtitle C. The pension trust fund is a qualified pension trust under Section 401(a) of the Internal Revenue Code. The Texas Legislature establishes benefits and contribution rates within the guidelines of the Texas Constitution. The pension's Board of Trustees does not have the authority to establish or amend benefit terms.

All employees of public, state-supported educational institutions in Texas who are employed for one-half or more of the standard workload and who are not exempted from membership under Texas Government Code, Title 8, Section 822.002 are covered by the system.

Pension Plan Fiduciary Net Position

Detailed information about the Teacher Retirement System's fiduciary net position is available in a separately-issued Annual Comprehensive Financial Report that includes financial statements and required supplementary information. That report may be obtained on the internet at https://www.trs.texas.gov/Pages/about_publications.aspx; or by writing to TRS at 1000 Red River Street, Austin, TX, 78701-2698, or by calling (512) 542-6592.

Benefits Provided

TRS provides service and disability retirement, as well as death and survivor benefits, to eligible employees (and their beneficiaries) of public and higher education in Texas. The pension formula is calculated using 2.3 percent (multiplier) times the average of the five highest annual creditable salaries times years of credited service to arrive at the annual standard annuity except for members who are grandfathered, the three highest annual salaries are used. The normal service retirement is at age 65 with 5 years of credited service or when the sum of the member's age and years of credited service equals 80 or more years. Early retirement is at age 55 with 5 years of service credit or earlier than 55 with 30 years of service credit. There are additional provisions for early retirement if the sum of the member's age and years of service credit total at least 80, but the member is less than age 60 or 62 depending on date of employment, or if the member was grandfathered in under a previous rule. There are no automatic postemployment benefit changes; including automatic COLAs. Ad hoc postemployment benefit changes, including ad hoc COLAs can be granted by the Texas Legislature as noted in the Plan description above.

Texas Government Code section 821.006 prohibits benefit improvements, if, as a result of the particular action, the time required to amortize TRS' unfunded actuarial liabilities would be increased to a period that exceeds 31 years, or, if the amortization period already exceeds 31 years, the period would be increased by such action. Actuarial implications of the funding provided in this manner are determined by the System's actuary.

Contributions

Contribution requirements are established or amended pursuant to Article 16, section 67 of the Texas Constitution which requires the Texas legislature to establish a member contribution rate of not less than 6% of the member's annual compensation and a state contribution rate of not less than 6% and not more than 10% of the aggregate annual compensation paid to members of the system during the fiscal year.

Employee contribution rates are set in state statute, Texas Government Code 825.402. The TRS Pension Reform Bill (Senate Bill 12) of the 86th Texas Legislature amended Texas Government Code 825.402 for member contributions and increased employee and employer contribution rates for fiscal years 2019 through 2025.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 10 - Employees' Retirement Plan (continued)

Contributions (continued)

	Contribut	Contribution Rates			
	Plan Fis	Plan Fiscal Year			
	September 1, 2024	September 1, 2023			
	to August 31, 2025 to August 31, 20				
Member (Employee)	8.25%	8.25%			
District (Employer) / Non-Employer Contributing Entity (State)	4.125% / 4.125%	4.125% / 4.125%			

Contributors to the plan include members, employers and the State of Texas as the only non-employer contributing entity. The State is the employer for senior colleges, medical schools and state agencies including TRS. In each respective role, the State contributes to the plan in accordance with state statutes and the General Appropriations Act (GAA).

	Fiscal Year 2025	
	TRS	
	Co	ntributions
Member (Employee)	\$	1,597,189
District (Employer)		971,142
Non-employer contributing entity (State)		720,361

As the non-employer contributing entity for public education and junior colleges, the State of Texas contributes to the retirement system an amount equal to the current employer contribution rate, times the aggregate annual compensation of all participating members of the pension trust fund during that fiscal year, reduced by the amounts described below which are paid by the employers. Employers (public school, junior college, other entities, or the State of Texas as the employer for senior universities and medical schools) are required to pay the employer contribution rate in the following instances:

- On the portion of the member's salary that exceeds the statutory minimum for members entitled to the statutory minimum under Section 21.402 of the Texas Education Code.
- During a new member's first 90 days of employment.
- When any part or all of an employee's salary is paid by federal funding sources, a privately sponsored source, from non-educational and general, or local funds.
- When the employing district is a public junior college or junior college district, the employer shall contribute to the
 retirement system an amount equal to 50% of the state contribution rate for certain instructional or administrative
 employees; and 100% of the state contribution rate for all other employees.

In addition to the employer contributions listed above, there is an additional surcharge an employer is subject to.

- All public schools, charter schools, and regional educational service centers must contribute 1.8 percent of the member's salary beginning in fiscal year 2023, gradually increasing to 2 percent in fiscal year 2025.
- When employing a retiree of the Teacher Retirement System, the employer shall pay both the member contribution and the state contribution as an employment after retirement surcharge.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 10 - Employees' Retirement Plan (continued)

Actuarial Assumptions

The total pension liability, net pension liability, and certain sensitivity information are based on the actuarial valuation performed as of August 31, 2023, and rolled forward to August 31, 2024. The actuarial valuation was determined using the following actuarial assumptions:

Valuation Date August 31, 2023, rolled forward to August 31, 2024

Actuarial Cost Method Individual Entry Age Normal

Asset Valuation Method Fair Value
Single Discount Rate 7.00%
Long-term expected Investment Rate of Return 7.00%
Municipal Bond Rate 3.87%*

Last year ending August 31 in projection

period (100 years) 2123 Inflation 2.30%

Salary Increases 2.95% to 8.95% including inflation

Benefit Changes During the Year None
Ad hoc post-employment benefit changes None

The actuarial methods and assumptions are used in the determination of the total pension liability are the same assumptions used in the actuarial valuation as of August 31, 2023. For a full description of these assumptions please see the actuarial valuation report dated November 21, 2023.

Discount Rate

A single discount rate of 7.00 percent was used to measure the total pension liability. The single discount rate was based on the expected rate of return on pension plan investments of 7.00 percent. The projection of flows used to determine this single discount rate assumed that contributions from active members, employers and the non-employer contributing entity will be made at the rates set by the legislature during the 2019 session. It is assumed that future employer and state contributions will be 9.50 percent of payroll in fiscal year 2025 and thereafter. This includes all employer and state contributions for active and rehired retirees.

Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefits payment of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The long-term rate of return on pension plan investments is 7.00%. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

^{*}The source for the rate is the Fixed Income Market Data/Yield Curve/Data Municipal bonds with 20 years to maturity that include only federally tax-exempt municipal bonds as reported in Fidelity Index's "20-Year Municipal GO AA Index".

NOTES TO FINANCIAL STATEMENTS (continued)

Note 10 - Employees' Retirement Plan (continued)

Discount Rate (continued)

Best estimates of geometric real rates of return for each major asset class included in the System's target asset allocation as of August 31, 2024, are summarized below:

	Target	Long-Term Expected Geometric Real	Expected Contribution to Long-Term
Asset Class	Allocation ²	Rate of Return ³	Portfolio Returns
Global Equity			
USA	18.00%	4.40%	1.00%
Non-U.S. Developed	13.00%	4.20%	0.80%
Emerging Markets	9.00%	5.20%	0.70%
Private Equity ¹	14.00%	6.70%	1.20%
Stable Value			
Government Bonds	16.00%	1.90%	0.40%
Absolute Return ¹	0.00%	4.00%	0.00%
Stable Value Hedge Funds	5.00%	3.00%	0.20%
Real Return			
Real Estate	15.00%	6.60%	1.20%
Energy, Natural Resources,			
and Infrastructure	6.00%	5.60%	0.40%
Commodities	0.00%	2.50%	0.00%
Risk Parity			
Risk Parity	8.00%	4.00%	0.40%
Asset Allocation Leverage			
Cash	2.00%	1.00%	0.00%
Asset Allocation Leverage	-6.00%	1.30%	-0.10%
Inflation Expectation			2.40%
Volatility Drag ⁴			-0.70%
Total	100.00%	<u>-</u> -	7.90%

¹ Absolute Return includes Credit Sensitive Investments.

² Target allocations are based on the fiscal year 2024 policy model.

 $^{^{3}}$ Capital Market Assumptions (CMA) come from 2024 AAA Study CMA Survey (as of 12/31/2023)

⁴ The volatility drag results from the conversion between arithmetic and geometric mean returns.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 10 - Employees' Retirement Plan (continued)

Discount Rate Sensitivity Analysis

The following table presents the Net Pension Liability of the plan using the discount rate of 7.00 percent, and what the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.00 percent) or one percentage point higher (8.00 percent) than the current rate.

	Current			
	1% Decrease Discount Rate 1% Increase			
	6.00%	7.00%	8.00%	
District's proportional share of the net pension liability	\$15,653,557	\$9,800,297	\$4,950,454	

Pension Liabilities, Pension Expense, and Deferred Outflows/Inflows of Resources Related to Pensions

At August 31, 2025, the District reported a liability of \$9,800,297 for its proportionate share of the TRS's net pension liability. This liability reflects a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportion of the net pension liability	0.0160439%
District's proportional share of the net pension liability	\$ 9,800,297
State's proportionate share of the net pension liability	
associated with the District	 6,289,669
Total	\$ 16,089,966

The net pension liability was measured as of August 31, 2023, and rolled forward to August 31, 2024, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The employer's proportion of the net pension liability was based on the employer's contributions to the pension plan relative to the contributions of all employers to the plan for the period September 1, 2023, through August 31, 2024.

At the measurement date of August 31, 2024, the District's proportion of the collective net pension liability was 0.0160439% which was a decrease of 0.0004557% from its proportion measured as of August 31, 2023.

Changes Since the Prior Actuarial Valuation

The actuarial assumptions and methods are the same as used in the determination of the prior year's net pension liability.

The 2023 Texas Legislature passed Senate Bill 10 (SB 10), which provided a stipend payment to certain retirees and variable ad hoc cost-of-living adjustments (COLA) to certain retirees in early fiscal year 2024. Due to its timing, the legislation and payments were not reflected in the August 31, 2023 actuarial valuation. Under the roll forward method, an adjustment was made to reflect the legislation in the rolled forward liabilities for the current measurement year, August 31, 2024. SB 10 and House Joint Resolution 2 (HJR 2) of the 88th Regular Legislative Session appropriated payments of \$1.645 billion for one-time stipends and \$3.355 billion for COLAs. This appropriation is treated as a supplemental contribution and included in other additions. Since the Legislature appropriated funds for this one-time stipend and COLA, there was no impact on the Net Pension Liability of TRS.

Pension Expense

For the year ended August 31, 2025, the District recognized pension expense of \$1,015,211. The District also recognized an additional on-behalf revenue and expense of \$751,721 representing for support provided by the State.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 10 - Employees' Retirement Plan (continued)

Pension Expense (continued)

At August 31, 2025, the District reported its proportionate share of the TRS's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of		Deferred Inflows of	
	Resources		Resources	
Differences between expected and actual experience	\$	540,179	\$	(76,516)
Changes of assumptions	506,010			(67,839)
Difference between projected and actual earnings on pension plan investments		59,572		-
Changes in proportion and differences between District contributions and proportionate share of contributions		43,236		(766,999)
District contributions subsequent to the measurement date		967,136		-
Total	\$	2,116,133	\$	(911,354)

Deferred outflows of resources resulting from District contributions subsequent to the measurement date in the amount of \$967,136 will be recognized as a reduction of the net pension liability in the year ended August 31, 2026.

The net amount of the District's balance of deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Year ending		
August 31,	An	nount
2026	\$	(280,557)
2027		814,315
2028		(16,270)
2029		(285,688)
2030		5,843
Thereafter		-
	\$	237,643

The District will continue to make the required pension contributions based on the statutorily determined rates established by the Teacher Retirement System of Texas (TRS). TRS will apply the District's contributions to the net pension liability on an annual basis. Contributions are paid by the same funds that pay the employees' salaries.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 11 - Compensated Absences

The District recognizes a liability for compensated absences for leave time that (1) has been earned for services previously rendered by employees, (2) accumulates and is allowed to be carried over to subsequent years, and (3) is more likely than not to be used as time off or settled (for example paid in cash to the employee or payment to an employee flex spending account) during or upon separation from employment. Based on the criteria listed, five types of leave qualify for liability recognition for compensated absences – banked holiday, compensatory time, off-contract, sick leave and vacation. The liability for compensated absences is reported as incurred in the financial statements. The liability for compensated absences includes salary-related benefits, where applicable.

The District recognized an accrued liability for banked holiday of \$24,534 and \$9,793 at August 31, 2025 and 2024, respectively. The District recognized an accrued liability for unpaid compensatory time of \$38,089 and \$41,345,at August 31, 2025 and 2024, respectively. The District recognized an accrued liability for off-contract of \$0 and \$97,798, at August 31, 2025 and 2024, respectively.

Sick leave, which can be accumulated up to 480 hours, is earned at the rate of 8 hours per month. Unused sick leave will be compensated at termination of employment based upon the following years of service to the District:

Full Years of Service	Vesting %
1 - 5 years	0%
6 years	20%
7 years	40%
8 years	60%
9 years	80%
10 years	100%

The District recognized an accrued liability for the unpaid sick leave of \$2,320,645 and \$2,299,503 at August 31, 2025 and 2024, respectively.

Full-time employees earn vacation at a rate of 6.67 hours per month for the first five years of employment, then at a rate of 10.00 hours per month thereafter. The District's policy is that any employee may carry accrued vacation forward from one fiscal year to another fiscal year with a maximum number of paid hours upon termination of 160. The District recognized an accrued liability for the unpaid vacation of \$484,138 and \$477,724 at August 31, 2025 and 2024, respectively.

Note 12 - Risk Management

Workers' Compensation Aggregate Deductible

During the year ended August 31, 2025, the District met its statutory workers' compensation obligations through participation in the TASB Risk Management Fund (the Fund). The Fund was created and is operated under the provisions of the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code. The Fund's Workers Compensation Program is authorized by Chapter 504, Texas Labor Code. All members participating in the Fund execute Interlocal Agreements that define the responsibilities of the parties. The Fund provides statutory workers' compensation benefits to its members' injured employees.

The District participates in the Fund's reimbursable aggregate deductible program. As such, the member is responsible for a certain amount of claims liability as outlined on the member's Contribution and Coverage Summary document. After the member's deductible has been met, the Fund is responsible for additional claims liability.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 12 - Risk Management (continued)

The Fund and its members are protected against higher than expected claims costs through the purchase of stop loss coverage for any claim in excess of the Fund's self-insured retention of \$2 million. The Fund uses the services of an independent actuary to determine reserve adequacy and fully funds those reserves. For the year-ended August 31, 2025, the Fund anticipates no additional liability to members beyond their contractual obligations for payment of contributions and reimbursable aggregate deductibles.

The Fund engages the services of independent auditors to conduct a financial audit after the close of each year on August 31. The audit is accepted by the Fund's Board of Trustees in February of the following year. The Fund's audited financial statements as of August 31, 2024, are available on the TASB Risk Management Fund website and have been filed with the Texas Department of Insurance in Austin.

Auto, Liability, and Property Programs

During the year ended August 31, 2025, the District participated in the following TASB Risk Management Fund (the Fund) programs: Auto Liability, Auto Physical Damage, Legal Liability, and Property.

The Fund was created and is operated under the provision of the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code. All members participating in the Fund execute Interlocal Agreements that define the responsibilities of the parties.

The Fund purchases stop-loss coverage for protection against catastrophic and larger than anticipated claims for its Auto, Liability and Property programs. The terms and limits of the stop-loss program vary by line of coverage. The Fund uses the services of an independent actuary to determine the adequacy of reserves and fully funds those reserves. For the year ended August 31, 2025, the Fund anticipates that the District has no additional liability beyond the contractual obligations for payment of contributions.

The Fund engages the services of an independent auditor to conduct a financial audit after the close of each year on August 31. The audit is accepted by the Fund's Board of Trustees in February of the following year. The Fund's audited financial statements as of August 31, 2024, are available on the TASB Risk Management Fund website and have been filed with the Texas Department of Insurance in Austin.

Unemployment Compensation Pool

During the year ended August 31, 2025, the District provided unemployment compensation coverage to its employees through participation in the TASB Risk Management Fund (the Fund). The Fund was created and is operated under the provisions of the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code. The Fund's Unemployment Compensation Program is authorized by Section 22.005 of the Texas Education Code and Chapter 172 of the Texas Local Government Code. All members participating in the Fund execute Interlocal Agreements that define the responsibilities of the parties.

The Fund meets its quarterly obligation to the Texas Workforce Commission. Expenses are accrued monthly until the quarterly payment has been made. Expenses can be reasonably estimated; therefore, there is no need for specific or aggregate stop loss coverage for the Unemployment Compensation pool. For the year ended August 31, 2025, the Fund anticipates that the District has no additional liability beyond the contractual obligation for payment of contribution.

The Fund engages the services of an independent auditor to conduct a financial audit after the close of each year on August 31. The audit is accepted by the Fund's Board of Trustees in February of the following year. The Fund's audited financial statements as of August 31, 2024, are available on the TASB Risk Management Fund website and have been filed with the Texas Department of Insurance in Austin.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 13 - Defined Other Post-Employment Benefits (OPEB)

Plan Description

The District participates in the State Retiree Health Plan (SRHP) which is a cost-sharing, defined benefit multiple-employer, other post-employment benefit (OPEB) plan with a special funding situation. Through the SRHP, the Employees Retirement System of Texas (ERS) administers the Texas Employees Group Benefits Program (GBP). The GBP provides certain postemployment health care, life, and dental insurance benefits to retired employees of participating universities, community colleges, and State agencies in accordance with Chapter 1551, Texas Insurance Code. Almost all employees may become eligible for these post-employment benefits if they reach normal retirement age while working for the State and retire with at least ten years of service to eligible entities. Surviving spouses and dependents of these retirees are also covered. Benefit and contribution provisions of the GBP are authorized by State law and may be amended by the Texas Legislature.

OPEB Plan Fiduciary Net Position

Detailed information about the SRHP's fiduciary net position is available in the separately issued ERS Annual Comprehensive Financial Report (ACFR) that includes financial statements, notes to the financial statements and required supplementary information. That report may be obtained on the Internet at https://ers.texas.gov/About-ERS/Reports-and-Studies/Reports-on-Overall-ERS-Operations-and-Financial-Management; or by writing to ERS at: 200 East 18th Street, Austin, TX 78701; or by calling (877) 275-4377.

Benefits Provided

Retiree health benefits offered through the GBP are available to most State of Texas retirees and their eligible dependents. Participants need at least ten years of service credit with an agency or institution that participates in the GBP to be eligible for GBP retiree insurance. The GBP provides self-funded group health (medical and prescription drug) benefits for eligible retirees under HealthSelect. The GBP also provides a fully insured medical benefit option for Medicare-primary participants under the HealthSelect Medicare Advantage Plan and life insurance benefits to eligible retirees via a minimum premium funding arrangement. The authority under which the obligations of the plan members and employers are established and/or may be amended is Chapter 1551, Texas Insurance Code.

Contributions

Section 1551.055 of Chapter 1551, Texas Insurance Code, provides that contribution requirements of the plan members and the participating employers are established and may be amended by the ERS Board of Trustees. The employer and member contribution rates are determined annually by the ERS Board of Trustees based on the recommendations of ERS staff and its consulting actuary. The contribution rates are determined based on (i) the benefit and administrative costs expected to be incurred, (ii) the funds appropriated and (iii) the funding policy established by the Texas Legislature in connection with benefits provided through the GBP. The Trustees revise benefits when necessary to match expected benefit and administrative costs with the revenue expected to be generated by the appropriated funds. There are no long-term contracts for contributions to the plan.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 13 - Defined Other Post-Employment Benefits (OPEB) (continued)

Contributions (continued)

The following table summarizes the maximum monthly employer contribution toward eligible retirees' health and basic life premium. Retirees pay any premium over and above the employer contribution. The employer does not contribute toward dental or optional life insurance. Surviving spouses and their dependents do not receive any employer contribution. As the non-employer contributing entity (NECE), the State pays part of the premiums for the District.

Employer Contribution Rates Retiree Health and Basic Life Premium Plan Years 2024 and 2023

	2024	2023
Retiree Only	\$ 624.82	\$ 624.82
Retiree & Spouse	1,340.82	1,340.82
Retiree & Children	1,104.22	1,104.22
Retiree & Family	1,820.22	1,820.22

Contributions of premiums to the SRHP for the current and prior plan year by source is summarized in the following table.

Premium Contributions by Source Group Benefits Program Plan For the Plan Years Ended August 31, 2024 and 2023

	September 1, 2023		September 1, 2022	
	to Au	gust 31, 2024	to Au	gust 31, 2023
Employer	\$	646,978	\$	656,819
Members (Employees)		151,354		149,197
Nonemployer Contributing Entity (State of Texas)		34,807		34,645

NOTES TO FINANCIAL STATEMENTS (continued)

Note 13 - Defined Other Post-Employment Benefits (OPEB) (continued)

Actuarial Assumptions

The total OPEB liability was determined by an actuarial valuation as of August 31, 2024, using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Actuarial Assumptions ERS Group Benefits Program Plan

Valuation Date August 31, 2024
Actuarial Cost Method Entry Age

Amortization Method Level Percent of Payroll, Open

Asset Valuation Method Not applicable

Actuarial Assumptions:

Discount Rate 3.87%

Projected Annual Salary Increase 2.30% to 8.95%, including inflation

Annual Healthcare Trend Rate 5.60% for FY 2026, 5.60% for FY 2027, 5.25% for FY 2028,

5.00% for FY 2029, 4.75% for FY 2030, 4.50% for FY 2031, decreasing 10 basis points per year to an ultimate rate of

4.30% for FY 2033 and later years

Inflation Assumption Rate 2.30%
Ad hoc Post-employment Benefit Changes None

Mortality Assumptions:

Service retirees, survivors and other Generational mortality improvements in accordance with the

inactive members Ultimate MP-2021 Projection Scale are projected from the

year 2020.

Disability retirees Generational mortality improvements in accordance with the

Ultimate MP-2021 Projection Scale are projected from the year 2020. Minimum rates of 3.0% and 2.5% apply at all ages

for males and females, respectively.

Active members Generational mortality improvements in accordance with the

Ultimate MP-2021 Projection Scale are projected from the

vear 2010.

Many of the actuarial assumptions used in this valuation were based on the results of actuarial experience studies performed by the ERS retirement plan actuaries for the 7-year period ending August 31, 2021 for higher education members.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 13 - Defined Other Post-Employment Benefits (OPEB) (continued)

Discount Rate

Because the SRHP does not accumulate funds in advance of retirement, the discount rate that was used to measure the total OPEB liability is the municipal bond rates. The discount rate used to determine the total OPEB liability as of the end of the measurement year was 3.87% to reflect the requirements of GASB 75. The source of the municipal bond rate was the Bond Buyer Index of general obligation bonds with 20 years to maturity and mixed credit quality. The bonds' average credit quality is roughly equivalent to Moody's Investors Service's Aa2 rating and Standard & Poor's Corp.'s AA rating. Projected cash flows into the SRHP are equal to projected benefit payments out of the plan. Because SRHP operates on a pay-as-you-go basis and is not intended to accumulate assets, there is no long-term expected rate of return on plan assets and therefore the years of projected benefit payments to which the long-term expected rate of return is applicable is zero years.

Changes in Actuarial Assumptions

Since the last valuation was prepared for this plan, demographic assumptions (including the mortality projection scale for all State Agency members; base mortality for Judges; assumed rates of retirement for certain members who are Regular Class, Elected Class or Certified Peace Officers/Custodial Officers (CPO/CO); assumed rates of termination for certain members who are Regular Class, Judges or Certified Peace Officers/Custodial Officers (CPO/CO); and assumed rates of disability for all State Agency members) have been updated to reflect assumptions recently adopted by the ERS Trustees.

These new assumptions were adopted to reflect an experience study on the ERS retirement plan performed by the ERS retirement plan actuary.

In addition, assumed Per Capita Health Benefit Costs and assumed Health Benefit Cost and Retiree Contribution trends have been updated to reflect recent experience and its effects on our short-term expectations. In addition, (a) the percentage of future retirees assumed to be married and electing coverage for their spouse, (b) the proportion of future retirees assumed to elect health coverage at retirement and the proportion of future retirees expected to receive the Opt-Out Credit at retirement, and (c) the Patient-Centered Outcomes Research Institute fee payable under the Affordable Care Act and the rate of future increases in the fee have been updated to reflect recent plan experience and expected trends.

Lastly, the discount rate was changed from 3.81% as of August 31, 2023 to 3.87% as of August 31, 2024 as a result of requirements by GASB No. 74 to utilize the yield or index rate for 20-year, tax-exempt general obligation municipal bonds rated AA/Aa (or equivalent) or higher in effect on the measurement date.

Changes of Benefit Terms Since the Prior Measurement Date - There were no changes in benefit terms since the prior measurement date.

Investment Policy

The State Retiree Health Plan is a pay-as-you-go plan and does not accumulate funds in advance of retirement. The System's Board of Trustees amended the investment policy statement in August 2022 to require that all funds in this plan be invested in cash and equivalent securities.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 13 - Defined Other Post-Employment Benefits (OPEB) (continued)

Discount Rate Sensitivity Analysis

The following schedule shows the impact on the District's proportionate share of the collective net OPEB liability if the discount rate used was 1 percent less than and 1 percent greater than the discount rate that was used (3.87%) in measuring the 2024 net OPEB liability.

	1%	Current	1%
	Decrease	Discount Rate	Increase
Rate	2.87%	3.87%	4.87%
District's proportionate share			
of the net OPEB liability	\$ 27,555,152	\$ 23,682,867	\$ 20,575,315

The following schedule shows the impact on the District's proportionate share of the collective net OPEB liability if the discount rate used was 1 percent less than and 1 percent greater than the discount rate that was used (3.81%) in measuring the 2023 net OPEB liability.

	1%	Current	1%
	Decrease	Discount Rate	Increase
Rate	2.81%	3.81%	4.81%
District's proportionate share			
of the net OPEB liability	\$ 25,420,882	\$ 21,907,823	\$ 19,082,181

Healthcare Trend Rate Sensitivity Analysis

The initial healthcare trend rate is 5.60% and the ultimate rate is 4.30%. The following schedule shows the impact on the District's proportionate share of the collective net OPEB Liability if the healthcare cost trend rate used was 1 percent less than and 1 percent greater than the healthcare cost trend rate that was used in measuring the 2024 net OPEB Liability.

	Current		
	1%	Healthcare	1%
	Decrease	Cost Trend	Increase
Rate	4.60%	5.60%	6.60%
	decreasing to	decreasing to	decreasing to
	3.30%	4.30%	5.30%
District's proportionate share			
of the net OPEB liability	\$ 20,321,091	\$ 23,682,867	\$ 27,968,225

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NOTES TO FINANCIAL STATEMENTS (continued)

Note 13 - Defined Other Post-Employment Benefits (OPEB) (continued)

Healthcare Trend Rate Sensitivity Analysis (continued)

The initial healthcare trend rate is 5.60% and the ultimate rate is 4.30%. The following schedule shows the impact on the District's proportionate share of the collective net OPEB Liability if the healthcare cost trend rate used was 1 percent less than and 1 percent greater than the healthcare cost trend rate that was used in measuring the 2023 net OPEB Liability.

		Current	
	1%	Healthcare	1%
	Decrease	Cost Trend	Increase
Rate	4.60%	5.60%	6.60%
	decreasing to	decreasing to	decreasing to
	3.30%	4.30%	5.30%
District's proportionate share			
of the net OPEB liability	\$ 18,843,773	\$ 21,907,823	\$ 25,799,183

OPEB Liabilities, OPEB Expense, and Deferred Outflows/Inflows of Resources Related to OPEB

At August 31, 2025, the District reported a liability of \$23,682,867 for its proportionate share of the ERS net OPEB liability. This liability reflects a reduction for State OPEB support provided to the District. The amount recognized by the District as its proportionate share of the net OPEB liability, the related State support, and the total portion of the net OPEB liability that was associated with the District were as follows:

District's proportion of the net OPEB liability	0.08081348%
District's proportionate share of the collective net OPEB liability	\$ 23,682,867
State's proportionate share that is associated with the District	 16,189,264
	\$ 39,872,131

At August 31, 2024, the District reported a liability of \$21,907,823 for its proportionate share of the ERS net OPEB liability. This liability reflects a reduction for State OPEB support provided to the District. The amount recognized by the District as its proportionate share of the net OPEB liability, the related State support, and the total portion of the net OPEB liability that was associated with the District were as follows:

District's proportion of the net OPEB liability	0.08199794%
District's proportionate share of the collective net OPEB liability	\$ 21,907,823
State's proportionate share that is associated with the District	14,821,943
	\$ 36,729,766

The net OPEB liability was measured as of August 31, 2024, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date. The employer's proportion of the net OPEB liability was based on the employer's contributions to the OPEB plan relative to the contributions of all employers to the plan for the period September 1, 2023, thru August 31, 2024.

At the measurement date of August 31, 2024, the employer's proportion of the collective net OPEB liability was 0.08081348%, which was a decrease of 0.00118446% from its proportion measured as of August 31, 2023.

At the measurement date of August 31, 2023, the employer's proportion of the collective net OPEB liability was 0.08199794%, which was a decrease of 0.00366326% from its proportion measured as of August 31, 2022.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 13 - Defined Other Post-Employment Benefits (OPEB) (continued)

OPEB Liabilities, OPEB Expense, and Deferred Outflows/Inflows of Resources Related to OPEB (continued)

For the fiscal year ended August 31, 2025, the District recognized OPEB expense of \$598,588 and an additional negative expense of \$3,336 representing negative OPEB expense incurred by the State on behalf of the District.

For the fiscal year ended August 31, 2024, the District recognized OPEB expense of \$361,409 and an additional negative expense of \$439,869 representing negative OPEB expense incurred by the State on behalf of the District.

At August 31, 2025, the District reported its proportionate share of the ERS plan's collective deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	[Deferred		
	O	utflows of	Defe	erred Inflows
	R	esources	of	Resources
Differences between expected and actual experience	\$	-	\$	390,740
Changes of assumptions		1,296,625		4,717,635
Difference between projected and actual earnings on OPEB plan investments		-		905
Changes in proportion and differences between District contributions and proportionate share of contributions		103,217		1,799,535
District contributions subsequent to the measurement date		444,534		
Total	\$	1,844,376	\$	6,908,815

The \$444,534 reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ending August 31, 2026. The net amount of the employer's balance of deferred outflows and inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year ending	
August 31,	 Amount
2026	\$ (1,991,362)
2027	(1,916,953)
2028	(1,391,780)
2029	(251,579)
2030	42,701
	\$ (5,508,973)

NOTES TO FINANCIAL STATEMENTS (continued)

Note 13 - Defined Other Post-Employment Benefits (OPEB) (continued)

OPEB Liabilities, OPEB Expense, and Deferred Outflows/Inflows of Resources Related to OPEB (continued)

At August 31, 2024, the District reported its proportionate share of the ERS plan's collective deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred	
	Outflows of	Deferred Inflows
	Resources	of Resources
Differences between expected and actual experience	\$ -	\$ 579,472
Changes of assumptions	730,820	6,842,105
Difference between projected and actual earnings on OPEB plan investments	1,770	-
Changes in proportion and differences between District contributions and proportionate share of contributions	282,310	1,864,233
District contributions subsequent to the measurement date	387,426	-
Total	\$ 1,402,326	\$ 9,285,810

The \$387,426 reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ending August 31, 2025. The net amount of the employer's balance of deferred outflows and inflows of resources related to OPEB will be recognized in OPEB expense as follows:

١	ear ending		
	August 31,	_	Amount
	2025		\$ (2,336,357)
	2026		(2,095,933)
	2027		(2,019,246)
	2028		(1,486,659)
	2029		(332,715)
			\$ (8,270,910)

Note 14 - Voluntary Contributory Pension Plan

The District has a contributory, defined contribution, money-purchase pension plan which is administered by the trust department at a local bank. Any employee who has completed one year of service, has attained age 21, and is actively employed on the last day of the plan year is eligible to participate. In order to participate, the employee must agree to contribute 5% of total compensation to the plan. The District then contributes 8% of total compensation to the plan. The employee is 100% vested in their contributions to the plan. Employer contributions to the plan are vested at 20% after one year of service, and then at the rate of 20% per year of service. District contributions were \$1,131,250 and \$1,059,740 in 2025 and 2024, respectively. Participant contributions were \$707,031 and \$662,338 in 2025 and 2024, respectively.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 15 - Ad Valorem Property Taxes

The District's ad valorem property tax is levied each October 1 on the assessed value listed as of the prior January 1 for all real, business and personal property located in the District as follows:

	2025	 2024
Assessed valuation of the District	\$ 7,883,072,078	\$ 7,204,613,343
Less: Abatements and Exemptions	208,861,060	246,407,230
Net assessed valuation of the District	\$ 7,674,211,018	\$ 6,958,206,113

Tax rates authorized and assessed during fiscal year 2025 are as follows:

	Current		Debt		
	Operations			Service	Total
Tax rate per \$100 valuation for authorized	\$	0.500000	\$	0.500000	\$1.000000
Tax rate per \$100 valuation for assessed		0.096800		0.000000	0.096800

Tax rates authorized and assessed during fiscal year 2024 are as follows:

	Current		Debt	
		perations	 Service	Total
Tax rate per \$100 valuation				
for authorized	\$	0.500000	\$ 0.500000	\$1.000000
Tax rate per \$100 valuation				
for assessed		0.096000	0.000000	0.096000

Taxes levied for the year ended August 31, 2025 were \$7,561,010. Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed. Tax collections for the year ended August 31, 2025, follows:

	Current			Debt		
	Operations			Service	 Total	
Current taxes collected	\$	7,269,276	\$	-	\$ 7,269,276	
Delinquent taxes collected		200,104		-	200,104	
Penalties and interest collected		121,487		-	121,487	
Total Collections	\$	7,590,867	\$	-	\$ 7,590,867	

NOTES TO FINANCIAL STATEMENTS (continued)

Note 15 - Ad Valorem Property Taxes (continued)

Taxes levied for the year ended August 31, 2024 were \$6,687,045. Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed. Tax collections for the year ended August 31, 2024, follows:

	Current Operations			Debt Service	 Total
					6 570 040
Current taxes collected	\$	6,578,813	\$	=	\$ 6,578,813
Delinquent taxes collected		117,357		=	117,357
Penalties and interest collected		102,500			102,500
Total Collections	\$ 6,798,670		\$	-	\$ 6,798,670

Current tax collections for the years ended August 31, 2025 and 2024 were 96.14% and 98.38%, respectively, of the current tax levy. An allowance for uncollectible taxes is based upon the historical experience in collecting property taxes.

Note 16 - Budgetary Data

Each community college in Texas is required by law to prepare an annual operating budget of anticipated revenues and expenditures for the fiscal year beginning September 1. The District's Board of Trustees adopts the budget, which is prepared on the accrual basis of accounting. A copy of the approved budget and subsequent amendments must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library, and Governor's Office of Budget and Planning by December 1.

Note 17 - Income Taxes

The District is exempt from income taxes under Internal Revenue Code Section 115, although unrelated business income may be subject to income taxes under Internal Revenue Code Section 511(a)(2)(B). The District had no unrelated business income tax liability for 2025 or 2024.

The Foundation is an organization generally exempt from federal income taxes under Internal Revenue Code Section 501(c)(3).

Note 18 - Contingencies

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal and state governments. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the District expects any such amounts to be immaterial.

Note 19 - Grants and Contracts

Contract and grant revenues are recognized in the accompanying Statements of Revenues, Expenses, and Changes in Net Position. For contract and grant awards, funds expended but not collected are reported as accounts receivable in the accompanying Statements of Net Position. Contract and grant awards that are not yet funded and for which the District has not yet performed services are not included in the financial statements.

NOTES TO FINANCIAL STATEMENTS (continued)

Note 20 - Business Concentrations

The District generally serves a limited geographic area in Central Texas; consequently, it is impacted by the general economy of the area. Also, the District receives a substantial portion of its funding from federal and state sources; consequently, the District is dependent upon continued funding from these sources.

Note 21 - Related Party Transactions with Component Unit

The Foundation made contributions to the District in the amount of \$824,603 in fiscal year 2025, including scholarships of \$167,203, and \$657,400 in support of various other activities at the District. The Foundation made contributions to the District in the amount of \$348,694 in fiscal year 2024, including scholarships of \$187,552, and \$161,142 in support of various other activities at the District. See Note 1 for more information about the relationship between the District and the Foundation.

Note 22 - Tax Abatements

The District is committed to the promotion of high-quality development in all parts of Navarro County and to ongoing improvement in the quality of life for its citizens. Insofar as these objectives are generally served by the enhancement and expansion of the local economy, the District will, on a case-by-case basis, give consideration to providing tax abatement as stimulation for economic development in Navarro County. It is the policy of the District to make available tax abatement for both new facilities and for the expansion or modernization of existing buildings or structures. For the purpose of establishing a policy on economic development incentives, and pursuant to Chapter 312 of the Texas Property Tax Code, the District is authorized to participate in tax abatement in Reinvestment Zones designated by the City of Corsicana and by Navarro County, and to enter into tax abatement agreements in all areas of Navarro County. The Board of Trustees has the authority to recapture all taxes abated in the event the taxpayer violates any term or condition of their tax abatement agreement.

The amount of ad valorem taxes abated for the year ended August 31, 2025, is \$297,313 in total for the following companies:

Company	Market Value	Abated Value	Property Tax Abated
Audubon Metals	\$ 57,221,350	\$ 28,610,700	\$ 27,695
Briar Creek Solar	81,016,240	48,609,740	47,054
Corsicana BTS	34,562,780	17,171,065	16,622
Homeland Vinyl	4,259,490	2,129,750	2,062
Pactiv	49,350,230	19,153,950	18,541
Pisgah Ridge Solar	187,211,050	187,211,050	181,220
Polyguard Products	8,511,550	4,255,775	4,120
Total	\$ 422,132,690	\$ 307,142,030	\$ 297,314

NOTES TO FINANCIAL STATEMENTS (continued)

Note 22 - Tax Abatements (continued)

The amount of ad valorem taxes abated for the year ended August 31, 2024, is \$358,042 in total for the following companies:

		Property Tax	
Company	Market Value	Abated Value	Abated
Audubon Metals	\$ 57,798,950	\$ 28,899,490	\$ 27,744
Briar Creek Solar	94,069,740	65,848,820	63,215
Corsicana BTS	44,339,430	17,082,885	16,400
Guardian Indust.	2,211,930	1,105,970	1,062
Homeland Vinyl	3,988,140	1,994,070	1,914
Pactiv	85,797,190	40,590,140	38,967
Pisgah Ridge Solar	213,022,930	213,022,930	204,502
Polyguard	8,832,980	4,416,500	4,240
Total	\$ 510,061,290	\$ 372,960,805	\$ 358,044

Note 23 - Restatement of Net Position

During the current year, the District implemented GASB Statement No. 101, *Compensated Absences*. In addition to the value of unused leave owed to employees upon separation of employment, the District now recognizes an estimated amount of leave earned as of year-end that will be used by employees as time off in future years as part of the liability for compensated absences. The effects of the change in accounting principle are summarized below in the "Restatement - GASB 101 implementation" rows in the table below.

Net Position at 08/31/2023, as previously presented	\$ 40,748,765
Restatement - GASB 101 implementation	 (501,709)
Net Position at 08/31/2023, as restated	\$ 40,247,056
Net Position at 08/31/2024, as previously presented	\$ 44,016,262
Restatement - GASB 101 implementation	(588,935)
Net Position at 08/31/2024, as restated	\$ 43,427,327

REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

Teachers Retirement System of Texas

For the Last Ten Measurement Years Ended August 31st

	2024	2023	2022	2021	2020	
District's proportion of the net pension liability	0.0160439%	0.0164996%	0.0163536%	0.0175639%	0.0185596%	
District's proportionate share of the net pension liability	\$ 9,800,297	\$ 11,333,630	\$ 9,708,690	\$ 4,472,899	\$ 9,940,128	
State's proportionate share of the net pension liability associated with the District	6,289,669	7,275,867	6,511,025	3,121,807	6,902,963	
Total	\$ 16,089,966	\$ 18,609,497	\$ 16,219,715	\$ 7,594,706	\$ 16,843,091	
District's covered payroll (for Measurement Year)	\$ 18,833,860	\$ 17,748,025	\$ 16,625,261	\$ 16,980,141	\$ 17,331,819	
District's proportionate share of the net pension liability as a percentage of its covered payroll	52.0%	63.9%	58.4%	26.3%	57.4%	
Plan fiduciary net position as a percentage of the total pension liability*	77.51%	73.15%	75.65%	88.79%	75.54%	
Plan's net pension liability as a percentage of covered payroll*	102.39%	122.32%	112.72%	51.08%	110.36%	
	2019	2018	2017	2016	2015	
District's proportion of the net pension liability	2019 0.0199212%	2018 0.0210995%	2017 0.0209821%	2016 0.0214610%	2015 0.0224276%	
District's proportion of the net pension liability District's proportionate share of the net pension liability						
	0.0199212%	0.0210995%	0.0209821%	0.0214610%	0.0224276%	
District's proportionate share of the net pension liability State's proportionate share of the net pension liability	0.0199212% \$ 10,392,525	0.0210995%	0.0209821%	0.0214610% \$ 8,109,789	0.0224276%	
District's proportionate share of the net pension liability State's proportionate share of the net pension liability associated with the District	0.0199212% \$ 10,392,525 6,961,880	0.0210995% \$ 11,613,681 7,402,944	0.0209821% \$ 6,708,957 4,324,880	0.0214610% \$ 8,109,789 5,590,154	0.0224276% \$ 7,927,858 5,440,480	
District's proportionate share of the net pension liability State's proportionate share of the net pension liability associated with the District Total	0.0199212% \$ 10,392,525 6,961,880 \$ 17,354,405	0.0210995% \$ 11,613,681	0.0209821% \$ 6,708,957 4,324,880 \$ 11,033,837	0.0214610% \$ 8,109,789 5,590,154 \$ 13,699,943	0.0224276% \$ 7,927,858 5,440,480 \$ 13,368,338	
District's proportionate share of the net pension liability State's proportionate share of the net pension liability associated with the District Total District's covered payroll (for Measurement Year) District's proportionate share of the net pension	0.0199212% \$ 10,392,525 6,961,880 \$ 17,354,405 \$ 17,389,423	0.0210995% \$ 11,613,681 7,402,944 \$ 19,016,625 \$ 16,665,963	0.0209821% \$ 6,708,957 4,324,880 \$ 11,033,837 \$ 16,064,631	0.0214610% \$ 8,109,789 5,590,154 \$ 13,699,943 \$ 16,685,062	0.0224276% \$ 7,927,858 5,440,480 \$ 13,368,338 \$ 16,418,480	

^{*} Per TRS' ACFR

SCHEDULE OF DISTRICT PENSION CONTRIBUTIONS

Teachers Retirement System of Texas

For the Last Ten Fiscal Years Ended August 31st

	 2025	2024		2023	2022	 2021
Contractually required contributions	\$ 971,142	\$ 905,940	\$	843,875	\$ 755,125	\$ 749,090
Contributions in relation to the contractual required contributions	905,940	905,940	_	843,875	755,125	749,090
Contribution deficiency (excess)	\$ 65,202	\$ 	\$		\$ -	\$ -
District's covered payroll	\$ 19,964,858	\$ 18,833,560	\$	17,748,025	\$ 16,625,261	\$ 16,980,143
Contributions as a percentage of covered payroll	4.86%	4.81%		4.75%	4.54%	4.41%
	2020	2019		2018	2017	2016
Contractually required contributions	\$ 765,730	\$ 660,787	\$	630,439	\$ 687,672	\$ 681,870
Contributions in relation to the contractual required contributions	765,730	660,787		630,439	687,672	681,870
Contribution deficiency (excess)	\$ 	\$ 	\$		\$ 	\$
District's covered payroll	\$ 17,331,819	\$ 17,389,423	\$	16,665,963	\$ 16,064,631	\$ 16,685,062
Contributions as a percentage of covered payroll	4.42%	3.80%		3.78%	4.28%	4.09%

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION - PENSION For the Year Ended August 31, 2025

Changes in Assumptions

2022: Demographic and economic assumptions were updated based on experience study performed for TRS for the period ending August 31, 2021. The primary change was the lowering of the discount rate from 7.25% to 7.00%.

2021: The public education employer contribution rate changed from 1.5% in 2020 to 1.6% in 2021.

2020: The state and employer contribution rate changed from 6.8% to 7.5%. The 1.5% public education employer contribution applied to just employers whose employees were not covered by OASDI in 2019 and it changed in 2020 to apply to all public schools, charter schools and regional education centers irrespective of participation in OASDI.

2018: The discount rate changed from 8.0% as of August 31, 2017, to a blended rate of 6.907% as of August 31, 2018. The long-term assumed rate of return changed from 8.0% as of August 31, 2017, to 7.25% as of August 31, 2018. Demographic and economic assumptions were updated based on the experience study performed for TRS for the period ending August 31, 2017. The total pension liability as of August 31, 2018, was developed using a roll-forward method from the August 31, 2017 valuation.

Changes in Benefit Terms

There were no changes of benefit terms that affect measurement of the total pension liability during the measurement period.

SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY Employee Retirement System of Texas - State Retiree Health Plan For the Last Eight Measurement Years Ended August 31st

	2024	2023	2022	2021
District's proportion of the net OPEB liability	0.08081348%	0.08199794%	0.08566120%	0.08570602%
District's proportionate share of the net OPEB liability	\$ 23,682,867	\$ 21,907,823	\$ 24,402,274	\$ 30,747,467
State's proportionate share of the net OPEB liability associated with the District	16,189,264	14,821,943	15,983,626	20,470,039
Total	\$ 39,872,131	\$ 36,729,766	\$ 40,385,900	\$ 51,217,506
District's covered employee payroll (for Measurement Year)	\$ 21,136,841	\$ 19,933,245	\$ 18,038,091	\$ 16,900,119
District's proportionate share of the net OPEB liability as a percentage of it's covered-employee payroll	112.0%	109.9%	135.3%	181.9%
Plan fiduciary net position as a percentage of the total OPEB liability*	0.47%	0.63%	0.57%	0.38%
	2020	2019	2018	2017
District's proportion of the net OPEB liability	0.08449268%	0.08150106%	0.08840775%	0.04959155%
District's proportionate share of the net OPEB liability	\$ 27,920,295	\$ 28,168,947	\$ 26,202,062	\$ 16,897,335
State's proportionate share of the net OPEB liability associated with the District	18,850,573	20,891,014	17,521,512	13,828,416
Total	\$ 46,770,868	\$ 49,059,961	\$ 43,723,574	\$ 30,725,751
District's covered employee payroll (for Measurement Year)	\$ 19,689,855	\$ 19,470,653	\$ 19,818,994	\$ 19,360,250
District's proportionate share of the net OPEB liability as a percentage of it's covered-employee payroll	141.8%	144.7%	132.2%	87.3%
Plan fiduciary net position as a percentage of the total OPEB liability*	0.32%	0.17%	1.27%	2.04%

Note: Ten years of data should be presented in this schedule, but data was unavailable prior to 2017. Net OPEB liability and related rations will be presented prospectively as data becomes available.

^{*} Per ERS' ACFR

SCHEDULE OF DISTRICT OPEB CONTRIBUTIONS

Employee Retirement System of Texas - State Retiree Health Plan For the Last Nine Fiscal Years Ended August 31st

	 2025		2024		2023				2023				2023		2023		2023		2022	 2021
Contractually required contributions	\$ 444,534	\$	387,426	\$	361,772	\$	290,162	\$ 311,939												
Contributions in relation to the contractual required contributions	444,534		387,426		361,772		290,162	311,939												
Contribution deficiency (excess)	\$ 	\$		\$	-	\$	-	\$ -												
District's covered-employee payroll	\$22,683,785		\$21,136,841	\$	19,933,245	\$	18,038,091	\$ 16,900,119												
Contributions as a percentage of covered employee-payroll	1.96%		1.83%		1.81%		1.61%	1.85%												
	2020		2019		2018		2017													
Contractually required contributions	\$ 326,053	\$	164,435	\$	489,694	\$	466,638													
Contributions in relation to the contractual required contributions	326,053		164,435		489,694		466,638													
Contribution deficiency (excess)	\$ 	\$		\$		\$														
District's covered-employee payroll	\$ 19,689,855	\$	19,470,653	\$	19,818,994	\$	19,360,250													
Contributions as a percentage of covered employee-payroll	1.66%		0.84%		2.47%		2.41%													

Note: Ten years of data should be presented in this schedule, but data was unavailable prior to 2017. Additional years will be presented prospectively as data becomes available.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION - OPEB

For the Year Ended August 31, 2025

The assumptions and methods used for this actuarial valuation are the same as those used for defined benefit plans where appropriate. Additional information on the actuarial assumptions as of the latest actuarial valuation is summarized in the table below. The following assumptions have been changed since the previous Other Postemployment Benefits (OPEB) valuation:

- The percentage of current retirees and their spouses not yet eligible to participate in the HealthSelect Medicare
 Advantage Plan and future retirees and their spouses who will elect to participate in the plan at the earliest date at
 which coverage can commence.
- Proportion of future retirees assumed to cover dependent children.
- The proportion of future retirees assumed to elect health coverage at retirement and proportion of future retirees
 expected to receive the Opt-Out Credit at retirement.
- Assumed Per Capita Health Benefit Costs and Health Benefit Cost and Retiree Contribution trends have been updated since the previous valuation to reflect recent health plan experience and its effects on our short-term expectations.
- The Patient-Centered Outcomes Research Institute fee payable under the Affordable Care Act and the rate of future increases in the fee have been updated to reflect recent plan experience and expected trends.
- The discount rate was changed from 3.81% as of August 31, 2023 to 3.87% as of August 31, 2024 as a result of requirements by GASB No. 74 to utilize the yield or index rate for 20-year, tax exempt general obligation municipal bonds rated AA/Aa (or equivalent) or higher in effect on the measurement date.

State Retiree Health Plan (In accordance with GASB Statement No. 74)

Valuation Date August 31, 2024

Actuarial Cost Method Entry Age

Amortization Method Level Percent of Payroll, Open

Amortization Period 30 Years
Asset Valuation Method Not applicable

Actuarial Assumptions:

Discount Rate 3.87%

Projected Salary Increases 2.30% to 8.95%, including inflation

Inflation Rate 2.30%

HealthSelect

5.60% for FY2026, 5.60% for FY2027, 5.25% for FY2028, 5.00% for FY2029, 4.75% for FY2030, 4.50% for FY2031 decreasing 10 basis points per year to an ultimate rate of

4.30% for FY2033 and later years HealthSelect Medicare Advantage

36.00% for FY2026, 8.00% for FY2027, 5.25% for FY2028,

Healthcare Cost and Trend Rate 5.00% for FY2029, 4.75% for FY2030, 4.50% for FY2031

decreasing 10 basis points per year to an ultimate rate of

4.30% for FY2033 and later years

Pharmacy

11.50% for FY2026, 11.00% for FY2027, 10.00% for FY2028, 8.50% for FY2029, 7.00% for FY2030 decreasing 100 basis points per year to 5.00% for FY2032 and 4.30% for FY2033

and later years



SUPPLEMENTARY INFORMATION

SCHEDULE OF OPERATING REVENUES

For the Year Ended August 31, 2025

(With Totals for the Year Ended August 31, 2024)

			Total			
			Educational	Auxiliary		otal
Tuition and Fees and Scholarship	Unrestricted	Restricted	Activities	Enterprises	2025	2024
Allowances and Discounts						
Tuition:						
State funded credit courses:						
In-district resident tuition	\$ 921,188	\$ -	\$ 921,188	\$ -	\$ 921,188	\$ 903,736
Out-of-district resident tuition	4,697,273	ş -	4,697,273	, -	4,697,273	4,299,413
Non-resident tuition		-	, ,	-	, ,	
TPEG - credit (set aside)	384,195	-	384,195 319,854	-	384,195 319,854	371,934 314,065
,	319,854	-	,	-	,	,
State funded continuing education	365,433	-	365,433	-	365,433	402,773
TPEG - non-credit (set aside)	19,010	-	19,010	-	19,010	28,230
Non-state funded educational programs	41,117		41,117		41,117	32,668
Total Tuition	6,748,070		6,748,070		6,748,070	6,352,819
Fees:						
Building use fees	3,614,079	-	3,614,079	-	3,614,079	3,333,915
Student services fees	4,028,936	-	4,028,936	-	4,028,936	3,172,103
Laboratory fees	151,034	-	151,034	-	151,034	147,186
Out-of-district fees	4,402,379	-	4,402,379	-	4,402,379	4,216,881
Other fees	631,990	_	631,990	-	631,990	425,024
Total Fees	12,828,418		12,828,418		12,828,418	11,295,109
					· ·	· · ·
Scholarship Allowances and Discounts:	(5.040.405)		(6.040.406)		(5.040.405)	(5.404.406)
Scholarship allowance	(6,043,106)		(6,043,106)		(6,043,106)	(5,134,186)
Total Scholarship Allowances and Discounts	(6,043,106)		(6,043,106)		(6,043,106)	(5,134,186)
Total Net Tuition and Fees and Scholarship						
Allowances and Discounts	13,533,382		13,533,382		13,533,382	12,513,742
Additional Operating Revenues:						
Sales and services of educational activities	43,829	-	43,829	-	43,829	618,634
Other operating revenues	176,762	-	176,762	-	176,762	336,121
Total Additional Operating Revenues	220,591	-	220,591	-	220,591	954,755
Auxiliary Enterprises:						
Bookstore				3,803,140	3,803,140	3,623,258
	-	-	-			
less discounts	-	-	-	(1,288,451)	(1,288,451)	(1,109,238)
Dining services	-	-	-	1,862,280	1,862,280	1,908,642
less discounts	-	-	-	(607,645)	(607,645)	(472,016)
Housing	-	-	-	2,289,246	2,289,246	2,299,503
less discounts	-	-	-	(853,521)	(853,521)	(778,826)
Athletic sales and student programs	-	-	-	38,469	38,469	14,633
Gift shop			·	1,324	1,324	4,953
Total Net Auxiliary Enterprises	-			5,244,842	5,244,842	5,490,909
Total Operating Revenues	\$ 13,753,973	\$ -	\$ 13,753,973	\$ 5,244,842	\$ 18,998,815	\$ 18,959,406

In accordance with Texas Education Code 56.033, \$338,864 and \$342,295 of tuition was set aside for Texas Public Education Grants (TPEG) for the years ended August 31, 2025 and 2024, respectively.

SCHEDULE OF OPERATING EXPENSES BY OBJECT

For the Year Ended August 31, 2025

(With Totals for the Year Ended August 31, 2024)

		Operatin	g Expenses			
	Salaries	Ве	enefits	Other	T	otal
	and Wages	State	Local	Expenses	2025	2024
Unrestricted - Educational Activities:						
Instruction	\$ 11,605,623	\$ 1,183,684	\$ 1,295,909	\$ 2,335,473	\$ 16,420,689	\$ 15,825,387
Public service	4,500	669	281	18,080	23,530	248,335
Academic support	1,932,687	274,878	199,308	506,437	2,913,310	2,696,113
Student services	2,407,176	396,323	262,868	681,963	3,748,330	3,856,962
Institutional support	4,335,601	1,483,254	1,060,073	2,046,253	8,925,181	8,007,349
Operation and						
maintenance of plant	1,132,025	92,479	214,787	3,313,196	4,752,487	4,321,744
Total Unrestricted -						
Educational Activities	21,417,612	3,431,287	3,033,226	8,901,402	36,783,527	34,955,890
Restricted - Educational Activities:						
Instruction	670,705	4,794	38,037	410,905	1,124,441	1,512,868
Public service	239,189	17,288	54,146	17,372	327,995	137,507
Academic support	369,369	18,609	66,692	220,401	675,071	916,785
Student services	80,459	-	6,154	7,690	94,303	242,758
Institutional support	-	-	-	-	-	411,194
Operation and						
maintenance of plant	-	-	-	-	-	92,819
Scholarships and						
fellowships	52,514		3,848	3,013,757	3,070,119	7,417,688
Total Restricted -						
Educational Activities	1,412,236	40,691	168,877	3,670,125	5,291,929	10,731,619
Total Educational Activities	22,829,848	3,471,978	3,202,103	12,571,527	42,075,456	45,687,509
Auxiliary Enterprises	2,697,411	19,754	707,223	6,865,006	10,289,394	9,814,186
Amortization/Depreciation Expense:						
Buildings and other improvements	-	-	-	1,631,511	1,631,511	1,938,367
Equipment and furniture	-	-	-	1,653,855	1,653,855	1,420,379
Library books	-	-	-	7,749	7,749	9,034
Right-to-use lease assets	-	-	-	116,093	116,093	162,421
Right-to-use subscription assets				2,512,672	2,512,672	2,435,337
Total Amortization/Depreciation Expense	-			5,921,880	5,921,880	5,965,538
Total Operating Expenses	\$ 25,527,259	\$ 3,491,732	\$ 3,909,326	\$ 25,358,413	\$ 58,286,730	\$ 61,467,233

SCHEDULE OF NON-OPERATING REVENUES AND EXPENSES

For the Year Ended August 31, 2025

(With Totals for the Year Ended August 31, 2024)

						Auxiliary		Total		
	U	nrestricted		Restricted		Enterprises		2025		2024
Nonoperating Revenues:										
State Appropriations:										
Education and general state										
support	\$	16,526,846	\$	-	\$	-	\$	16,526,846	\$	16,185,625
State group insurance		-		2,260,224		-		2,260,224		2,074,635
State retirement matching		-		812,697		-		812,697		1,599,069
Financial Aid for Swift Transfer (FAST)		923,563		-		-		923,563		835,560
Total State Appropriations		17,450,409		3,072,921				20,523,330		20,694,889
Maintenance ad valorem taxes		7,662,082		-		-		7,662,082		6,893,672
Federal grants and contracts		-		16,009,838		-		16,009,838		14,515,492
State grants and contracts		-		2,665,420		-		2,665,420		1,533,323
Local grants and contracts		-		174,835		-		174,835		45,729
Investment income		349,832		25,242		4,430		379,504		215,557
Gifts and donations		-		2,824,248		-		2,824,248		1,210,143
Other nonoperating revenues		313,146	_	-		-		313,146		887,942
Total Nonoperating Revenues		25,775,469		24,772,504		4,430		50,552,403		45,996,747
Nonoperating Expenses:										
Interest on capital related debt		259,997	_	-				259,997		308,649
Total Nonoperating Expenses		259,997						259,997		308,649
Net Nonoperating Revenues	\$	25,515,472	\$	24,772,504	\$	4,430	\$	50,292,406	\$	45,688,098

SCHEDULE OF NET POSITION BY SOURCE AND AVAILABILITY For the Year Ended August 31, 2025

	Detail by Source							Available for Current Operation				
			R	estricted -	Ne	t Investment in						
		Inrestricted		xpendable	Ca	pital Assets		Total		Yes		No
Current:												
Unrestricted Scholarships and	\$	(5,632,777)	\$	-	\$	-	\$	(5,632,777)	\$	(5,632,777)	\$	-
fellowships		-		681,548		-		681,548		-		681,548
Plant:												
Debt service		-		350,405		-		350,405		-		350,405
Investment in plant					_	59,032,642		59,032,642				59,032,642
Total net position,		/F C22 777\		4 024 052		50 022 642		54 424 040		/F (22 777)		60.064.505
August 31, 2025		(5,632,777)		1,031,953		59,032,642		54,431,818		(5,632,777)		60,064,595
Total net position,												
August 31, 2024		(11,919,861)		713,536		54,633,652		43,427,327		(11,919,861)		55,347,188
Net increase (decrease)												
in net position	\$	6,287,084	\$	318,417	\$	4,398,990	\$	11,004,491	\$	6,287,084	\$	4,717,407

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For the Year Ended August 31, 2025

Grantor/Pass-Through Grantor/ Program Title	Assistance Listing Number	Pass Through Grantor Number	Federal Expenditures
U.S. Department of Education			
Direct Programs:			
TRIO - Student Support Services	84.042A	PO42A200094-22	\$ 488,179
Total TRIO Cluster (ALN 84.042)			488,179
Federal Supplemental Education Opportunity Grant Program	84.007	N/A	172,875
Federal Work Study Program	84.033	N/A	149,252
Federal Pell Grant Program	84.063	N/A	13,711,288
Federal Direct Student Loans	84.268	N/A	7,989,178
Total Student Financial Assistance Cluster (ALN 84.007, 84.033, 84.063, 84.268)			22,022,593
Pass Through From Texas Workforce Commission: Adult Education & Family Literacy Act (AEFLA) Year 1			
(Core, IET, Professional Development, & Civics) Adult Education & Family Literacy Act (AEFLA) Year 2	84.002A	2924ALA023	906,514
(Core, IET, Professional Development, & Civics) Total ALN 84.002	84.002A	2924ALAB23	111,393 1,017,907
Pass Through From Texas Higher Education Coordinating Board:			
Vocational Education - Carl Perkins	84.048A	254234	281,055
Total U. S. Department of Education			23,809,734
U. S. Small Business Administration			
Pass Through From Dallas County Community College District:			
Small Business Development Center 2024	59.037	SBAOEDSB240124-01-00	56,516
Small Business Development Center 2025	59.037	SBAOEDSB250192	132,766
Total ALN 59.037		· · · · · ·	189,282
Total U. S. Small Business Administration			189,282
Total Federal Awards			\$ 23,999,016

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For the Year Ended August 31, 2025

Note 1 - Federal Revenue Reconciliation

Federal revenues for the year ended August 31, 2025 are reported in the basic financial statements as follows:

Federal Grants and Contracts Per Schedule C	\$ 16,009,838
Add: Federal Direct Student Loans made	 7,989,178
Total Per Schedule of Expenditures	
of Federal Awards	\$ 23,999,016

Note 2 - Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards (the Schedule) includes the federal grant activity of the District under programs of the federal government for the year ended August 31, 2025. The information in this Schedule is presented in accordance with the *Uniform Guidance*. Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position or cash flows of the District.

Note 3 - Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the *Uniform Guidance*, wherein certain types of expenditures are not allowable or are limited to reimbursement. Pass-through entity identifying numbers are presented where available. The District has elected not to use the 15 percent de minimis indirect cost rate allowed under the Uniform Guidance.

	Grant	Indirect Costs			
Grantor/Pass-Through Grantor/	Contract	and			
Program Title	Number	Ex	Expenditures		
Texas Higher Education Coordinating Board					
Direct Programs:					
Texas Education Opportunity Grant	N/A	\$	1,272,726		
Texas Tomorrow Fund	N/A		6,769		
Texas Reskilling and Upskilling through Education	00303		130,904		
Texas Reskilling and Upskilling through Education	01501		243,738		
TRUE Pathways and Planning Grant Program	02171		13,726		
Jobs and Education for Texans (JET) Grant	0424JET003		328,091		
Nursing Innovation Grant Program	29983		14,742		
Nursing Shortage Reduction Program	00913		208,536		
Total Texas Higher Education Coordinating Board			2,219,232		
Small Business Development Center					
Pass Through From Dallas College:					
Small Business Development Center 2024	SBAOEDSB240124-01-00		52,076		
Small Business Development Center 2025	SBAOEDSB250192		67,584		
Total Small Business Development Center			119,660		
Total State Awards		\$	2,338,892		

NOTES TO SCHEDULE OF EXPENDITURES OF STATE AWARDS

For the Year Ended August 31, 2025

Note 1 - State Revenue Reconciliation

State revenues for the year ended August 31, 2025 are reported in the basic financial statements as follows:

State Grants and Contracts Per Schedule C	\$ 2,665,420
Nursing Students Scholarship Program	(314,092)
FAST Funding	(10,805)
Texas Promise Program	(1,631)
Total Per Schedule of Expenditures	
Year Ended August 31, 2025	\$ 2,338,892

Note 2 - Basis of Presentation

The accompanying Schedule of Expenditures of State Awards includes the state grant activity of the District under programs of the state government for the year ended August 31, 2025. The information in this Schedule is presented in accordance with the requirements of the *State of Texas Single Audit Circular* contained in the Texas Grant Management Standards. Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position or cash flows of the District.

Note 3 - Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Texas Grant Management Standards, wherein certain types of expenditures are not allowable or are limited as to reimbursement.



STATISTICAL SECTION

Financial Trends Information

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

Net Position by Component

Revenues by Source

Expenses by Function and Changes in Net Position

Revenue Capacity Information

These schedules contain information to help the reader assess the factors affecting the District's ability to generate its primary revenues.

Tuition and Fees

Assessed Value and Estimated Actual Value of Taxable Property

Direct and Overlapping Property Tax Rates

Principal Taxpayers

Property Tax Levies and Collections

Debt Capacity Information

These schedules present information to help the reader assess the affordability of the District's current levels of debt and the District's ability to issue additional debt in the future.

Ratios of Outstanding Debt Legal Debt Margin Information Pledged Revenue Coverage

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place and to help make comparisons over time and with each other.

Demographic and Economic Statistics

Principal Employers

Operating Information

These schedules contain other information about the District's operations and resources to help the reader understand how the District's financial information relates to the services the District provides and the activities it performs.

State Appropriation per Full-Time Student Equivalents and Contact Hour

Faculty, Staff, and Administrators Statistics

Enrollment Details

Student Profile

Transfers to Senior Institutions

Capital Asset Information

	2025	5 2024 (4)		2022 (3)	2021 (2)	
Net investment in capital assets	\$ 59,032,642	\$ 54,633,652	\$ 54,423,518	\$ 50,241,651	\$ 42,246,858	
Restricted	1,031,953	714,037	495,639	1,609,982	2,112,703	
Unrestricted	(5,632,777)	(11,919,861)	(14,170,392)	(6,473,892)	(9,292,178)	
Total Net Position	\$ 54,431,818	\$ 43,427,828	\$ 40,748,765	\$ 45,377,741	\$ 35,067,383	

⁽¹⁾ Fiscal year 2017 was restated for implementation of GASBS No. 75

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⁽²⁾ Fiscal year 2021 was restated for implementation of GASBS No. 87

⁽³⁾ Fiscal year 2022 was restated for implementation of GASBS No. 96

⁽⁴⁾ Fiscal year 2024 was restated for implementation of GASBS No. 101

	2020	2019	2018	2017 (1)	2016	
Net investment in capital assets	\$ 41,768,930	\$ 40,746,545	\$ 40,339,844	\$ 39,660,444	\$ 38,280,836	
Restricted	2,289,080	2,482,390	2,373,273	2,132,341	2,295,108	
Unrestricted	(16,180,400)	(15,703,625)	(13,846,618)	(13,825,426)	4,384,898	
Total Net Position	\$ 27,877,610	\$ 27,525,310	\$ 28,866,499	\$ 27,967,359	\$ 44,960,842	

⁽¹⁾ Fiscal year 2017 was restated for implementation of GASBS No. 75

⁽²⁾ Fiscal year 2021 was restated for implementation of GASBS No. 87

⁽³⁾ Fiscal year 2022 was restated for implementation of GASBS No. 96

⁽⁴⁾ Fiscal year 2024 was restated for implementation of GASBS No. 101

	2025	2024	2022	2021	2020
Tuition and fees (net of discounts)	\$ 13,533,382	\$ 12,513,742	\$ 13,190,941	\$ 13,726,351	\$ 14,857,047
Sales and services of educational activities	43,829	618,634	584,477	514,849	651,534
Auxiliary enterprises (net of discounts)	5,244,842	5,490,909	6,011,538	5,361,475	5,144,333
Other operating revenues	176,762	336,121	292,276	180,812	148,483
Total Operating Revenues	18,998,815	18,959,406	20,079,232	19,783,487	20,801,397
one operating nevertible					
State appropriations	20,523,330	20,694,889	15,080,567	15,695,709	15,310,636
Ad valorem taxes for maintenance					
and operations	7,662,082	6,893,672	5,340,603	5,144,366	4,757,104
Federal grants and contracts	16,009,838	14,515,492	31,983,714	23,862,000	15,883,929
State grants and contracts	2,665,420	1,533,323	901,751	844,100	847,085
Local grants and contracts	174,835	45,729	140,881	288,972	685,252
Investment income	379,504	215,557	95,256	78,407	235,077
Gifts	2,824,248	1,210,143	993,944	970,167	1,008,001
Other non-operating revenues	328,498	892,792	85,047	299,827	140,945
Total Non-Operating Revenues	50,567,755	46,001,597	54,621,763	47,183,548	38,868,029
Total Revenues	\$ 69,566,570	\$ 64,961,003	\$ 74,700,995	\$ 66,967,035	\$ 59,669,426
Tuition and fees (net of discounts)	19.45%	19.26%	17.66%	20.50%	24.90%
Sales and services of educational activities	0.06%	0.95%	0.78%	0.77%	1.09%
Auxiliary enterprises (net of discounts)	7.54%	8.45%	8.05%	8.01%	8.62%
Other operating revenues	0.25%	0.52%	0.39%	0.27%	0.25%
Total Operating Revenues	27.31%	29.19%	26.88%	29.54%	34.86%
State appropriations	29.50%	31.86%	20.19%	23.44%	25.66%
Ad valorem property taxes for					
maintenance and operations	11.01%	10.61%	7.15%	7.68%	7.97%
Federal grants and contracts	23.01%	22.34%	42.82%	35.63%	26.62%
State grants and contracts	3.83%	2.36%	1.21%	1.26%	1.42%
Local grants and contracts	0.25%	0.07%	0.19%	0.43%	1.15%
Investment income	0.55%	0.33%	0.13%	0.12%	0.39%
Gifts	4.06%	1.86%	1.33%	1.45%	1.69%
Other non-operating revenues	0.47%	1.37%	0.11%	0.45%	0.24%
Total Non-Operating Revenues	72.69%	70.81%	73.12%	70.46%	65.14%
Total Revenues	100.00%	100.00%	100.00%	100.00%	100.00%

	2020	2019	2018	2017	2016
Tuition and fees (net of discounts)	\$ 14,857,047	\$ 14,804,719	\$ 15,201,312	\$ 16,982,906	\$ 16,205,416
Sales and services of educational activities	651,534	540,312	552,267	492,709	451,427
Auxiliary enterprises (net of discounts)	5,144,333	5,701,386	6,073,701	7,024,329	7,044,650
Other operating revenues	148,483	170,263	267,904	217,531	196,380
Total Operating Revenues	20,801,397	21,216,680	22,095,184	24,717,475	23,897,873
on operating necessary					
State appropriations	15,310,636	16,641,393	17,091,034	17,690,587	17,758,716
Ad valorem taxes for maintenance					
and operations	4,757,104	4,225,699	3,980,582	3,645,253	3,553,400
Federal grants and contracts	15,883,929	15,439,330	16,250,333	15,292,945	17,463,377
State grants and contracts	847,085	1,234,927	1,238,978	1,361,855	1,432,635
Local grants and contracts	685,252	243,494	277,015	103,202	81,545
Investment income	235,077	153,046	123,628	102,303	93,031
Gifts	1,008,001	1,041,306	926,182	903,810	856,846
Other non-operating revenues	140,945	432,662	77,119	157,019	221,698
Total Non-Operating Revenues	38,868,029	39,411,857	39,964,871	39,256,974	41,461,248
Total Revenues	\$ 59,669,426	\$ 60,628,537	\$ 62,060,055	\$ 63,974,449	\$ 65,359,121
Tuition and fees (net of discounts)	24.90%	24.42%	24.49%	26.55%	24.79%
Sales and services of educational activities	1.09%	0.89%	0.89%	0.77%	0.69%
Auxiliary enterprises (net of discounts)	8.62%	9.40%	9.79%	10.98%	10.78%
Other operating revenues	0.25%	0.28%	0.43%	0.34%	0.30%
Total Operating Revenues	34.86%	34.99%	35.60%	38.64%	36.56%
State appropriations	25.66%	27.45%	27.54%	27.65%	27.17%
Ad valorem property taxes for					
maintenance and operations	7.97%	6.97%	6.41%	5.70%	5.44%
Federal grants and contracts	26.62%	25.47%	26.18%	23.90%	26.72%
State grants and contracts	1.42%	2.04%	2.00%	2.13%	2.19%
Local grants and contracts	1.15%	0.40%	0.45%	0.16%	0.12%
Investment income	0.39%	0.25%	0.20%	0.16%	0.14%
Gifts	1.69%	1.72%	1.49%	1.41%	1.31%
Other non-operating revenues	0.24%	0.71%	0.12%	0.25%	0.34%
Total Non-Operating Revenues	65.14%	65.01%	64.40%	61.36%	63.44%
Total Revenues	100.00%	100.00%	100.00%	100.00%	100.00%

	2025	2024	2023	2022	2021
Instruction	\$ 17,545,130	\$ 17,338,255	\$ 15,255,110	\$ 16,704,563	\$ 19,298,272
Public service	351,525	385,842	367,358	456,289	2,195,369
Academic support	3,588,381	3,612,898	3,162,100	2,272,290	2,647,529
Student services	3,842,633	4,099,720	3,073,780	4,624,432	4,724,573
Institutional support	8,925,181	8,418,543	14,525,922	10,497,233	9,860,142
Operation and maintenance of plant	4,752,487	4,414,563	4,393,081	3,788,027	3,128,165
Scholarships and fellowships	3,070,119	7,417,688	8,333,202	17,350,976	6,749,113
Auxiliary enterprises	10,289,394	9,814,186	8,717,758	8,085,766	8,001,990
Depreciation/amortization	5,921,880	5,965,538	5,840,942	3,838,161	2,499,087
Total Operating Expenses	58,286,730	61,467,233	63,669,253	67,617,737	59,104,240
Interest on capital related debt	259,997	308,649	511,998	552,601	668,295
Other non-operating expenses	15,352	4,850	373	19,279	3,559
Total Non-Operating Expenses	275,349	313,499	512,371	571,880	671,854
Total European	¢ 50 562 070	¢ 61 700 722	¢ 64 191 634	¢ 60 100 617	¢
Total Expenses	\$ 58,562,079	\$ 61,780,732	\$ 64,181,624	\$ 68,189,617	\$ 59,776,094
Change in net position	\$ 11,004,491	\$ 3,267,497	\$ (4,628,976)	\$ 7,052,282	\$ 7,190,941
Instruction	29.96%	28.06%	23.77%	24.50%	32.28%
Public service	0.60%	0.62%	0.57%	0.67%	3.67%
Academic support	6.13%	5.85%	4.93%	3.33%	4.43%
Student services	6.56%	6.64%	4.79%	6.78%	7.90%
Institutional support	15.24%	13.63%	22.63%	15.39%	16.50%
Operation and maintenance of plant	8.12%	7.15%	6.84%	5.56%	5.23%
Scholarships and fellowships (net of	5.24%	12.01%	12.98%	25.45%	11.29%
discounts)					
Auxiliary enterprises	17.57%	15.89%	13.58%	11.86%	13.39%
Depreciation	10.11%	9.66%	9.10%	5.63%	4.18%
Total Operating Expenses	99.53%	99.49%	99.20%	99.16%	98.88%
Interest on capital related debt	0.44%	0.50%	0.80%	0.81%	1.12%
Other non-operating expenses	0.03%	0.01%	0.00%	0.03%	0.01%
Total Non-Operating Expenses	0.47%	0.51%	0.80%	0.84%	1.12%
Total Expenses	100.00%	100.00%	100.00%	100.00%	100.00%

	2020	2019	2018	2017	2016
Instruction	\$ 19,388,245	\$ 20,462,044	\$ 19,801,849	\$ 19,545,759	\$ 20,148,443
Public service	1,362,008	346,517	351,097	331,537	289,941
Academic support	3,064,442	3,198,198	3,321,324	3,123,899	3,588,737
Student services	4,870,434	4,900,914	4,752,342	4,540,335	4,550,759
Institutional support	7,700,104	7,324,796	7,388,738	7,899,625	8,221,330
Operation and maintenance of plant	3,662,680	4,108,475	4,189,188	4,013,560	3,774,689
Scholarships and fellowships	7,120,406	7,874,880	8,330,076	9,879,276	11,467,584
Auxiliary enterprises	8,884,866	10,542,824	10,132,772	8,904,115	9,833,242
Depreciation/amortization	2,377,550	2,415,665	2,059,675	2,081,025	2,120,128
Total Operating Expenses	58,430,735	61,174,313	60,327,061	60,319,131	63,994,853
Interest on capital related debt	744,800	795,413	833,854	924,665	1,028,332
Other non-operating expenses	141,591				
Total Non-Operating Expenses	886,391	795,413	833,854	924,665	1,028,332
Total Expenses	\$ 59,317,126	\$ 61,969,726	\$ 61,160,915	\$ 61,243,796	\$ 65,023,185
Change in net position	\$ 352,300	\$ (1,341,189)	\$ 899,140	\$ 2,730,653	\$ 335,926
Instruction	32.69%	33.02%	32.38%	31.91%	30.99%
Public service	2.30%	0.56%	0.57%	0.54%	0.45%
Academic support	5.17%	5.16%	5.43%	5.10%	5.52%
Student services	8.21%	7.91%	7.77%	7.41%	7.00%
Institutional support	12.98%	11.82%	12.08%	12.90%	12.64%
Operation and maintenance of plant	6.17%	6.63%	6.85%	6.55%	5.81%
Scholarships and fellowships (net of discounts)	12.00%	12.71%	13.62%	16.13%	17.64%
Auxiliary enterprises	14.98%	17.01%	16.57%	14.54%	15.12%
Depreciation	4.01%	3.90%	3.37%	3.40%	3.26%
Total Operating Expenses	98.51%	98.72%	98.64%	98.49%	98.42%
Interest on capital related debt	1.26%	1.28%	1.36%	1.51%	1.58%
Other non-operating expenses	0.24%	0.00%	0.00%	0.00%	0.00%
Total Non-Operating Expenses	1.49%	1.28%	1.36%	1.51%	1.58%
Total Expenses	100.00%	100.00%	100.00%	100.00%	100.00%

Source: Navarro College District's financial statements

Resident Students ¹

Fiscal									١	/ehicle		
Year		Tuit	ion ²		Ma	triculation	E	Building	Reg	gistration	Ted	chnology
(Fall)	In-Di	strict	Out-of	-District		Fee		Use Fee		Fee		Fee
2025	\$	540	\$	1,224	\$	30	\$	396	\$	19	\$	228
2024		540		1,224		30		396		19		228
2023		540		1,224		30		396		19		228
2022		540		1,224		30		372		19		168
2021		540		1,224		30		372		19		168
2020		540		1,224		30		372		19		168
2019		540		1,224		17		372		19		156
2018		504		1,116		14		336		16		108
2017		504		1,092		14		336		16		96
2016		480		1,020		14		312		15		72

Note: Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.

¹ Based on twelve semester credit hour load.

² General Services Fee and Athletic Fee now included in Tuition.

Resident Students ¹

Fiscal							Semester
Year		Total	Cost		Increase from	n Prior Year	Credit
(Fall)	In-	District	Out-	of-District	In-District	Out-of-District	Hours
2025	\$	1,213	\$	1,897	0.00%	0.00%	8,979
2024		1,213		1,897	0.00%	0.00%	8,714
2023		1,213		1,897	7.44%	4.63%	9,198
2022		1,129		1,813	0.00%	0.00%	8,647
2021		1,129		1,813	0.00%	0.00%	8,560
2020		1,129		1,813	2.26%	1.40%	10,727
2019		1,104		1,788	12.88%	12.45%	13,200
2018		978		1,590	1.24%	2.32%	13,620
2017		966		1,554	8.17%	8.44%	13,477
2016		893		1,433	7.20%	5.29%	14,088

Note: Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.

¹ Based on twelve semester credit hour load.

² General Services Fee and Athletic Fee now included in Tuition.

Non-Resident Students ¹

Fiscal Year (Fall)	Tuition ²	Out-of-District Fee	Matriculation Fee	Building Use Fee	Vehicle Registration Fee
2025	\$ 1,392	\$ 576	\$ 30	\$ 396	\$ 19
2024	1,392	576	30	396	19
2023	1,392	576	30	396	19
2022	1,392	576	30	372	19
2021	1,392	576	30	372	19
2020	1,392	576	30	372	19
2019	1,356	576	17	372	19
2018	1,248	528	14	336	16
2017	1,188	516	14	336	16
2016	1,140	480	14	312	15

Note: Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.

¹ Based on twelve semester credit hour load.

² General Services Fee and Athletic Fee now included in Tuition.

Non-Resident Students ¹

Fiscal Year (Fall)	nology ee	Tot	tal Cost	Increase from Prior Year	Semester Credit Hours
2025	\$ 228	\$	2,641	0.00%	1,750
2024	228		2,641	0.00%	1,831
2023	228		2,641	3.29%	2,165
2022	168		2,557	0.00%	2,200
2021	168		2,557	0.00%	2,120
2020	168		2,557	2.44%	2,357
2019	156		2,496	10.93%	2,101
2018	108		2,250	3.88%	2,463
2017	96		2,166	6.54%	3,123
2016	72		2,033	4.96%	3,519

Note: Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.

¹ Based on twelve semester credit hour load.

² General Services Fee and Athletic Fee now included in Tuition.

NAVARRO COLLEGE DISTRICT ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS (UNAUDITED)

						Ratio of	
	Ass	sessed Valuation	Le	ss: Abatement	Net Taxable	Taxable Value to	
Fiscal Year		of Property	an	d Exemptions	 Assessed Value	Assessed Value	
2025	\$	7,883,072,078	\$	208,861,060	\$ 7,674,211,018	97.35%	
2024		7,204,613,343		246,407,230	6,958,206,113	96.58%	
2023		5,888,012,397		395,886,989	5,492,125,408	93.28%	
2022		4,648,678,986		189,882,175	4,458,796,811	95.92%	
2021		4,507,970,668		264,188,835	4,243,781,833	94.14%	
2020		4,243,050,975		226,852,287	4,016,198,688	94.65%	
2019		3,648,741,269		197,099,255	3,451,642,014	94.60%	
2018		3,423,751,510		190,745,064	3,233,006,446	94.43%	
2017		3,232,166,233		186,096,906	3,046,069,327	94.24%	
2016		3,175,167,202		181,024,673	2,994,142,529	94.30%	

Source: Navarro County Tax Assessor - Collector

Notes: Property is assessed at full market value.

Assessed value of taxable property by class of real and personal property is not available from the Navarro County Tax Assessor-Collector.

(1) per \$100 taxable assessed valuation

			Direc	t Rates (1)	
Fiscal Year	Estimated Actual Value	aintenance Operations	Dek	ot Service	Total
2025	\$ 7,883,072,078	\$ 0.09680	\$	-	\$ 0.09680
2024	7,204,613,343	0.09600		-	0.09600
2023	5,888,012,397	0.10720		-	0.10720
2022	4,648,678,986	0.11640		-	0.11640
2021	4,507,970,668	0.11640		-	0.11640
2020	4,243,050,975	0.11640		-	0.11640
2019	3,648,741,269	0.12180		-	0.12180
2018	3,423,751,510	0.12180		-	0.12180
2017	3,232,166,233	0.11830		-	0.11830
2016	3,175,167,202	0.11830		-	0.11830

Source: Navarro County Tax Assessor - Collector

Notes: Property is assessed at full market value.

Assessed value of taxable property by class of real and personal property is not available from the Navarro County Tax Assessor-Collector.

(1) per \$100 taxable assessed valuation

NAVARRO COLLEGE DISTRICT DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN FISCAL YEARS (UNAUDITED)

	2025	2024	2023	2022	2021
Navarro College District	\$ 0.0968	\$ 0.9600	\$ 0.1072	\$ 0.1164	\$ 0.1164
County:					
Navarro County	0.4399	0.4329	0.5173	0.6045	0.6045
Cities:					
Barry	0.2630	0.2569	0.3517	0.3938	0.3871
Blooming Grove	0.3036	0.3053	0.3776	0.4175	0.4175
Corsicana	0.4948	0.4526	0.5288	0.6120	0.6120
Dawson	0.3057	0.3107	0.3726	0.4271	0.4190
Emhouse	0.1353	0.1418	0.2060	0.2296	0.2350
Frost	0.3694	0.3948	0.4351	0.4860	0.4901
Goodlow	0.0604	0.0624	0.0707	0.0839	0.0862
Kerens	0.5601	0.5672	0.6208	0.6805	0.6805
Rice	0.4105	0.4076	0.5003	0.5500	0.5500
Richland	0.2054	0.2064	0.2550	0.2732	0.2760
School Districts:					
Blooming Grove	0.7408	0.7431	0.9243	0.9601	0.9587
Corsicana	0.8620	0.8643	1.6200	1.2443	1.2666
Dawson	0.9879	0.9902	1.0988	1.1756	1.1939
Frost	0.9992	1.0015	1.1869	1.2367	1.2326
Kerens	0.9892	0.9862	1.1746	1.1920	1.2291
Mildred	1.0042	1.0042	1.0544	1.1114	1.2242
Rice	1.1673	1.1673	1.3528	1.4168	1.4263

Source: Navarro County Appraisal District

Note: Overlapping rates are those of other governments that apply to property owners within the Navarro College District. Not all overlapping rates apply to all District property owners; for example, although the Navarro County tax rate applies to all District property owners, the City of Barry, Texas rate applies only to a small portion of District property owners whose property is located within the City's geographic boundaries.

NAVARRO COLLEGE DISTRICT DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN FISCAL YEARS (UNAUDITED)

	2020	2019	2018	2017	2016
Navarro College District	\$ 0.1164	\$ 0.1218	\$ 0.1218	\$ 0.1183	\$ 0.1183
County:					
Navarro County	0.6270	0.6270	0.6270	0.6270	0.6270
Cities:					
Barry	0.4053	0.4034	0.4034	0.3851	0.3851
Blooming Grove	0.4550	0.4230	0.4801	0.4801	0.4512
Corsicana	0.6272	0.6272	0.6272	0.6272	0.6272
Dawson	0.4324	0.4308	0.4324	0.4234	0.4000
Emhouse	0.2524	0.2943	0.2943	0.2943	0.2943
Frost	0.5394	0.5504	0.5690	0.5690	0.5611
Goodlow	0.0897	0.0897	0.0897	0.0897	0.0897
Kerens	0.6805	0.6922	0.6735	0.6839	0.6803
Rice	0.5728	0.5990	0.5990	0.5990	0.5844
Richland	0.2800	0.2341	0.2359	0.2330	0.2330
School Districts:					
Blooming Grove	1.0762	1.1300	1.1300	1.1300	1.1300
Corsicana	1.2831	1.3279	1.3703	1.3703	1.3703
Dawson	1.3894	1.4654	1.2922	1.2922	1.2922
Frost	1.2130	1.5925	1.1743	1.2208	1.2308
Kerens	1.5400	1.4400	1.4400	1.1100	1.1100
Mildred	1.3300	1.3928	1.2812	1.2812	1.2812
Rice	1.5249	1.6265	1.6265	1.3365	1.3365

Source: Navarro County Appraisal District

Note: Overlapping rates are those of other governments that apply to property owners within the Navarro College District. Not all overlapping rates apply to all District property owners; for example, although the Navarro County tax rate applies to all District property owners, the City of Barry, Texas rate applies only to a small portion of District property owners whose property is located within the City's geographic boundaries.

2023 2022 - \$ \$.57,699,030 24,843,500 84,783,440 69,952,	- \$
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Business								
	2020		2019		2018	2017		2016
Bitcoin	\$	-	\$ -	\$	-	\$ -	\$	-
Wind Energy		-	-		-	-		-
Solar Energy		-	-		-	-		-
Glass Manufacturer	69,082,	510	70,065,430		67,057,775	53,276,715		47,069,805
Electric Utility	102,730,	190	74,965,750		62,045,430	52,248,010		48,107,140
Electric Company	43,575,0	030	49,214,430		44,001,370	47,606,870		65,033,230
Energy Services	45,472,	170	51,807,050		46,053,410	46,116,150		51,736,240
Electric Company		-	-		42,704,910	44,756,720		48,825,700
Oil Distribution	158,640,	260	148,696,190		43,662,200	44,330,040		44,743,340
Foam Manufacturer	52,073,	380	48,548,330		41,620,920	37,706,553		27,569,810
Candy Manufacturer	46,424,	360	42,771,170		36,695,360	35,939,480		35,933,935
RR Company		-	-		38,078,610	35,828,790		33,922,684
Pipeline company	48,680,	760	47,859,090		30,305,330	28,550,040		-
Retail Distribution		-	46,146,090		-	-		33,680,970
Pipeline company	52,491,	240	51,552,560		-	-		-
Pipeline company	58,766,0	570	-		-	-		-
Solar Energy		-	-		-	-		-
Metal Manufacturer		<u>-</u>	-		-			-
	\$ 677,937,0	070	\$ 631,626,090	\$	452,225,315	\$ 426,359,368	\$	436,622,854
	\$ 4.016.109	588	\$ 3,451,642,014	¢ 2	233 006 446	\$ 3,046,069,227	ć	2,994,142,529
	Wind Energy Solar Energy Glass Manufacturer Electric Utility Electric Company Energy Services Electric Company Oil Distribution Foam Manufacturer Candy Manufacturer RR Company Pipeline company Retail Distribution Pipeline company Pipeline company Solar Energy	Wind Energy Solar Energy Glass Manufacturer Electric Utility Electric Company Energy Services Electric Company Oil Distribution Foam Manufacturer Candy Manufacturer RR Company Pipeline company Solar Energy Metal Manufacturer \$ 677,937,0	Wind Energy Solar Energy Glass Manufacturer Electric Utility Electric Company Energy Services Oil Distribution Foam Manufacturer Electric Company Oil Distribution Foam Manufacturer Pipeline company Pipeline company Solar Energy For Solar Energy Solar Energy For	Wind Energy - - Solar Energy - - Glass Manufacturer 69,082,510 70,065,430 Electric Utility 102,730,190 74,965,750 Electric Company 43,575,030 49,214,430 Energy Services 45,472,170 51,807,050 Electric Company - - Oil Distribution 158,640,260 148,696,190 Foam Manufacturer 52,073,880 48,548,330 Candy Manufacturer 46,424,360 42,771,170 RR Company - - Pipeline company 48,680,760 47,859,090 Retail Distribution - 46,146,090 Pipeline company 52,491,240 51,552,560 Pipeline company 58,766,670 - Solar Energy - - Metal Manufacturer - \$677,937,070 \$631,626,090	Wind Energy - - Solar Energy - - Glass Manufacturer 69,082,510 70,065,430 Electric Utility 102,730,190 74,965,750 Electric Company 43,575,030 49,214,430 Energy Services 45,472,170 51,807,050 Electric Company - - Oil Distribution 158,640,260 148,696,190 Foam Manufacturer 52,073,880 48,548,330 Candy Manufacturer 46,424,360 42,771,170 RR Company - - Pipeline company 48,680,760 47,859,090 Retail Distribution - 46,146,090 Pipeline company 52,491,240 51,552,560 Pipeline company 58,766,670 - Solar Energy - - Metal Manufacturer \$677,937,070 \$631,626,090 \$	Wind Energy - - - Solar Energy - - - - Glass Manufacturer 69,082,510 70,065,430 67,057,775 Electric Utility 102,730,190 74,965,750 62,045,430 Electric Company 43,575,030 49,214,430 44,001,370 Energy Services 45,472,170 51,807,050 46,053,410 Electric Company - - 42,704,910 Oil Distribution 158,640,260 148,696,190 43,662,200 Foam Manufacturer 52,073,880 48,548,330 41,620,920 Candy Manufacturer 46,424,360 42,771,170 36,695,360 RR Company - - 38,078,610 Pipeline company 48,680,760 47,859,090 30,305,330 Retail Distribution - 46,146,090 - Pipeline company 52,491,240 51,552,560 - Pipeline company 58,766,670 - - Solar Energy - - -	Wind Energy - <th< td=""><td>Wind Energy - <th< td=""></th<></td></th<>	Wind Energy - <th< td=""></th<>

	Type of		Taxable As	sessed Value		
Taxpayer	Business	2025	2024	2023	2022	2021
Riot Platforms Inc	Bitcoin	7.37%				
Limestone Wind LLC	Wind Energy	2.11%	2.03%	4.69%	_	_
Fence Post Solar Project LLC	Solar Energy	3.96%	0.44%	2.27%	-	-
Guardian Industry - Abated	Glass Manufacturer	1.43%	1.18%	1.54%	1.57%	1.54%
Oncor Electric Delivery	Electric Utility	1.43%	1.72%	2.08%	2.46%	2.44%
Energy Transfer Fuel LP	•	1.84%	1.72%	2.08% 1.26%	2.46% 1.54%	2.44%
07	Electric Company	1.25%	1.25%	1.25%	1.54%	-
Championx LLC (formerly Nalco Company)	Energy Services	-	-	-	-	-
Lone Star Transmission	Electric Company	-	-	-	-	-
Seaway Crude Pipeline LP	Oil Distribution	2.69%	1.92%	2.56%	3.90%	3.66%
Pactiv-Foam - Abated	Foam Manufacturer	1.50%	1.36%	1.68%	1.41%	1.26%
Russell Stover Candies-Abated	Candy Manufacturer	-	0.89%	-	-	1.21%
Union Pacific	RR Company	-	-	-	-	1.06%
Permian Express Partners						
(formerly Sunoco Pipeline LP)	Pipeline company	0.91%	0.91%	1.18%	-	1.20%
True Value Co Non-Abated	Retail Distribution	-	-	-	-	1.02%
Burlington Northern Santa Fe	Rail Road	-	-	-	-	-
Magellan Pipeline Co, LP	Pipeline company	-	-	-	-	1.11%
Grand Prix Pipeline LLC	Pipeline company	2.05%	1.89%	1.54%	1.40%	1.22%
Briar Creek Solar LLC-Abated	Solar Energy	-	-	1.61%	0.27%	-
Audubon Metals Texas LLC-Abated	Metal Manufacturer	-	-	-	0.91%	-
HD USA 5147	Manufacturer	-	-	-	-	-
Corsicana Technologies Inc.	Manufacturer	-	-	-	-	-
National Industrial Portfolio Borrower	Real Estate Investment	-	-	-	-	-
Guardian Industry	Glass Manufacturer	-	-	-	-	-
Home Depot	Retail Distribution	-	-	-	-	-
Kohl's Distribution	Retail Distribution	-	-	-	-	-
Total		25.10%	13.59%	20.42%	13.46%	15.71%

	Type of	Taxable Assessed Value									
Taxpayer	Business	2020	2019	2018	2017	2016					
Riot Platforms Inc	Bitcoin	_	_	_	_	_					
imestone Wind LLC	Wind Energy	_	_	_	_	_					
Fence Post Solar Project LLC	Solar Energy	_	_	_	_	_					
Guardian Industry - Abated	Glass Manufacturer	1.72%	2.03%	2.07%	1.75%	1.57%					
Oncor Electric Delivery	Electric Utility	2.56%	2.17%	1.92%	1.72%	1.61%					
nergy Transfer Fuel LP	Electric Company	1.08%	1.43%	1.36%	1.56%	2.17%					
Championx LLC (formerly Nalco Company)	Energy Services	1.13%	1.50%	1.42%	1.51%	1.73%					
one Star Transmission	Electric Company	_	-	1.32%	1.47%	1.63%					
Seaway Crude Pipeline LP	Oil Distribution	3.95%	4.31%	1.35%	1.46%	1.49%					
Pactiv-Foam - Abated	Foam Manufacturer	1.30%	1.41%	1.29%	1.24%	0.92%					
ussell Stover Candies-Abated	Candy Manufacturer	1.16%	1.24%	1.14%	1.18%	1.20%					
Inion Pacific	RR Company	-	-	1.18%	1.18%	1.13%					
ermian Express Partners											
(formerly Sunoco Pipeline LP)	Pipeline company	1.21%	1.39%	0.94%	0.94%	-					
rue Value Co Non-Abated	Retail Distribution	-	1.34%	-	-	1.12%					
Burlington Northern Santa Fe	Rail Road	-	-	-	-	-					
Magellan Pipeline Co, LP	Pipeline company	1.31%	1.49%	-	-	-					
Grand Prix Pipeline LLC	Pipeline company	1.46%	-	-	-	-					
riar Creek Solar LLC-Abated	Solar Energy	-	-	-	-	-					
udubon Metals Texas LLC-Abated	Metal Manufacturer	-	-	-	-	-					
ID USA 5147	Manufacturer	-	-	-	-	-					
Corsicana Technologies Inc.	Manufacturer	-	-	-	-	-					
lational Industrial Portfolio Borrower	Real Estate Investment	-	-	-	-	-					
iuardian Industry	Glass Manufacturer	-	-	-	-	-					
Iome Depot	Retail Distribution	-	-	-	-	-					
ohl's Distribution	Retail Distribution										
Total Total		16.88%	18.30%	13.99%	14.00%	14.58%					



Fiscal	Original	Cu	mulative Levy	Total Adjusted	Collection Year of		ollections Subsequent	Total Colle To Da	
Year	Levy	Ad	justments	 Tax Levy	Amount	Percent	 Years	Amount	Percent
2025	\$ 7,561,010	\$	(27,200)	\$ 7,533,810	\$ 7,561,010	100.36%	\$ -	\$ 7,561,010	100.36%
2024	6,687,045		111,362	6,798,407	6,578,813	96.77%	-	6,578,813	96.77%
2023	5,958,803		(84,054)	5,874,749	6,298,673	107.22%	(643,517)	5,655,156	96.26%
2022	5,195,739		97,663	5,293,403	5,170,259	97.67%	52,613	5,222,872	98.67%
2021	4,947,222		101,108	5,048,279	4,926,476	97.59%	84,109	5,010,585	99.25%
2020	4,680,613		(27,080)	4,654,946	4,510,539	96.90%	115,954	4,626,493	99.39%
2019	4,211,190		(9,919)	4,200,354	4,081,123	97.16%	97,531	4,178,654	99.48%
2018	3,942,804		(25,063)	3,917,499	3,810,491	97.27%	89,102	3,899,593	99.54%
2017	3,608,756		(12,962)	3,595,489	3,501,564	97.39%	78,885	3,580,449	99.58%
2016	3,546,947		(12,494)	3,534,360	3,432,700	97.12%	90,716	3,523,416	99.69%

Source: Navarro County Tax Assessor-Collector

Note: Property tax only - does not include penalties and interest.

	 2025	 2024	 2023		2022 (2)	 2021 (1)
General Bonded Debt						
General obligation bonds	\$ 	\$ 	\$ -	\$	-	\$
Other Debt						
Revenue bonds	5,710,000	7,685,000	9,615,000		11,490,000	13,518,162
Leases payable	11,803	132,019	270,261		407,066	499,152
SBITA payable	1,446,776	2,971,039	4,340,015		4,790,812	-
Loans payable	450,000	525,000	600,000		675,000	750,000
Notes payable	 1,185,000	1,455,000	1,710,000		2,166,468	2,630,795
Total Other Debt	8,803,579	12,768,058	16,535,276	_	19,529,346	17,398,109
Total Outstanding Debt	\$ 8,803,579	\$ 12,768,058	\$ 16,535,276	\$	19,529,346	\$ 17,398,109
Total Outstanding Debt Ratios						
Per capita	\$ 156	\$ 229	\$ 303	\$	364	\$ 331
Per student	1,993	2,859	1,687		1,630	1,570
As a percentage of taxable						
assessed value	0.11%	0.18%	0.30%		0.44%	0.41%
As a percentage of personal income	0.32%	0.57%	0.66%		0.80%	0.83%

Note: Navarro College District does not have any general obligation debt. Per student ratio is calculated based on debt per full-time student equivalent.

⁽¹⁾ FY 2011 and FY 2010 were restated to properly report total outstanding debt.

⁽²⁾ FY 2013 and FY 2012 were restated for implementation of GASBS No. 65

	 2020	 2019	_	2018	 2017	_	2016
General Bonded Debt							
General obligation bonds	\$ -	\$ 	\$	-	\$ -	\$	-
Other Debt							
Revenue bonds	15,234,478	16,895,796		18,502,111	20,063,427		22,689,743
Leases payable	3,259,621	3,784,979		2,855,000	3,060,000		3,260,000
SBITA payable	-	-		-	-		-
Loans payable	825,000	900,000		975,000	1,050,000		1,125,000
Notes payable	-	-		-	-		-
Total Other Debt	19,319,099	21,580,775		22,332,111	24,173,427		27,074,743
Total Outstanding Debt	\$ 19,319,099	\$ 21,580,775	\$	22,332,111	\$ 24,173,427	\$	27,074,743
Total Outstanding Debt Ratios							
Per capita	\$ 386	\$ 435	\$	459	\$ 498	\$	561
Per student	1,549	1,591		1,574	1,680		1,804
As a percentage of taxable							
assessed value	0.48%	0.63%		0.69%	0.79%		0.90%
As a percentage of personal income	0.97%	1.15%		1.24%	1.41%		1.57%

Note: Navarro College District does not have any general obligation debt. Per student ratio is calculated based on debt per full-time student equivalent.

⁽¹⁾ FY 2011 and FY 2010 were restated to properly report total outstanding debt.

⁽²⁾ FY 2013 and FY 2012 were restated for implementation of GASBS No. 65

NAVARRO COLLEGE DISTRICT LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (UNAUDITED)

	2025	 2024	2023	2022	2021
Taxable Assessed Value	\$ 7,674,211,018	\$ 6,958,206,113	\$ 5,492,125,408	\$ 4,458,796,811	\$ 4,243,781,833
General Obligation Bonds					
Statutory tax levy limit for debt service	\$ 38,371,055	\$ 34,791,031	\$ 27,460,627	\$ 22,293,984	\$ 21,218,909
Current year debt service requirements		<u>-</u>			
Excess of statutory limit for debt service over current requirements	\$ 38,371,055	\$ 34,791,031	\$ 27,460,627	\$ 22,293,984	\$ 21,218,909
Net current requirements as a percentage of statutory limit	0.00%	0.00%	0.00%	0.00%	0.00%

Note: Texas Education Code Section 130.122 limits the debt service tax levy of community colleges to \$0.50 per hundred dollars assessed valuation.

NAVARRO COLLEGE DISTRICT LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (UNAUDITED)

		2020	2019	2018	2017	2016
Taxable Assessed Value	\$ 4	4,016,198,688	\$ 3,451,642,014	\$ 3,233,006,446	\$ 3,046,069,327	\$ 2,994,142,529
General Obligation Bonds						
Statutory tax levy limit for debt service	\$	20,080,993	\$ 17,258,210	\$ 16,165,032	\$ 15,230,347	\$ 14,970,713
Current year debt service requirements		<u>-</u> _	<u>-</u>			 <u>-</u> _
Excess of statutory limit for debt service over current requirements	\$	20,080,993	\$ 17,258,210	\$ 16,165,032	\$ 15,230,347	\$ 14,970,713
Net current requirements as a percentage of statutory limit		0.00%	0.00%	0.00%	0.00%	0.00%

Note: Texas Education Code Section 130.122 limits the debt service tax levy of community colleges to \$0.50 per hundred dollars assessed valuation.

				Pledged	Reve	nues		
				Out of			Pledged	Less
Fiscal	•	Tuition	Building	District		Other	Auxiliary	Auxiliary
Year	Ple	edged (1)	 Fee	 Fee		Fees	 Revenue	Expenses
2025	\$	221,235	\$ 3,614,079	\$ 4,402,379	\$	4,811,960	\$ 5,206,373	\$ 10,289,394
2024		212,640	3,333,915	4,216,881		3,744,313	5,476,276	9,814,186
2023		208,170	3,310,811	4,292,349		3,242,368	6,416,657	8,717,758
2022		214,268	3,363,556	4,416,312		3,315,698	5,998,380	8,085,766
2021		234,098	3,632,775	4,710,957		3,549,798	5,312,328	8,001,990
2020		266,580	4,098,329	5,189,721		3,397,648	5,082,945	8,884,866
2019		288,428	4,082,169	5,300,687		3,015,864	5,671,011	10,542,824
2018		304,845	4,271,589	5,414,730		2,707,238	6,043,317	10,132,772
2017		316,995	3,961,300	5,026,019		2,824,645	8,818,670	8,904,115
2016		325,635	3,942,353	4,997,878		2,614,210	8,876,011	9,833,242

Notes:

(1) Calculated at \$15.00 per semester headcount (\$7.50 per summer semester).

		Pled	ged Revenues	<u> </u>		 Deb	t Serv	ice Requirem	ents		
Fiscal Year	 Net Available		Interest Income		Total	 Principal		Interest		Total	Coverage Ratio
2025	\$ 7,966,632	\$	379,504	\$	8,346,136	\$ 2,020,000	\$	130,548	\$	2,150,548	3.88
2024	7,169,839		215,557		7,385,396	1,975,000		179,513		2,154,513	3.43
2023	8,752,597		156,542		8,909,139	1,930,000		227,293		2,157,293	4.13
2022	9,222,448		95,256		9,317,704	1,875,000		273,581		2,148,581	4.34
2021	9,437,966		78,407		9,516,373	1,710,000		533,691		2,243,691	4.24
2020	9,150,357		235,077		9,385,434	1,650,000		590,062		2,240,062	4.19
2019	7,815,335		153,046		7,968,381	1,595,000		644,484		2,239,484	3.56
2018	8,608,947		123,628		8,732,575	1,540,000		696,976		2,236,976	3.90
2017	12,043,514		102,303		12,145,817	1,495,000		740,656		2,235,656	5.43
2016	10,922,845		93,031		11,015,876	2,560,000		843,632		3,403,632	3.24

Notes:

⁽¹⁾ Calculated at \$15.00 per semester headcount (\$7.50 per summer semester).



					Na	varro County	
			N	lavarro County		Personal	Navarro County
	Calendar	Navarro County		Personal		Income	Unemployment
_	Year	Population		Income		Per Capita	Rate
	2024	56,533	\$	2,764,379,263	\$	48,899	4.1%
	2023	55,635		2,252,054,747		44,577	4.0%
	2022	54,636		2,507,118,046		45,130	3.9%
	2021	53,616		2,444,624,000		45,616	5.1%
	2020	52,624		2,100,760,031		41,461	6.2%
	2019	50,113		1,987,095,000		39,652	3.3%
	2018	49,565		1,879,580,000		37,922	3.7%
	2017	48,701		1,799,965,000		35,446	3.9%
	2016	48,523		1,719,814,000		36,960	4.2%
	2015	48,255		1,729,595,000		35,792	4.2%

Source: Texas Workforce Commission

	2	025	2024			
		Percentage		Percentage		
	Number of	of Total	Number of	of Total		
Employer	Employees	Employment	Employees	Employment		
Navarra Callaga (includes part time)	341	1 260/	325	1 200/		
Navarro College (includes part time)		1.36%		1.29%		
Watkins Construction	719	2.86%	900	3.58%		
Russell Stover Candies (seasonal)	936	3.73%	1,039	4.14%		
Corsicana ISD	886	3.53%	900	3.58%		
Navarro Regional Hospital (Includes Contract Employees	356	1.42%	356	1.42%		
Walmart Super Center	350	1.39%	350	1.39%		
Collin Street Bakery (seasonal)	131	0.52%	116	0.46%		
Navarro County	200	0.80%	300	1.19%		
Guardian Industries, Corp.	305	1.21%	305	1.21%		
Corsicana Bedding (Corsicana Mattress Company)	260	1.04%	260	1.04%		
City of Corsicana (includes part time)	275	1.10%	276	1.10%		
Kohl's Distribution Center	187	0.74%	200	0.80%		
Pactiv	515	2.05%	525	2.09%		
Oil City Iron Works	253	1.01%	200	0.80%		
Heritage Oaks/Heritage Oaks West	200	0.80%	191	0.76%		
NALCO Champion	-	0.00%	-	0.00%		
Morgan Corp.	170	0.68%	170	0.68%		
Angels at Home	14	0.06%	10	0.04%		
Tru-Serve Distribution Center	160	0.64%	151	0.60%		
Fremco CPG and Nudura	122	0.49%	122	0.49%		
Audubon Metals Texas	112	0.45%	100	0.40%		
Cresline Plastic Pipe Co.	50	0.20%	49	0.20%		
Holcim Building Development	50	0.20%	50	0.20%		
Greenbrier Rail	49	0.20%	42	0.17%		
Polyguard	80	0.32%	65	0.26%		
SCO Industries	55	0.22%	55	0.22%		
M & M Recreation	-	0.00%	-	0.00%		
Community National Bank & Trust	98	0.39%	97	0.39%		
Cargo Craft	25	0.10%	70	0.28%		
Plasson	29	0.12%	51	0.20%		
Navarro Pecan	68	0.12%	60	0.24%		
EXXON/Mobil Pipeline	-	0.27%	-	0.24%		
Enterprise Pre-Cast	241	0.96%	80	0.32%		
Enterprise Fre-Cast		0.3070	00	0.32/0		
Total	7,237	28.86%	7,415	29.54%		

	2	023	2022			
		Percentage		Percentage		
	Number of	of Total	Number of	of Total		
Employer	Employees	Employment	Employees	Employment		
Navarro College (includes part time)	265	1.06%	265	1.06%		
Watkins Construction	750	2.99%	750	2.99%		
Russell Stover Candies (seasonal)	936	3.73%	936	3.73%		
Corsicana ISD	866	3.45%	886	3.53%		
Navarro Regional Hospital (Includes Contract Employees	356	1.42%	352	1.40%		
Walmart Super Center	350	1.39%	350	1.39%		
Collin Street Bakery (seasonal)	113	0.45%	347	1.38%		
Navarro County	300	1.19%	300	1.19%		
Guardian Industries, Corp.	305	1.21%	268	1.07%		
Corsicana Bedding (Corsicana Mattress Company)	260	1.04%	220	0.88%		
City of Corsicana (includes part time)	252	1.00%	275	1.10%		
Kohl's Distribution Center	187	0.74%	200	0.80%		
Pactiv	525	2.09%	520	2.07%		
Oil City Iron Works	253	1.01%	229	0.91%		
Heritage Oaks/Heritage Oaks West	191	0.76%	191	0.76%		
NALCO Champion	-	0.00%	-	0.00%		
Morgan Corp.	170	0.68%	157	0.63%		
Angels at Home	-	0.00%	-	0.00%		
Tru-Serve Distribution Center	151	0.60%	151	0.60%		
Tremco CPG and Nudura	122	0.49%	109	0.43%		
Audubon Metals Texas	100	0.40%	90	0.36%		
Cresline Plastic Pipe Co.	49	0.20%	47	0.19%		
Holcim Building Development	50	0.20%	46	0.18%		
Greenbrier Rail	30	0.12%	26	0.10%		
Polyguard	81	0.32%	53	0.21%		
ISCO Industries	55	0.22%	-	0.00%		
M & M Recreation	50	0.20%	-	0.00%		
Community National Bank & Trust	97	0.39%	98	0.39%		
Cargo Craft	-	0.00%	-	0.00%		
Plasson	-	0.00%	60	0.24%		
Navarro Pecan	60	0.24%	60	0.24%		
EXXON/Mobil Pipeline	-	0.00%	-	0.00%		
Enterprise Pre-Cast	80	0.32%	80	0.32%		
Total	7,004	27.91%	7,066	28.15%		
i Ottal	7,004	21.31/0	7,000	20.13/0		

	2	2021	2020			
	•	Percentage		Percentage		
	Number of	of Total	Number of	of Total		
Employer	Employees	Employment	Employees	Employment		
Navarro College (includes part time)	740	3.11%	872	3.75%		
Watkins Construction	685	2.88%	500	2.15%		
Russell Stover Candies (seasonal)	936	3.93%	650	2.79%		
Corsicana ISD	886	3.72%	886	3.81%		
Navarro Regional Hospital (Includes Contract Employees	365	1.53%	365	1.57%		
Walmart Super Center	350	1.47%	350	1.50%		
Collin Street Bakery (seasonal)	347	1.46%	347	1.49%		
Navarro County	300	1.26%	300	1.29%		
Guardian Industries, Corp.	268	1.13%	325	1.40%		
Corsicana Bedding (Corsicana Mattress Company)	350	1.47%	367	1.58%		
City of Corsicana (includes part time)	275	1.15%	275	1.18%		
Kohl's Distribution Center	200	0.84%	200	0.86%		
Pactiv	533	2.24%	400	1.72%		
Oil City Iron Works	215	0.90%	215	0.92%		
Heritage Oaks/Heritage Oaks West	191	0.80%	191	0.82%		
NALCO Champion	120	0.50%	120	0.52%		
Morgan Corp.	150	0.63%	150	0.64%		
Angels at Home		0.00%		0.00%		
Tru-Serve Distribution Center	145	0.61%	145	0.62%		
Tremco CPG and Nudura	-	0.00%	-	0.00%		
Audubon Metals Texas	-	0.00%	-	0.00%		
Cresline Plastic Pipe Co.	-	0.00%	-	0.00%		
Holcim Building Development	-	0.00%	-	0.00%		
Greenbrier Rail	-	0.00%	-	0.00%		
Polyguard	52	0.22%	125	0.54%		
ISCO Industries	-	0.00%	-	0.00%		
M & M Recreation	-	0.00%	-	0.00%		
Community National Bank & Trust	98	0.41%	98	0.42%		
Cargo Craft	-	0.00%	-	0.00%		
Plasson	100	0.42%	100	0.43%		
Navarro Pecan	60	0.25%	60	0.26%		
EXXON/Mobil Pipeline	-	0.00%	-	0.00%		
Enterprise Pre-Cast	80	0.34%	80	0.34%		
Total	7,446	31.27%	7,121	30.58%		

	2	019	2018		
		Percentage		Percentage	
	Number of	of Total	Number of	of Total	
Employer	Employees	Employment	Employees	Employment	
Navarro College (includes part time)	991	4.35%	820	3.74%	
Watkins Construction	1,020	4.48%	800	3.65%	
Russell Stover Candies (seasonal)	850	3.73%	726	3.31%	
Corsicana ISD	810	3.56%	700	3.19%	
Navarro Regional Hospital (Includes Contract Employees	450	1.98%	350	1.60%	
Walmart Super Center	350	1.54%	350	1.60%	
Collin Street Bakery (seasonal)	347	1.52%	347	1.58%	
Navarro County	300	1.32%	337	1.54%	
Guardian Industries, Corp.	325	1.43%	325	1.48%	
Corsicana Bedding (Corsicana Mattress Company)	367	1.61%	314	1.43%	
City of Corsicana (includes part time)	275	1.21%	276	1.26%	
Kohl's Distribution Center	200	0.88%	200	0.91%	
Pactiv	425	1.87%	194	0.88%	
Oil City Iron Works	194	0.85%	194	0.88%	
Heritage Oaks/Heritage Oaks West	191	0.84%	191	0.87%	
NALCO Champion	150	0.66%	150	0.68%	
Morgan Corp.	150	0.66%	150	0.68%	
Angels at Home	-	0.00%	150	0.68%	
Tru-Serve Distribution Center	145	0.64%	145	0.66%	
Tremco CPG and Nudura	-	0.00%	-	0.00%	
Audubon Metals Texas	-	0.00%	-	0.00%	
Cresline Plastic Pipe Co.	-	0.00%	-	0.00%	
Holcim Building Development	-	0.00%	-	0.00%	
Greenbrier Rail	-	0.00%	-	0.00%	
Polyguard	125	0.55%	125	0.57%	
ISCO Industries	-	0.00%	-	0.00%	
M & M Recreation	-	0.00%	-	0.00%	
Community National Bank & Trust	80	0.35%	80	0.36%	
Cargo Craft	-	0.00%	75	0.34%	
Plasson	100	0.44%	70	0.32%	
Navarro Pecan	60	0.26%	60	0.27%	
EXXON/Mobil Pipeline	-	0.00%	55	0.25%	
Enterprise Pre-Cast	80	0.35%		0.00%	
Total	7,985	35.08%	7,184	32.74%	



	2	2017		2016		
	•	Percentage		Percentage		
	Number of	of Total	Number of	of Total		
Employer	Employees	Employment	Employees	Employment		
Navagas Callaga (includes most time)	1.042	4.070/	1.042	4.040/		
Navarro College (includes part time)	1,042	4.87%	1,042	4.84%		
Watkins Construction	500	2.33%	500	2.32%		
Russell Stover Candies (seasonal)	850	3.97%	850	3.95%		
Corsicana ISD	811	3.79%	811	3.77%		
Navarro Regional Hospital (Includes Contract Employees	350	1.63%	350	1.63%		
Walmart Super Center	350	1.63%	350	1.63%		
Collin Street Bakery (seasonal)	150	0.70%	150	0.70%		
Navarro County	284	1.33%	284	1.32%		
Guardian Industries, Corp.	312	1.46%	312	1.45%		
Corsicana Bedding (Corsicana Mattress Company)	257	1.20%	257	1.19%		
City of Corsicana (includes part time)	284	1.33%	284	1.32%		
Kohl's Distribution Center	200	0.93%	200	0.93%		
Pactiv	250	1.17%	-	0.00%		
Oil City Iron Works	255	1.19%	255	1.18%		
Heritage Oaks/Heritage Oaks West	72	0.34%	72	0.33%		
NALCO Champion	150	0.70%	150	0.70%		
Morgan Corp.	149	0.70%	-	0.00%		
Angels at Home	150	0.70%	-	0.00%		
Tru-Serve Distribution Center	180	0.84%	180	0.84%		
Tremco CPG and Nudura	-	0.00%	-	0.00%		
Audubon Metals Texas	-	0.00%	-	0.00%		
Cresline Plastic Pipe Co.	-	0.00%	_	0.00%		
Holcim Building Development	-	0.00%	-	0.00%		
Greenbrier Rail	-	0.00%	-	0.00%		
Polyguard	-	0.00%	-	0.00%		
ISCO Industries	-	0.00%	-	0.00%		
M & M Recreation	-	0.00%	-	0.00%		
Community National Bank & Trust	114	0.53%	-	0.00%		
Cargo Craft	<u>-</u>	0.00%	-	0.00%		
Plasson	_	0.00%	_	0.00%		
Navarro Pecan	-	0.00%	_	0.00%		
EXXON/Mobil Pipeline	_	0.00%	_	0.00%		
Enterprise Pre-Cast		0.00%	-	0.00%		
Total	6,710	31.33%	6,047	28.10%		

State Appropriation per FTSE

Fiscal Year	Ap	State propriation	FTSE*	 State ropriation er FTSE
2025	\$	14,910,231	4,418	\$ 3,375
2024		16,173,733	4,466	3,622
2023		12,715,145	9,799	1,298
2022		12,710,363	11,984	1,061
2021		13,366,926	11,082	1,206
2020		13,377,479	12,476	1,072
2019		14,083,862	13,564	1,038
2018		14,092,865	14,187	993
2017		15,302,879	14,388	1,064
2016		15,288,429	15,007	1,019

^{*}FTSE FY24 and forward is provided by THECB and reported as provided.

FTSE Calculated by institution FY23 and prior using this method:

Full-time student equivalent (FTSE) is defined as the number of full-time students plus the total hours taken by part-time students divided by 12.

Data was not reported/required prior and not available until FY24 and forward.

^{**}State of Texas new funding model implemented FY24. Funding not strictly reliant upon contact hours, it is a piece of the funding model. Two new columns added FY24 and forward.

State Funding per Funded Contact Hour Contact Hour (CH) Portion Only of State Appropriation

						CH - State	
	CH - State**	Academic	Technical	Continuing**	Total	Funding per	
Fiscal	Funding	Contact	Contact	Education	Funded	Funded	
Year	Unrestricted	Hours	Hours	Contact Hours	Contact Hours	Contact Hour	
2025	\$ 9,799,645	1,949,588	813,128	106,308	2,869,024	\$ 3.42	
2024	9,293,711	1,962,608	786,778	122,009	2,871,395	3.24	
2023	-	1,922,934	852,606	-	2,775,540	4.58	
2022	-	1,852,968	967,942	-	2,820,910	4.51	
2021	-	2,219,520	776,262	-	2,995,782	4.46	
2020	-	2,443,726	1,058,224	-	3,501,950	3.82	
2019	-	2,648,800	1,139,020	-	3,787,820	3.72	
2018	-	2,736,720	1,239,884	-	3,976,604	3.54	
2017	-	2,768,430	1,302,964	-	4,071,394	3.76	
2016	-	2,861,376	1,443,484	-	4,304,860	3.55	

NAVARRO COLLEGE DISTRICT

Original FY Allocations*

GENERAL APPROPRIATIONS ACT & PERFORMANCE OUTCOMES LAST TWO FISCAL YEARS (UNAUDITED)

Annergations Funding Florents	EV24	EV2E
Appropriations Funding Elements	FY24	FY25
State Appropriations - Non Formula	•	\$ -
State Appropriations - Base Tier	3,010,925	3,517,614
State Appropriations - Performance Tier	11,454,925	11,392,617
Total	\$ 14,465,850	\$ 14,910,231
Performance Outcomes - Count		
Original THECB Projected Count for FY Funding	FY24	FY25
15 SCHs Dual Credit	116	673
GAI Transfer	974	653
GAI Co-Enrollment	1	-
Institutional Credential leading to Licensure or Certification (ICLC)	-	-
Institutional Credential leading to Licensure or Certification (ICLC) High Demand	158	126
Occupational Skills Award	-	-
Occupational Skills Award High Demand	-	-
Certificate Level One or Two	174	126
Certificate Level One or Two High Demand	238	253
Advanced Technical Certification (ATC)	-	-
Advanced Technical Certification (ATC) High Demand	_	_
Associate Degree	674	572
Associate Degree High Demand	289	255
Bachelor's Degree	-	-
Bachelor's Degree High Demand	_	_
Certificate Credential of Value Premium		17
Associate Degree Credential of Value Premium		70
Bachelor's Degree Credential of Value Premium		-
Annual Outcomes Total	2,624	2,745
Performance Outcomes - Weighted		
Original THECB Projected Weighted Counts for FY Funding	FY24	FY25
15 SCHs Dual Credit	116	673
GAI Transfer	1,271	856
GAI Co-Enrollment	1	-
Institutional Credential leading to Licensure or Certification (ICLC)	-	-
Institutional Credential leading to Licensure or Certification (ICLC) High Demand	158	126
Occupational Skills Award	-	-
Occupational Skills Award High Demand	-	-
Certificate Level One or Two	238	171
Certificate Level One or Two High Demand	335	355
Advanced Technical Certification (ATC)	-	-
Advanced Technical Certification (ATC) High Demand	-	-
Associate Degree	889	752
Associate Degree High Demand	425	365
Bachelor's Degree	-	-
Bachelor's Degree High Demand		-
Certificate Credential of Value Premium		17
Associate Degree Credential of Value Premium		70
Bachelor's Degree Credential of Value Premium		-
Annual Weighted Outcomes Total	3,433	3,385

^{*}Original state funding allocations include the performance + base tier funding for each FY. Award amounts do not include dynamic adjustments or closeout amounts.

Credential of Value Premium added to the states FY25 funding model and forward.

All data provided in these chart is the THECB original projected count/weighted count per outcome. The weighted count is what the THECB then uses to determine performance outcome funding award.

^{*}Updated FY24 to reflect this reporting methodology and FY25 forward will continue reporting data this way.

	Data based on Actual FY 20, 21, 22					Data based on Actual FY 23 & Projected FY24 and FY25				
		FY 202	4 OUTCOME FUNDI	NG		FY 2025 OUTCOME FUNDING				
	Weighted Outcome	Raw Outcome		Dollars per Weighted		Weighted Outcome	Raw Outcome		Dollars per Weighted	
Performance Outcome	Count	Count	Reporting Period	Outcome	FY24 Funding	Count	Count	Period	Outcome	FY25 Funding
15 SCH Dual Credit	116	116	3 YR AVG	\$ 1,700	\$ 196,633	673	673	3 YR AVG	\$ 3,500	\$ 2,356,165
GAI Transfer with 15 SCH (Dual Credit 30SCH)	1,271	974	3 YR AVG	\$ 3,500	\$ 4,448,500	856	653	3 YR AVG	\$ 3,500	\$ 2,995,931
GAI Co-enrollment with 15 SCH	1	1	3 YR AVG	\$ 3,500	\$ 2,625	0	0		\$ 3,500	\$ -
Inst. Credential Leading to Licensure (ICLC)	0	0		\$ 1,000	\$ -	0	0		\$ 1,000	\$ -
High-Demand ICLC	158	158	FY 2022	\$ 1,250	\$ 197,500	126	126	FY25 Forecast	\$ 1,250	\$ 157,300
Occupational Skills Award (OSA)	0	0		\$ 750	\$ -	0	0		\$ 1,000	\$ -
High-Demand OSA	0	0		\$ 1,000	\$ -	0	0		\$ 1,250	\$ -
Certificate	238	174	3 YR AVG	\$ 1,750	\$ 416,500	171	126	FY25 Forecast	\$ 1,750	\$ 299,780
High-Demand Certificate	335	238	FY 2022	\$ 3,500	\$ 1,171,625	355	253	3 YR AVG	\$ 3,500	\$ 1,240,829
Advanced Technical Certificate (ATC)	0	0		\$ 1,750	\$ -	0	0		\$ 1,750	\$ -
High-Demand ATC	0	0		\$ 3,500	\$ -	0	0		\$ 3,500	\$ -
Associate Degree	889	674	3 YR AVG	\$ 3,500	\$ 3,110,917	752	572	3 YR AVG	\$ 3,500	\$ 2,632,140
High-Demand Associate Degree	425	289	3 YR AVG	\$ 4,500	\$ 1,910,625	365	255	3 YR AVG	\$ 4,500	\$ 1,641,661
Bachelor's Degree	0	0		\$ 4,500	\$ -	0	0		\$ 3,500	\$ -
High-Demand Bachelor's Degree	0	0		\$ 4,500	\$ -	0	0		\$ 4,500	\$ -
CoV Premium Certificate (new FY25)				\$ -		17	17	FY25 Forecast	\$ 437	\$ 7,403
CoV Premium Associate (new FY25)				\$ -		70	70	FY25 Forecast	\$ 875	\$ 61,408
CoV Premium Bachelor (new FY25)				\$ -		0	0		\$ 875	\$ -
Total Performance Tier Funding					\$ 11,454,925					\$ 11,392,617

	2025	2024	2023	2022	2021
Faculty					
Full-Time	108	103	108	112	117
Part-Time	214	243	189	195	201
Total	322	346	297	307	318
Full-Time	33.5%	29.8%	36.4%	36.5%	36.8%
Part-Time	66.5%	70.2%	63.6%	63.5%	63.2%
Total	100.0%	100.0%	100.0%	100.0%	100.0%
Average Annual					
Faculty Salary	\$ 60,131	\$ 57,867	\$ 56,000	\$ 57,006	\$ 57,190
Staff and Administrators					
Full-Time	237	225	221	228	239
Part-Time	172	180	123	79	85
Total	409	405	344	307	324
Full-Time	57.9%	55.6%	64.2%	74.3%	73.8%
Part-Time	42.1%	44.4%	35.8%	25.7%	26.2%
Total	100.0%	100.0%	100.0%	100.0%	100.0%

	2020	2019	2018	2017	2016
Faculty					
Full-Time	122	122	132	136	133
Part-Time	113	284	361	361	382
Total	235	406	493	497	515
Full-Time	51.9%	30.0%	26.8%	27.4%	25.8%
Part-Time	48.1%	70.0%	73.2%	72.6%	74.2%
Total	100.0%	100.0%	100.0%	100.0%	100.0%
Average Annual					
Faculty Salary	\$ 58,162	\$ 56,037	\$ 54,654	\$ 55,863	\$ 55,134
Staff and Administrators					
Full-Time	231	245	216	234	252
Part-Time	120	78	77	119	89
Total	351	323	293	353	341
Full-Time	65.8%	75.9%	73.7%	66.3%	73.9%
Part-Time	34.2%	24.1%	26.3%	33.7%	26.1%
Total	100.0%	100.0%	100.0%	100.0%	100.0%

	Fall	2024	Fall	Fall 2023		2022	Fall	2021	Fall 2020	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Student Classification	_									
00-30 hours	5,062	77.20%	5,445	83.14%	4,640	73.92%	4,769	72.64%	5,264	73.74%
31-60 hours	920	14.03%	617	9.42%	1,113	17.73%	1,262	19.22%	1,233	17.27%
> 60 hours	575	8.77%	487	7.44%	524	8.35%	534	8.13%	642	8.99%
Total	6,557	100.00%	6,549	100.00%	6,277	100.00%	6,565	100.00%	7,139	100.00%
Semester Hour Load	_									
Less than 3	30	0.61%	18	0.27%	8	0.13%	9	0.14%	6	0.08%
3-5 semester hours	1,469	29.63%	1,468	22.42%	1,251	19.93%	1,476	22.48%	1,501	21.03%
6-8 semester hours	170	3.43%	1,669	25.48%	1,625	25.89%	1,628	24.80%	1,768	24.77%
9-11 semester hours	1,005	20.27%	1,153	17.61%	1,079	17.19%	1,110	16.91%	1,284	17.99%
12-14 semester hours	1,381	27.86%	1,366	20.86%	1,530	24.37%	1,557	23.72%	1,516	21.24%
15-17 semester hours	691	13.94%	693	10.58%	599	9.54%	580	8.83%	847	11.86%
18 & over	211	4.26%	182	2.78%	185	2.95%	205	3.12%	217	3.04%
Total	4,957	100.00%	6,549	100.00%	6,277	100.00%	6,565	100.00%	7,139	100.00%
Tuition Status	_									
Texas Resident										
(in-District)	974	14.85%	991	15.13%	908	14.47%	926	14.11%	1,138	15.94%
Texas Resident										
(out-of-District)	5,449	83.10%	5,401	82.47%	5,198	82.81%	5,472	83.35%	5,816	81.47%
Non-Resident Tuition	134	2.04%	157	2.40%	171	2.72%	167	2.54%	185	2.59%
Total	6,557	100.00%	6,549	100.00%	6,277	100.00%	6,565	100.00%	7,139	100.00%

	Fall	2019	Fall	2018	Fall	2017	Fall	2016	Fall	2015
	Number	Percent								
Student Classification	_									
00-30 hours	6,056	74.10%	6,393	74.33%	6,496	72.44%	6,741	73.03%	6,772	71.45%
31-60 hours	1,350	16.52%	1,447	16.82%	1,622	18.09%	1,592	17.25%	1,741	18.37%
> 60 hours	767	9.38%	761	8.85%	850	9.48%	897	9.72%	965	10.18%
Total	8,173	100.00%	8,601	100.00%	8,968	100.00%	9,230	100.00%	9,478	100.00%
Semester Hour Load	_									
Less than 3	8	0.10%	16	0.19%	56	0.62%	60	0.65%	239	2.52%
3-5 semester hours	1,852	22.66%	1,982	23.04%	1,993	22.22%	2,196	23.79%	1,931	20.37%
6-8 semester hours	2,083	25.49%	2,206	25.65%	2,373	26.46%	2,346	25.42%	2,370	25.01%
9-11 semester hours	1,311	16.04%	1,270	14.77%	1,489	16.60%	1,447	15.68%	1,383	14.59%
12-14 semester hours	1,725	21.11%	1,768	20.56%	1,916	21.36%	1,921	20.81%	2,327	24.55%
15-17 semester hours	951	11.64%	1,100	12.79%	948	10.57%	1,037	11.24%	1,040	10.97%
18 & over	243	2.97%	259	3.01%	193	2.15%	223	2.42%	188	1.98%
Total	8,173	100.00%	8,601	100.00%	8,968	100.00%	9,230	100.00%	9,478	100.00%
Tuition Status	_									
Texas Resident										
(in-District)	1,475	18.05%	1,572	18.28%	1,549	17.27%	1,633	17.69%	1,809	19.09%
Texas Resident										
(out-of-District)	6,533	79.93%	6,837	79.49%	7,163	79.87%	7,320	79.31%	7,446	78.56%
Non-Resident Tuition	165	2.02%	192	2.23%	256	2.85%	277	3.00%	223	2.35%
Total	8,173	100.00%	8,601	100.00%	8,968	100.00%	9,230	100.00%	9,478	100.00%

	Fall 2	2024	Fall 2	2023	Fall 2	2022	Fall 2	2021
Gender	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Female	4,156	63.38%	4,061	62.01%	3,850	61.34%	4,072	62.03%
Male	2,401	36.62%	2,488	37.99%	2,427	38.66%	2,493	37.97%
Total	6,557	100.00%	6,549	100.00%	6,277	100.00%	6,565	100.00%
Ethnic Origin	_							
White	3,122	47.61%	3,477	53.09%	3,563	56.76%	3,802	57.91%
Hispanic	1,872	28.55%	1,545	23.59%	1,049	16.71%	1,107	16.86%
African American	1,115	17.00%	1,064	16.25%	1,036	16.50%	1,066	16.24%
Asian	69	1.05%	70	1.07%	64	1.02%	66	1.01%
Foreign	51	0.78%	43	0.66%	41	0.65%	41	0.62%
Native American	36	0.55%	36	0.55%	25	0.40%	23	0.35%
Other	292	4.45%	314	4.79%	499	7.95%	460	7.01%
Total	6,557	100.00%	6,549	100.00%	6,277	100.00%	6,565	100.00%
Age	_							
Under 18	2,749	41.92%	2,571	39.26%	2,276	36.26%	2,373	36.15%
18 - 21	2,429	37.04%	2,507	38.28%	2,552	40.66%	2,614	39.82%
22 - 24	421	6.42%	453	6.92%	440	7.01%	448	6.82%
25 - 35	636	9.70%	685	10.46%	689	10.98%	780	11.88%
36 - 50	270	4.12%	279	4.26%	271	4.32%	292	4.45%
51 & over	52	0.79%	54	0.82%	49	0.78%	58	0.88%
Total	6,557	100.00%	6,549	100.00%	6,277	100.00%	6,565	100.00%
Average Age	_ 20		20		21		21	

	Fall 2	2020	Fall	2019	Fall	2018	Fall	2017
Gender	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Female	4,474	62.67%	4,983	60.97%	5,153	59.91%	5,314	59.26%
Male	2,665	37.33%	3,190	39.03%	3,448	40.09%	3,654	40.74%
Total	7,139	100.00%	8,173	100.00%	8,601	100.00%	8,968	100.00%
Ethnic Origin	_							
White	4,143	58.03%	4,654	56.94%	4,886	56.81%	4,864	54.24%
Hispanic	1,231	17.24%	1,589	19.44%	1,687	19.61%	1,987	22.16%
African American	1,187	16.63%	1,319	16.14%	1,432	16.65%	1,596	17.80%
Asian	72	1.01%	80	0.98%	83	0.97%	89	0.99%
Foreign	47	0.66%	55	0.67%	76	0.88%	104	1.16%
Native American	32	0.45%	37	0.45%	42	0.49%	54	0.60%
Other	427	5.98%	439	5.37%	395	4.59%	274	3.06%
Total	7,139	100.00%	8,173	100.00%	8,601	100.00%	8,968	100.00%
Age								
Under 18	- 2,688	37.65%	3,062	37.46%	3,122	36.30%	3,212	35.82%
18 - 21	2,739	38.37%	3,062	37.46%	3,272	38.04%	3,385	37.75%
22 - 24	500	7.00%	591	7.23%	628	7.30%	655	7.30%
25 - 35	783	10.97%	944	11.55%	1,003	11.66%	1,090	12.15%
36 - 50	363	5.08%	436	5.33%	481	5.59%	522	5.82%
51 & over	66	0.92%	78	0.95%	95	1.10%	104	1.16%
Total	7,139	100.00%	8,173	100.00%	8,601	100.00%	8,968	100.00%
Average Age	_ 21		21		21		22	



	Fall 2	2016	Fall 2	2015
Gender	Number	Percent	Number	Percent
Female	5,270	57.10%	5,565	58.71%
Male	3,960	42.90%	3,913	41.29%
Total	9,230	100.00%	9,478	100.00%
Ethnic Origin				
White	5,208	56.42%	5,404	57.02%
Hispanic	1,980	21.45%	1,830	19.31%
African American	1,599	17.32%	1,859	19.61%
Asian	102	1.11%	80	0.84%
Foreign	130	1.41%	111	1.17%
Native American	62	0.67%	58	0.61%
Other	149	1.61%	136	1.43%
Total	9,230	100.00%	9,478	100.00%
Age				
Under 18	3,383	36.65%	3,037	32.04%
18 - 21	3,393	36.76%	3,584	37.81%
22 - 24	694	7.52%	787	8.30%
25 - 35	1,070	11.59%	1,217	12.84%
36 - 50	560	6.07%	685	7.23%
51 & over	130	1.41%	168	1.77%
	0.000	100.000/	0.470	100.000/
Total	9,230	100.00%	9,478	100.00%
Average Age	23		23	

		2023-2024	Graduate as	duate as of Fall 2024		
	Transfer	Transfer	Transfer	Total of	% of	
	Student	Student	Student	all Sample Transfer	all Sample Transfer	
	Count	Count	Count			
Name	Academic	Technical	Tech-Prep	Students	Students	
1 Angelo State University	2	0	0	2	0.22%	
2 Lamar University	2	0	0	2	0.22%	
3 Midwestern State University	10	1	0	11	1.23%	
4 Prairie View A&M University	4	1	0	5	0.56%	
5 Sam Houston State University	43	3	0	46	5.13%	
6 Stephen F. Austin State University	26	1	0	27	3.01%	
7 Sul Ross State University	3	0	0	3	0.33%	
8 Sul Ross State University - Rio Grande College	0	0	0	0	0.00%	
9 Tarleton State University	102	7	0	109	12.15%	
10 Texas A&M International University	0	0	0	0	0.00%	
11 Texas A&M University	90	1	0	91	10.14%	
12 Texas A&M University at Central	2	0	0	2	0.22%	
13 Texas A&M University at Commerce	53	2	0	55	6.13%	
14 Texas A&M University at Corpus Christi	9	0	0	9	1.00%	
15 Texas A&M University at Galveston	1	0	0	1	0.11%	
16 Texas A&M University at Kingsville	1	1	0	2	0.22%	
17 Texas A&M University at San Antonio	0	0	0	0	0.00%	
18 Texas A&M University at Texarkana	0	0	0	0	0.00%	
19 Texas Southern University	3	0	0	3	0.33%	
20 Texas State University	44	0	0	44	4.91%	
21 Texas Tech University	88	1	0	89	9.92%	
22 Texas Woman's University	20	0	0	20	2.23%	
23 The University of Texas - Pan American	0	0	0	0	0.00%	
24 The University of Texas at Arlington	156	7	0	163	18.17%	
25 The University of Texas at Austin	30	3	0	33	3.68%	
26 The University of Texas at Dallas	18	1	0	19	2.12%	
27 The University of Texas at El Paso	1	0	0	1	0.11%	
28 The University of Texas at Rio Grand Valley	5	0	0	5	0.56%	
29 The University of Texas at San Antonio	9	0	0	9	1.00%	
30 The University of Texas at Tyler	33	3	0	36	4.01%	
31 The University of Texas of the Permian Basin	1	0	0	1	0.11%	
32 University of Houston	14	1	0	15	1.67%	
33 University of Houston at Clear Lake	1	0	0	1	0.11%	
34 University of Houston at Downtown	0	0	0	0	0.00%	
35 University of Houston at Victoria	4	0	0	4	0.45%	
36 University of North Texas	54	5	0	59	6.58%	
37 University of North Texas at Dallas	21	5	0	26	2.90%	
38 West Texas A&M University	4	0	0	4	0.45%	
Table.		42			400.0001	
Totals	854	43		897	100.00%	

Source: Texas Higher Education Coordinating Board

Note: Information not available for ten years of trend information.

		2022-2023	Graduate as	of Fall 2023		
	Transfer	Transfer	Transfer	Total of	% of	
	Student	Student	Student	all Sample	all Sample	
	Count	Count	Count	Transfer	Transfer	
Name	Academic	Technical	Tech-Prep	Students	Students	
1 Angelo State University	4	0	0	4	0.39%	
2 Lamar University	4	0	0	4	0.39%	
3 Midwestern State University	7	1	0	8	0.77%	
4 Prairie View A&M University	12	0	0	12	1.16%	
5 Sam Houston State University	57	5	0	62	5.97%	
6 Stephen F. Austin State University	32	2	0	34	3.28%	
7 Sul Ross State University	2	0	0	2	0.19%	
8 Sul Ross State University - Rio Grande College	0	0	0	0	0.00%	
9 Tarleton State University	133	7	0	140	13.49%	
10 Texas A&M International University	1	0	0	1	0.10%	
11 Texas A&M University	118	0	0	118	11.37%	
12 Texas A&M University at Central	0	0	0	0	0.00%	
13 Texas A&M University at Commerce	67	3	0	70	6.74%	
14 Texas A&M University at Corpus Christi	5	0	0	5	0.48%	
15 Texas A&M University at Galveston	6	0	0	6	0.58%	
16 Texas A&M University at Kingsville	3	0	0	3	0.29%	
17 Texas A&M University at San Antonio	1	0	0	1	0.10%	
18 Texas A&M University at Texarkana	2	1	0	3	0.29%	
19 Texas Southern University	7	0	0	7	0.67%	
20 Texas State University	47	2	0	49	4.72%	
21 Texas Tech University	83	1	0	84	8.09%	
22 Texas Woman's University	21	1	0	22	2.12%	
23 The University of Texas - Pan American	0	0	0	0	0.00%	
24 The University of Texas at Arlington	142	11	0	153	14.74%	
25 The University of Texas at Austin	46	3	0	49	4.72%	
26 The University of Texas at Dallas	18	1	0	19	1.83%	
27 The University of Texas at El Paso	0	0	0	0	0.00%	
28 The University of Texas at Rio Grand Valley	0	0	0	0	0.00%	
29 The University of Texas at San Antonio	7	0	0	7	0.67%	
30 The University of Texas at Tyler	24	0	0	24	2.31%	
31 The University of Texas of the Permian Basin	2	0	0	2	0.19%	
32 University of Houston	15	0	0	15	1.45%	
33 University of Houston at Clear Lake	0	0	0	0	0.00%	
34 University of Houston at Downtown	1	0	0	1	0.10%	
35 University of Houston at Victoria	1	0	0	1	0.10%	
36 University of North Texas	105	3	0	108	10.40%	
37 University of North Texas at Dallas	16	3	0	19	1.83%	
38 West Texas A&M University	5	0	0	5	0.48%	
· · · /						
Totals	994	44		1,038	100.00%	

Source: Texas Higher Education Coordinating Board

Note: Information not available for ten years of trend information.

		2021-2022	Graduate as	of Fall 2022		
	Transfer	Transfer	Transfer	Total of	% of	
	Student	Student	Student	all Sample	all Sample	
	Count	Count	Count	Transfer	Transfer	
Name	Academic	Technical	Tech-Prep	Students	Students	
1 Angelo State University	4	0	0	4	0.39%	
2 Lamar University	4	0	0	4	0.39%	
3 Midwestern State University	7	1	0	8	0.77%	
4 Prairie View A&M University	12	0	0	12	1.16%	
5 Sam Houston State University	57	5	0	62	5.97%	
6 Stephen F. Austin State University	32	2	0	34	3.28%	
7 Sul Ross State University	2	0	0	2	0.19%	
8 Sul Ross State University - Rio Grande College	0	0	0	0	0.00%	
9 Tarleton State University	133	7	0	140	13.49%	
10 Texas A&M International University	1	0	0	1	0.10%	
11 Texas A&M University	118	0	0	118	11.37%	
12 Texas A&M University at Central	0	0	0	0	0.00%	
13 Texas A&M University at Commerce	67	3	0	70	6.74%	
14 Texas A&M University at Corpus Christi	5	0	0	5	0.48%	
15 Texas A&M University at Galveston	6	0	0	6	0.58%	
16 Texas A&M University at Kingsville	3	0	0	3	0.29%	
17 Texas A&M University at San Antonio	1	0	0	1	0.10%	
18 Texas A&M University at Texarkana	2	1	0	3	0.29%	
19 Texas Southern University	7	0	0	7	0.67%	
20 Texas State University	47	2	0	49	4.72%	
21 Texas Tech University	83	1	0	84	8.09%	
22 Texas Woman's University	21	1	0	22	2.12%	
23 The University of Texas - Pan American	0	0	0	0	0.00%	
24 The University of Texas at Arlington	142	11	0	153	14.74%	
25 The University of Texas at Austin	46	3	0	49	4.72%	
26 The University of Texas at Dallas	18	1	0	19	1.83%	
27 The University of Texas at El Paso	0	0	0	0	0.00%	
28 The University of Texas at Rio Grand Valley	0	0	0	0	0.00%	
29 The University of Texas at San Antonio	7	0	0	7	0.67%	
30 The University of Texas at Tyler	24	0	0	24	2.31%	
31 The University of Texas of the Permian Basin	2	0	0	2	0.19%	
32 University of Houston	15	0	0	15	1.45%	
33 University of Houston at Clear Lake	0	0	0	0	0.00%	
34 University of Houston at Downtown	1	0	0	1	0.10%	
35 University of Houston at Victoria	1	0	0	1	0.10%	
36 University of North Texas	105	3	0	108	10.40%	
37 University of North Texas at Dallas	16	3	0	19	1.83%	
38 West Texas A&M University	5	0	0	5	0.48%	
Totals	994	44		1,038	100.00%	

Source: Texas Higher Education Coordinating Board

Note: Information not available for ten years of trend information.

	2020-2021 Graduate as of Fall 2021				
	Transfer	Transfer	Transfer	Total of	% of
	Student	Student	Student	all Sample	all Sample
	Count	Count	Count	Transfer	Transfer
Name	Academic	Technical	Tech-Prep	Students	Students
1 Angelo State University	3	0	0	3	0.29%
2 Lamar University	1	0	0	1	0.10%
3 Midwestern State University	6	0	0	6	0.59%
4 Prairie View A&M University	13	0	0	13	1.27%
5 Sam Houston State University	59	4	0	63	6.15%
6 Stephen F. Austin State University	31	5	0	36	3.51%
7 Sul Ross State University	0	0	0	0	0.00%
8 Sul Ross State University - Rio Grande College	0	0	0	0	0.00%
9 Tarleton State University	127	15	0	142	13.85%
10 Texas A&M International University	1	0	0	1	0.10%
11 Texas A&M University	102	4	0	106	10.34%
12 Texas A&M University at Central	0	0	0	0	0.00%
13 Texas A&M University at Commerce	70	6	0	76	7.41%
14 Texas A&M University at Corpus Christi	7	0	0	7	0.68%
15 Texas A&M University at Galveston	4	0	0	4	0.39%
16 Texas A&M University at Kingsville	3	0	0	3	0.29%
17 Texas A&M University at San Antonio	0	0	0	0	0.00%
18 Texas A&M University at Texarkana	4	0	0	4	0.39%
19 Texas Southern University	1	1	0	2	0.20%
20 Texas State University	52	1	0	53	5.17%
21 Texas Tech University	84	4	0	88	8.59%
22 Texas Woman's University	33	2	0	35	3.41%
23 The University of Texas - Pan American	0	0	0	0	0.00%
24 The University of Texas at Arlington	146	8	0	154	15.02%
25 The University of Texas at Austin	35	2	0	37	3.61%
26 The University of Texas at Dallas	19	3	0	22	2.15%
27 The University of Texas at El Paso	1	0	0	1	0.10%
28 The University of Texas at Rio Grand Valley	0	0	0	0	0.00%
29 The University of Texas at San Antonio	6	0	0	6	0.59%
30 The University of Texas at Tyler	36	3	0	39	3.80%
31 The University of Texas of the Permian Basin	3	0	0	3	0.29%
32 University of Houston	9	1	0	10	0.98%
33 University of Houston at Clear Lake	0	0	0	0	0.00%
34 University of Houston at Downtown	1	0	0	1	0.10%
35 University of Houston at Victoria	1	0	0	1	0.10%
36 University of North Texas	80	7	0	87	8.49%
37 University of North Texas at Dallas	14	0	0	14	1.37%
38 West Texas A&M University	7	0	0	7	0.68%
Totals	959	66		1,025	100.00%

Source: Texas Higher Education Coordinating Board

		2019-2020	Graduate as o	of Fall 2020	
	Transfer	Transfer	Transfer	Total of	% of
	Student	Student	Student	all Sample	all Sample
	Count	Count	Count	Transfer	Transfer
Name	Academic	Technical	Tech-Prep	Students	Students
	_		_	_	
1 Angelo State University	6	1	0	7	0.57%
2 Lamar University	2	0	0	2	0.16%
3 Midwestern State University	9	0	0	9	0.74%
4 Prairie View A&M University	15	1	0	16	1.31%
5 Sam Houston State University	76	5	0	81	6.65%
6 Stephen F. Austin State University	39	0	0	39	3.20%
7 Sul Ross State University	0	0	0	0	0.00%
8 Sul Ross State University - Rio Grande College	0	0	0	0	0.00%
9 Tarleton State University	174	16	0	190	15.60%
10 Texas A&M International University	0	0	0	0	0.00%
11 Texas A&M University	111	1	0	112	9.20%
12 Texas A&M University at Central	0	0	0	0	0.00%
13 Texas A&M University at Commerce	87	3	0	90	7.39%
14 Texas A&M University at Corpus Christi	9	0	0	9	0.74%
15 Texas A&M University at Galveston	1	1	0	2	0.16%
16 Texas A&M University at Kingsville	6	0	0	6	0.49%
17 Texas A&M University at San Antonio	0	0	0	0	0.00%
18 Texas A&M University at Texarkana	2	0	0	2	0.16%
19 Texas Southern University	4	1	0	5	0.41%
20 Texas State University	56	1	0	57	4.68%
21 Texas Tech University	82	5	0	87	7.14%
22 Texas Woman's University	26	1	0	27	2.22%
23 The University of Texas - Pan American	0	0	0	0	0.00%
24 The University of Texas at Arlington	208	24	0	232	19.05%
25 The University of Texas at Austin	35	2	0	37	3.04%
26 The University of Texas at Dallas	28	0	0	28	2.30%
27 The University of Texas at El Paso	1	0	0	1	0.08%
28 The University of Texas at Rio Grand Valley	0	0	0	0	0.00%
29 The University of Texas at San Antonio	9	0	0	9	0.74%
30 The University of Texas at Tyler	36	2	0	38	3.12%
31 The University of Texas of the Permian Basin	4	0	0	4	0.33%
32 University of Houston	5	0	0	5	0.41%
32 University of Houston at Clear Lake	1	0	0	1	0.08%
33 University of Houston at Downtown	0	0	0	0	0.00%
34 University of Houston at Victoria	0	0	0	0	0.00%
35 University of North Texas	85	3	0	88	7.22%
36 University of North Texas at Dallas	25	3	0	28	2.30%
37 West Texas A&M University	6	0	0	6	0.49%
Totals	1,148	70		1,218	100.00%
i Otal3	1,140	/0		1,210	100.00%

Source: Texas Higher Education Coordinating Board

		2018-2019	Graduate as o	of Fall 2019	
	Transfer	Transfer	Transfer	Total of	% of
	Student	Student	Student	all Sample	all Sample
	Count	Count	Count	Transfer	Transfer
Name	Academic	Technical	Tech-Prep	Students	Students
	_		_	_	
1 Angelo State University	9	0	0	9	0.67%
2 Lamar University	5	1	0	6	0.44%
3 Midwestern State University	8	0	0	8	0.59%
4 Prairie View A&M University	5	1	0	6	0.44%
5 Sam Houston State University	95	2	0	97	7.17%
6 Stephen F. Austin State University	48	2	0	50	3.70%
7 Sul Ross State University	0	0	0	0	0.00%
8 Sul Ross State University - Rio Grande College	0	0	0	0	0.00%
9 Tarleton State University	180	8	0	188	13.91%
10 Texas A&M International University	0	0	0	0	0.00%
11 Texas A&M University	133	1	0	134	9.91%
12 Texas A&M University at Central	0	0	0	0	0.00%
13 Texas A&M University at Commerce	125	5	0	130	9.62%
14 Texas A&M University at Corpus Christi	2	0	0	2	0.15%
15 Texas A&M University at Galveston	5	0	0	5	0.37%
16 Texas A&M University at Kingsville	2	0	0	2	0.15%
17 Texas A&M University at San Antonio	1	0	0	1	0.07%
18 Texas A&M University at Texarkana	1	0	0	1	0.07%
19 Texas Southern University	10	2	0	12	0.89%
20 Texas State University	81	6	0	87	6.43%
21 Texas Tech University	78	1	0	79	5.84%
22 Texas Woman's University	30	0	1	31	2.29%
23 The University of Texas - Pan American	0	0	0	0	0.00%
24 The University of Texas at Arlington	193	22	0	215	15.90%
25 The University of Texas at Austin	33	2	0	35	2.59%
26 The University of Texas at Dallas	21	0	0	21	1.55%
27 The University of Texas at El Paso	1	0	0	1	0.07%
28 The University of Texas at Rio Grand Valley	1	0	0	1	0.07%
29 The University of Texas at San Antonio	11	1	0	12	0.89%
30 The University of Texas at Tyler	49	4	0	53	3.92%
31 The University of Texas of the Permian Basin	3	0	0	3	0.22%
32 University of Houston	9	1	0	10	0.74%
32 University of Houston at Clear Lake	0	0	0	0	0.00%
33 University of Houston at Downtown	2	0	0	2	0.15%
34 University of Houston at Victoria	2	0	0	2	0.15%
35 University of North Texas	104	6	0	110	8.14%
36 University of North Texas at Dallas	33	2	0	35	2.59%
37 West Texas A&M University	4	0	0	4	0.30%
Totals	1,284	67	1	1,352	100.00%

Source: Texas Higher Education Coordinating Board

		2017-2018	Graduate as o	of Fall 2018	
	Transfer	Transfer	Transfer	Total of	% of
	Student	Student	Student	all Sample	all Sample
	Count	Count	Count	Transfer	Transfer
Name	Academic	Technical	Tech-Prep	Total of all Sample	Students
1 Angelo State University	5	0	0	5	0.37%
2 Lamar University	3	0	0	3	0.22%
3 Midwestern State University	12	1	0	13	0.96%
4 Prairie View A&M University	13	0	0		0.96%
5 Sam Houston State University	90	7	0	97	7.14%
6 Stephen F. Austin State University	56	3	0		4.34%
7 Sul Ross State University	0	0	0		0.00%
8 Sul Ross State University - Rio Grande College	0	0	0		0.00%
9 Tarleton State University	174	13	0		13.76%
10 Texas A&M International University	0	0	0		0.00%
11 Texas A&M University	126	2	0		9.42%
12 Texas A&M University at Central	0				0.00%
•		0	0		
12 Texas A&M University at Commerce	142	6	0		10.89%
13 Texas A&M University at Corpus Christi	8	0	0		0.59%
14 Texas A&M University at Galveston	2	0	0		0.15%
15 Texas A&M University at Kingsville	1	0	0		0.07%
16 Texas A&M University at San Antonio	2	1	0	3	0.22%
17 Texas A&M University at Texarkana	1	0	0		0.07%
18 Texas Southern University	5	2	0	7	0.52%
19 Texas State University	63	0	0	63	4.64%
20 Texas Tech University	76	5	0	81	5.96%
21 Texas Woman's University	27	4	0	31	2.28%
22 The University of Texas - Pan American	0	0	0	0	0.00%
23 The University of Texas at Arlington	184	28	0	212	15.60%
24 The University of Texas at Austin	46	3	0	49	3.61%
25 The University of Texas at Dallas	20	0	0	20	1.47%
26 The University of Texas at El Paso	0	0	0	0	0.00%
27 The University of Texas at Rio Grand Valley	2	0	0	2	0.15%
28 The University of Texas at San Antonio	7	0	0	7	0.52%
29 The University of Texas at Tyler	58	2	0	60	4.42%
30 The University of Texas of the Permian Basin	2	0	0	2	0.15%
31 University of Houston	15	1	0	16	1.18%
32 University of Houston at Clear Lake	1	0	0	1	0.07%
33 University of Houston at Downtown	2	0	0	2	0.15%
34 University of Houston at Victoria	3	0	0	3	0.22%
35 University of North Texas	88	5	1	94	6.92%
36 University of North Texas at Dallas	28	4	0	32	2.35%
37 West Texas A&M University	9	0	0	9	0.66%
Totals	1,271	87	1	1.359	100.00%

Source: Texas Higher Education Coordinating Board

	2016 - 2017 Graduate as of Fall 2017					
	Transfer	Transfer	Transfer	Total of	% of	
	Student	Student	Student	all Sample	all Sample	
	Count	Count	Count	Transfer	Transfer	
Name	Academic	Technical	Tech-Prep	Students	Students	
1 Angelo State University	4	0	0	4	0.27%	
2 Lamar University	4	0	0	4	0.27%	
3 Midwestern State University	15	1	0	16	1.08%	
4 Prairie View A&M University	7	1	0	8	0.54%	
5 Sam Houston State University	86	7	1	94	6.36%	
6 Stephen F. Austin State University	59	4	2	65	4.39%	
7 Sul Ross State University	1	0	0	1	0.07%	
8 Sul Ross State University - Rio Grande College	0	0	0	0	0.00%	
9 Tarleton State University	167	9	1	177	11.97%	
10 Texas A&M International University	1	0	0	1	0.07%	
11 Texas A&M University	140	2	0	142	9.60%	
12 Texas A&M University at Central	0	0	0	0	0.00%	
12 Texas A&M University at Commerce	177	13	1	191	12.91%	
13 Texas A&M University at Corpus Christi	10	0	0	10	0.68%	
14 Texas A&M University at Galveston	8	0	0	8	0.54%	
15 Texas A&M University at Kingsville	2	0	0	2	0.14%	
16 Texas A&M University at San Antonio	0	0	0	0	0.00%	
17 Texas A&M University at Texarkana	0	0	0	0	0.00%	
18 Texas Southern University	7	0	0	7	0.47%	
19 Texas State University	82	2	0	84	5.68%	
20 Texas Tech University	93	4	1	98	6.63%	
21 Texas Woman's University	34	5	0	39	2.64%	
22 The University of Texas - Pan American	0	0	0	0	0.00%	
23 The University of Texas at Arlington	189	17	0	206	13.93%	
24 The University of Texas at Austin	35	3	0	38	2.57%	
25 The University of Texas at Dallas	20	1	2	23	1.56%	
26 The University of Texas at El Paso	4	0	0	4	0.27%	
27 The University of Texas at Rio Grand Valley	0	0	0	0	0.00%	
28 The University of Texas at San Antonio	10	1	0	11	0.74%	
29 The University of Texas at Tyler	53	3	0	56	3.79%	
30 The University of Texas of the Permian Basin	26	2	0	28	1.89%	
31 University of Houston	24	0	0	24	1.62%	
32 University of Houston at Clear Lake	0	0	0	0	0.00%	
33 University of Houston at Downtown	0	0	0	0	0.00%	
34 University of Houston at Victoria	6	0	0	6	0.41%	
35 University of North Texas	87	4	0	91	6.15%	
36 University of North Texas at Dallas	32	3	0	35	2.37%	
37 West Texas A&M University	6	0	0	6	0.41%	
Totals	1,389	82	8	1,479	100.00%	

Source: Texas Higher Education Coordinating Board

 $\textbf{Note:} \ \textbf{Information not available for ten years of trend information}.$

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	2015 - 2016 Graduate as of Fall 2016				
	Transfer	Transfer Student Count Technical	Transfer Student Count Tech-Prep	Total of all Sample Transfer Students	% of all Sample Transfer Students
	Student				
	Count Academic				
Name					
1 Angelo State University	5	0	0	5	0.34%
2 Lamar University	5	1	1	7	0.48%
3 Midwestern State University	9	0	1	10	0.69%
4 Prairie View A&M University	3	1	0	4	0.28%
5 Sam Houston State University	93	5	4	102	7.03%
6 Stephen F. Austin State University	56	0	2	58	4.00%
7 Sul Ross State University	3	0	0	3	0.21%
8 Sul Ross State University - Rio Grande College	0	0	0	0	0.00%
9 Tarleton State University	166	8	8	182	12.54%
10 Texas A&M International University	0	0	0	0	0.00%
11 Texas A&M University	134	5	1	140	9.65%
12 Texas A&M University at Central	0	0	0	0	0.00%
12 Texas A&M University at Commerce	202	13	4	219	15.09%
13 Texas A&M University at Corpus Christi	15	1	1	17	1.17%
14 Texas A&M University at Galveston	5	0	0	5	0.34%
15 Texas A&M University at Kingsville	3	0	0	3	0.21%
16 Texas A&M University at San Antonio	0	0	0	0	0.00%
17 Texas A&M University at Texarkana	0	0	0	0	0.00%
18 Texas Southern University	5	1	0	6	0.41%
19 Texas State University	73	5	1	79	5.44%
20 Texas Tech University	73	3	1	75 75	5.17%
21 Texas Woman's University	27	3	1	31	2.14%
22 The University of Texas - Pan American	0	0	0	0	0.00%
23 The University of Texas at Arlington	186	21	4	211	14.54%
24 The University of Texas at Austin	28	1	0	29	2.00%
25 The University of Texas at Austin	29	1	1	31	2.00%
26 The University of Texas at El Paso	2	1	0	3	0.21%
27 The University of Texas at Rio Grand Valley	0	0	0	0	0.00%
28 The University of Texas at San Antonio	16	1	1	18	1.24%
29 The University of Texas at Tyler	40	9	1	50	3.45%
30 The University of Texas of the Permian Basin	5	0	0	5	0.34%
31 University of Houston	12	0	0	12	0.83%
32 University of Houston at Clear Lake	0	0	0	0	0.00%
33 University of Houston at Downtown	1	0	0	1	0.07%
34 University of Houston at Victoria	0	0	0	0	0.00%
35 University of North Texas	114	6	1	121	8.34%
36 University of North Texas at Dallas	16	2	0	18	1.24%
37 West Texas A&M University	5	1	0	6	0.41%
Totals	1,329	89	33	1,451	100.00%

Source: Texas Higher Education Coordinating Board

	2025	2024	2023	2022	2021
Academic buildings	19	19	19	19	19
Square footage (in thousands)	296,531	296,531	296,531	296,531	296,531
Libraries	3	3	3	3	3
Square footage (in thousands)	30,000	30,000	30,000	30,000	30,000
Number of Volumes (in thousands)	58,891	58,392	57,437	57,212	57,212
Administrative and support					
buildings	10	10	10	10	10
Square footage (in thousands)	208,514	208,514	208,514	208,514	208,514
Dormitories/Apartments	24	27	27	27	22
Square footage (in thousands)	187,527	200,487	200,487	200,487	174,848
Number of Beds	771			860	860
Dining Facilities	1	1	1	1	2
Square footage (in thousands)	21,888	21,888	21,888	21,888	25,100
Average daily customers	549	549		555	991
Athletic Facilities	12	12	12	12	12
Square footage (in thousands)	77,658	77,658	77,658	77,658	77,658
Gymnasiums/Weight Room	2	2	2	2	2
Tennis Court	-	-	-	-	-
Physical Plant Facilities	3	3	3	3	5
Square footage (in thousands)	23,123	23,123	23,123	23,123	23,140
Houses	11	11	13	16	16
Square footage (in thousands)	20,426	20,426	23,063	29,207	29,207
Transportation	63	62	60	63	45
Cars	6	11	11	17	17
Light Trucks/Vans	53	47	45	42	21
Buses	4	4	4	4	7

	2020	2019	2018	2017	2016
Academic buildings	19	19	19	22	22
Square footage (in thousands)	296,531	296,531	296,531	355,002	355,002
Libraries	3	3	3	3	3
Square footage (in thousands)	30,000	30,000	29,540	29,540	29,540
Number of Volumes (in thousands)	56,875	56,875	61,047	60,617	56,507
Administrative and support					
buildings	10	10	10	5	5
Square footage (in thousands)	208,514	208,514	208,514	108,847	108,847
Dormitories/Apartments	22	22	22	24	24
Square footage (in thousands)	174,848	174,848	174,848	169,304	169,304
Number of Beds	860	860	860	860	860
Dining Facilities	2	2	2	2	2
Square footage (in thousands)	25,100	25,100	25,100	25,100	25,100
Average daily customers	1,337	1,337	1,564	1,074	1,198
Athletic Facilities	12	12	12	7	7
Square footage (in thousands)	77,658	77,658	77,658	81,708	81,708
Gymnasiums/Weight Room	2	2	2	2	2
Tennis Court	-	-	-	-	-
Physical Plant Facilities	5	5	5	3	3
Square footage (in thousands)	23,140	23,140	23,140	23,023	23,023
Houses	16	16	16	15	14
Square footage (in thousands)	29,207	29,207	29,207	26,835	25,535
Transportation	55	55	60	53	48
Cars	20	20	22	14	12
Light Trucks/Vans	31	31	34	35	32
Buses	4	4	4	4	4



OVERALL COMPLIANCE, INTERNAL CONTROL, AND FEDERAL AND STATE AWARDS SECTION





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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Trustees Navarro College District

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*), the financial statements of the business-type activities of Navarro College District (the "District"), as of and for the years ended August 31, 2025 and 2024, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated December 11, 2025. Our report includes a reference to other auditors who audited the financial statements of Navarro College Foundation (the "Foundation"), as described in our report on the District's financial statements. The financial statements of the Foundation were not audited in accordance with *Government Auditing Standards*, and accordingly, this report does not include reporting on internal control over financial reporting or compliance and other matters associated with the Foundation.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.



To the Board of Trustees Navarro College District

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, including the *Public Funds Investment Act* (Chapter 2256, Texas Government Code), noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Houston, Texas

December 11, 2025

Whitley FERN LLP



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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE AND THE TEXAS GRANT MANAGEMENT STANDARDS

To the Board of Trustees Navarro College District

Report on Compliance for Each Major Federal and State Program

Opinion On Each Major Federal and State Program

We have audited Navarro College District's (the "District") compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* and the Texas Grant Management Standards (TxGMS) that could have a direct and material effect on each of the District's major federal and state programs for the year ended August 31, 2025. The District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the District complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended August 31, 2025.

Basis for Opinion On Each Major Federal and State Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and the audit requirements of the TxGMS. Our responsibilities under those standards, the Uniform Guidance, and the TxGMS are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal and state program. Our audit does not provide a legal determination of the District's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the District's federal and state programs.



Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance, and the TxGMS will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the District's compliance with the requirements of each major federal and state program as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards, the Uniform Guidance, and the TxGMS we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit
 procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the
 District's compliance with the compliance requirements referred to above and performing such other procedures as
 we considered necessary in the circumstances.
- Obtain an understanding of the District's internal control over compliance relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances and to test and report on internal control over compliance in
 accordance with the Uniform Guidance and the TxGMS, but not for the purpose of expressing an opinion on the
 effectiveness of the District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Other Matters

The results of our auditing procedures disclosed instances of noncompliance which are required to be reported in accordance with the Uniform Guidance and which are described in the accompanying schedule of findings and questioned costs as item #2025-001. Our opinion on each major federal and state program is not modified with respect to these matters.

Government Auditing Standards requires the auditor to perform limited procedures on the District's response to the noncompliance findings identified in our compliance audit described in the accompanying schedule of findings and questioned costs. The District's response was not subjected to the other auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control Over Compliance

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, as discussed below, we did identify a deficiency in internal control over compliance that we consider to be a significant deficiency.

To the Board of Trustees Navarro College District

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as item #2025-001 to be a significant deficiency.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

Government Auditing Standards requires the auditor to perform limited procedures on the District's response to the internal control over compliance findings identified in our compliance audit described in the accompanying schedule of findings and questioned costs. The District's response was not subjected to the other auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and the TxGMS. Accordingly, this report is not suitable for any other purpose.

Houston, Texas December 11, 2025

Whitley TENN LLP

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NAVARRO COLLEGE DISTRICT

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended August 31, 2025

I. Summary of Auditors' Results

Financial Statements			
Type of auditors' report issued:	Unmodified		
Internal control over financial reporting:			
Material weakness (es) identified?	No		
Significant deficiencies identified that are not considered to be material weaknesses?	None reported		
Noncompliance material to financial statements noted?	No		
Federal and State Awards			
Internal control over major programs:			
Material weakness (es) identified?	No		
Significant deficiencies identified that are not considered to be material weaknesses?	Yes, #2025-001		
Type of auditors' report issued on compliance with major programs:	Unmodified		
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a) or TxGMS?	Yes, #2025-001		
Identification of Federal major programs:			
Name of Federal Program or Cluster	Assistance Listing Number (ALN)		
US Department of Education Student Financial Assistance Cluster: Federal Supplemental Education Opportunity Grant Program Federal Work Study Program Federal Pell Grant Program Federal Direct Student Loans	84.007 84.033 84.063 84.268		
Adult Education & Family Literacy Act (AEFLA)	84.002A		
Dollar Threshold Considered Between Type A and Type B Federal Programs:	\$750,000		
Federal Single Audit - Auditee qualified as low risk auditee?	Yes		
Identification of State major program:			
Name of State Program			
Texas Education Opportunity Grant	N/A		
Dollar Threshold Considered Between Type A and Type B State Programs:	\$750,000		
State Single Audit - Auditee qualified as low risk auditee?	Yes		

SCHEDULE OF FINDINGS AND QUESTIONED COSTS For the Year Ended August 31, 2025

II - Financial Statement Findings

None noted

III - Federal Award Findings and Questioned Costs

#2025-001

Federal Program: Student Financial Aid Cluster

Assistance Listing

Numbers: 84.007, 84.033, 84.063, and 84.268

Compliance

Requirement: N. Special Tests and Provisions – 3. Disbursements to or on Behalf of Students

Type of Finding: Significant Deficiency and Compliance

Criteria: When Direct Loans are being credited to a student's account, the institution must notify the

> student, or parent, in writing of (1) the date and amount of the disbursement; (2) the student's right, or parent's right, to cancel all or a portion of that loan or loan disbursement and have the loan proceeds returned to the holder of that loan; and (3) the procedure and time by which the student or parent must notify the District that he or she wishes to cancel the loan (a minimum of 14 or 30 days depending on confirmation process). The notification requirement for loan funds applies only if the funds are disbursed by EFT payment or master check (34 CFR 668.165). Institutions that implement an affirmative confirmation process (as described in 34 CFR 668.165 (a)(6)(i)) must make this notification to the student or parent no earlier than 30 days before, and no later than 30 days after, crediting the student's account at the institution with Direct Loans. Institutions that do not implement an affirmative confirmation process must notify a student no earlier than 30 days before, but no later than seven days after, crediting the student's account and

must give the student 30 days (instead of 14) to cancel all or part of the loan.

Condition: In our test of Disbursements to or on Behalf of Students, 24 of 40 students in our sample received

> Direct Loans. Of these 24 students who received Direct Loans, 10 students were not notified within 30 days, in writing of (1) the date and amount of the disbursement; (2) the student's right, or parent's right, to cancel all or a portion of that loan or loan disbursement and have the loan proceeds returned to the holder of that loan; and (3) the procedure and time by which the student

or parent must notify the District that he or she wishes to cancel the loan.

Cause: The notifications were not sent to students due to an oversight by a former employee.

Effect: The notification requirement is designed to protect borrowers by ensuring transparency and

choice. Without this notification, students may be unaware of their right to cancel loans, leading

to increased loan balances and repayment obligations.

Questioned Costs: None reported

Repeat Finding: No SCHEDULE OF FINDINGS AND QUESTIONED COSTS For the Year Ended August 31, 2025

III - Federal Award Findings and Questioned Costs (continued)

Recommendation: Implement internal controls and compliance reviews to ensure timely notifications to students.

Conduct mandatory training for financial aid staff on updated procedures and system functionality. Implement periodic internal audits to verify that notifications are sent timely and documentation

is retained in student files.

Views of Responsible

Official: Refer to corrective action plan.

IV - State Award Findings and Questioned Costs

None noted.

NAVARRO COLLEGE DISTRICT

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

For the Year Ended August 31, 2025

Federal regulations, Title 2 U.S. Code of Federal Regulations Section 200.511 states, "The auditee is responsible for follow-up and corrective action on all audit findings. As part of this responsibility, the auditee must prepare a summary schedule of prior audit findings must report the status of the following:

- All audit findings included in the prior audit's schedule of findings and questioned costs and
- All audit findings reported in the prior audit's summary schedule of prior audit findings except audit findings listed as corrected.

The Summary Schedule of Prior Audit Findings for the year ended August 31, 2025 has been prepared to address these responsibilities.

I. Prior Audit Findings

Not Applicable.



NAVARRO COLLEGE CORSICANA 3200 W. 7th Ave. Corsicana, TX 75110 (800) 628-2776

NAVARRO COLLEGE WAXAHACHIE 1900 John Arden Dr. Waxahachie, TX 75165 (972) 937-7612

NAVARRO COLLEGE MIDLOTHIAN 899 Mount Zion Road Midlothian, TX 76065 (972) 775-7200

NAVARRO COLLEGE MEXIA 901 N. MLK Jr. Blvd. Mexia, TX 76667 (254) 562-3848

Student Financial Aid Office

Corrective Action Plan

1. Implement Automated Notifications (New and Long-Term Solutions)

The institution will establish a two-phase approach to ensure timely and compliant Title IV disbursement notifications.

New Process:

A weekly report will be generated for Title IV loan disbursements with the corresponding notifications sent to students. Financial aid staff will review the report to confirm that each required notification was issued within the regulatory timeframe. Any missing notifications will be immediately sent and documented. This interim process will remain in effect until full automation is implemented.

Long-Term Automated Solution:

The student information system will be configured to automatically generate and send Title IV disbursement notifications to students. Each notification will be sent no earlier than 30 days before, and no later than 30 days after, the crediting of Title IV loan funds to the student's ledger account, as required by 34 CFR §668.165(a)(2). The system will also store a timestamped record of each notification in the student's electronic file for audit and compliance verification.

2. Develop Written Procedures

A formal institutional policy and procedural guide will be developed to define the timing, content, and method of Title IV disbursement notifications. This documentation will explicitly address regulatory requirements under 34 CFR §668.165(a) and outline staff responsibilities for monitoring and documentation.

3. Staff Training

Financial Aid staff will receive training on the new automated notification process, including policy updates, system functionality, and documentation requirements. Completion of training will be tracked to ensure all relevant personnel are fully informed and able to implement the new procedures consistently.

4. Periodic Compliance Reviews

Quarterly internal audits will be conducted to confirm that required notifications are being issued as scheduled and properly documented in each student's record. Any discrepancies identified will result in immediate corrective measures and additional staff coaching as needed.

Responsible Party

Director of Financial Aid

Timeline for Completion

- New System Implementation: Immediate
- Long-Term Solution: Work with software provider and IT for options to implement this process
- Policy Documentation & Staff Training: Within 90 days
- First Compliance Review: Within 90 days